

PROGRAMME UPDATE



International Federation of Red Cross and Red Crescent Societies
Fédération Internationale des Sociétés de la Croix-Rouge et du Croissant-Rouge
Federación Internacional de Sociedades de la Cruz Roja y de la Media Luna Roja
الاتحاد الدولي لجمعيات الصليب الأحمر والهلال الأحمر

INDIAN OCEAN SUB- REGIONAL PROGRAMMES

Appeal No. MAA64002
19 October 2006

FOCUS ON MADAGASCAR

The Federation's vision is to strive, through voluntary action, for a world of empowered communities, better able to address human suffering and crises with hope, respect for dignity and a concern for equity. Its mission is to improve the lives of vulnerable people by mobilizing the power of humanity. It is the world's largest humanitarian organization and its millions of volunteers are active in over 185 countries.

In Brief

Programme Update no. 2; Period covered: 24 May to 31 August 2006; Original Appeal target: CHF 913,000 (USD 696,000 or EUR 590,000); Adjusted Appeal target (based on revised budget): CHF 1,898,517 (USD 1,518,814 or EUR 1,201,593).

Appeal 2006-2007: <http://www.ifrc.org/docs/appeals/annual06/MAA64002.pdf>

Programme update no. 1: <http://www.ifrc.org/docs/appeals/annual06/MAA6400201.pdf>

<Click here to go directly to the attached revised appeal budget and here to go to contact details>

The programmes herein are aligned with the Federation's Global Agenda, which sets out four broad goals to meet the Federation's mission to "improve the lives of vulnerable people by mobilizing the power of humanity":

- *Reduce the numbers of deaths, injuries and impact from disasters.*
- *Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.*
- *Increase local community, civil society and Red Cross Red Crescent capacity to address the most urgent situations of vulnerability.*
- *Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.*

Programme summary: The successful electoral process in the Malagasy Red Cross Society's (MRCS), which began in May 2006, culminated with the General Assembly and the election of a new board at the end of August. The General Assembly was followed by a partnership meeting, on 31 August, which was attended by four of the NS's partners. The national society (NS) priorities for the coming period were identified and all partners present, including the International Committee of the Red Cross (ICRC), the Federation, the French Red Cross and the Canadian Red Cross, indicated their commitment to support the NS as it moves into the next phase of development.

The successful, though protracted, process of electing a new Executive Committee took almost two years to achieve. The financial cost was considerable and has depleted all existing financial resources of the NS. The funding required to implement the remaining priorities has reduced, mainly because the general elections contingency plan budget is supported by the ICRC. As a result, the 2006 budget has been adjusted downwards. In spite of this, an immediate injection of funds will be critical to ensure follow up of the processes which begun during the electoral phase, and that the momentum is not lost.

Priorities for the coming reporting period will include training and coaching new leaders at all levels of the NS, including on Red Cross/Red Crescent Fundamental Principles. Assistance will be given in the recruitment of a new Secretary General and a finance officer, completion of the electoral process in the remaining region of the country, implementation of management and financial procedures, the capacity building of the NS's information and communication unit, and strengthening of capacities of high risk communities in cyclone-prone areas.

Operational developments

On 29 December 2005, a transition committee took over the management of the Malagasy Red Cross Society (MRCS), from the government appointed 'Délégation Spéciale. Differing interpretations of the content of the Memorandum of Understanding (MoU) signed between the Malagasy government and the Federation delayed plans to carry out assemblies at levels of the NS. Following a visit to the country by a high-level Federation delegation in mid May, an agreement was reached with the government to carry out all assemblies by the end of August 2006, after which it was planned to convene a meeting of all partners.

Organizational development

An organizational development delegate (OD) has been providing support to the transition committee in reviewing the organogram of the NS's headquarters, drafting new statutes and preparing assemblies at local, regional and national levels. Since 19 July, three consultants recruited from the Red Cross of Chad, the Red Cross Society of Cote d'Ivoire and the Comoros Red Crescent conducted the electoral process in 77 districts (out of 105 districts) of 21 regions (out of 22) over a period of 40 days. The consultants carried out sensitization sessions on the Fundamental Principles, revised statutes and election processes. In conformity, the General Assembly held from 29 to 30 August 2006 in Antananarivo adopted new NS statutes and elected a new Executive Committee. The successful, though protracted, process of electing a new Executive Committee took almost two years to achieve. This General Assembly was followed by a partnership meeting on 31 August 2006, at which four of the MRCS partners were in attendance.

During the meeting, MRCS's priorities for the coming period were identified and all partners present, including the International Committee of the Red Cross (ICRC), the Federation, the French Red Cross and the Canadian Red Cross – indicated their commitment to support the NS as it moves into the next phase of development. This phase will involve coaching and training both governance and management at all levels in the International Federation policies and procedures as well as facilitating their implementation.

The audit firm recruited to review 2004 and 2005 accounts experienced some challenges during the audit process due to a total incoherence in documentation and records. In spite of these, the activity has been completed. The recruitment of a qualified finance manager and the finalization of a procedures manual are priorities, as is the recruitment of a Secretary General to manage staff and support governance. In addition, the information and communication unit of the MRCS will be strengthened. Priority will also be given to establishing basic infrastructure at branch level so as to support communities at high risk as the cyclone season approaches.

Goal: The Malagasy Red Cross Society is respected both nationally and internationally.

Objective: The Malagasy Red Cross Society has the necessary structures and systems in place to respond to clearly identified community needs.

Progress

Expected result 1: A committed leadership is elected to the NS, from amongst its members.

- Red Cross members were sensitized to Red Crescent Fundamental Principles and Humanitarian Values prior to the district and regional assemblies.
- New committees have been elected under the International Federation's supervision. Technical and financial support is in place in 77 of the 105 districts and 21 of the 22 regions that had been targeted.
- A new Executive Committee was democratically elected and is in place at the national level.

Expected result 2: Governance and management are functioning in conformity with Federation policy.

- The MRCS has drafted its financial procedures.
- The external audit of the 2004 and 2005 accounts has been completed. Implementation of recommendations will begin immediately.
- The Federation's Status Agreement has been finalized and submitted to the Malagasy government for signature.

Expected result 3: A well-functioning branch structure has been established and is being effectively coordinated.

- The new committees elected in 77 districts are a bold step towards attaining this result.

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Expected result 4: The legal base (Red Cross Act and statutes) are revised in conformity with Movement guidelines.

- The NS's statutes have been revised in conformity with the Movement guidelines and adopted by the General Assembly.
- The internal rules have been revised and submitted to the ICRC and Federation Joint Commission for comments.

Expected result 5: The NS has entered into an increased number of local partnerships.

- The MRCS is implementing a disaster management project in the Tamatave area. The project is mainly supported (technically and financially) by the French Red Cross. The NS entered into partnership with the British government's Department for International Development (DFID) in order to get additional financial resources for this programme.

Expected result 6: The development and capacity building of the MRCS information unit, to meet minimum technical, professional and human resource standards (as approved by the RC-Net) has been completed.

- With governance and management in place, this is a priority area during the development phase.

Achievements

The involvement of senior leaders from four African national societies made a major contribution to the successful outcome of the electoral process. The electoral process, though carried out later than planned, had the full support of the government. At the conclusion of the General Assembly, the government indicated its commitment to support the NS and to respect its independence.

The existing Movement partners and one new partner, the Canadian Red Cross, are willing to support the next phase of the development of the NS.

Constraint

The financial cost of the transition period and electoral process was considerable and has depleted existing NS financial resources. An immediate injection of funds will be critical to ensure follow up of the processes begun during the electoral phase, and that the momentum is not lost.

Implementation and coordination

The International Federation coordinated the tasks of the transition committee as well as those of the three consultants. Regular meetings were held with the consultants and members of the transitional committee in order to review and adjust plans as well as adopt harmonized approaches in the implementation of activities.

A partnership meeting was held on 31 August 2006, during which partners committed to support identified priorities of the MRCS. Partners in the country are regularly informed of the evolution of the situation in the NS through management reports. Programme Updates will be issued to inform all partners of the evolution of the situation.

With Federation support, the NS is recruiting a Secretary General and a finance manager to implement the agreed priorities. It is expected that persons appointed to these positions will be in place as by the end of October 2006.

For further information specifically related to this operation please contact:

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All International Federation assistance seeks to adhere to the [Code of Conduct](#) and is committed to the [Humanitarian Charter and Minimum Standards in Disaster Response](#) in delivering quality and accountable assistance to the most vulnerable. For support to or for further information concerning Federation programmes or operations in this or other countries, or for a full description of the national society profile, please access the Federation's website at <http://www.ifrc.org>

[Revised budget below; click here to return to the title page.](#)

BUDGET 2006

PROGRAMME BUDGETS SUMMARY

Appeal no.: MAA64002

Name: INDIAN OCEAN ISLANDS SUB REGIONAL

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Clothing & Textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & Plants	0	0	0	0	0	0	0
Water & Sanitation	0	0	0	0	0	0	0
Medical & First Aid	0	0	0	0	0	0	0
Teaching Materials	0	0	0	0	0	0	0
Utensils & tools	0	0	0	0	0	0	0
Other Supplies & Services	0	0	0	0	0	0	0
SUPPLIES	0	0	0	0	0	0	0
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & Telecom	0	0	0	6,450	0	0	6,450
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
LAND, VEHICLES & EQUIPMEN	0	0	0	6,450	0	0	6,450
Storage	0	0	0	0	0	0	0
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	0	0	0	15,275	0	0	15,275
TRANSPORT & STORAGE	0	0	0	15,275	0	0	15,275
International Staff	0	0	0	202,000	102,000	0	304,000
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	0	0	0	0	0	0	0
National Society Staff	0	0	0	66,865	0	0	66,865
Consultants	0	0	0	0	0	0	0
PERSONNEL	0	0	0	268,865	102,000	0	370,865
Workshops & Training	0	0	0	153,862	0	0	153,862
WORKSHOPS & TRAINING	0	0	0	153,862	0	0	153,862
Travel & related expenses	0	0	0	81,383	0	0	81,383
Information & Public Rela	0	0	0	16,000	0	0	16,000
Office Running Costs	0	0	0	69,350	0	0	69,350
Communication Costs	0	0	0	38,500	0	0	38,500
Professional Fees	0	0	0	19,394	0	0	19,394
Other General Expenses	0	0	0	0	0	0	0
GENERAL EXPENDITURE	0	0	0	224,627	0	0	224,627
Asset Depreciation	0	0	0	0	0	0	0
DEPRECIATION	0	0	0	0	0	0	0
Contributions & Transfers	0	0	0	0	0	0	0
CONTRIBUTIONS & TRANSFERS	0	0	0	0	0	0	0
Programme Support	0	0	0	46,514	7,091	0	53,604
PROGRAMME SUPPORT	0	0	0	46,514	7,091	0	53,604
TOTAL BUDGET:	0	0	0	715,593	109,091	0	824,683

BUDGET 200

PROGRAMME BUDGETS SUMMARY

Appeal no.: MAA64002

Name: INDIAN OCEAN ISLANDS SUB REGIONAL

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Clothing & Textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & Plants	0	0	0	0	0	0	0
Water & Sanitation	0	0	0	0	0	0	0
Medical & First Aid	0	0	0	0	0	0	0
Teaching Materials	0	0	0	0	0	0	0
Utensils & tools	0	0	0	0	0	0	0
Other Supplies & Services	0	0	0	0	0	0	0
SUPPLIES	0	0	0	0	0	0	0
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & Telecom	0	0	0	10,950	0	0	10,950
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
LAND, VEHICLES & EQUIPMEN	0	0	0	10,950	0	0	10,950
Storage	0	0	0	0	0	0	0
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	0	0	0	15,120	0	0	15,120
TRANSPORT & STORAGE	0	0	0	15,120	0	0	15,120
International Staff	0	0	0	144,000	102,000	0	246,000
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	0	0	0	0	0	0	0
National Society Staff	0	0	0	57,586	0	0	57,586
Consultants	0	0	0	55,002	0	0	55,002
PERSONNEL	0	0	0	256,588	102,000	0	358,588
Workshops & Training	0	0	0	317,147	0	0	317,147
WORKSHOPS & TRAINING	0	0	0	317,147	0	0	317,147
Travel & related expenses	0	0	0	79,570	0	0	79,570
Information & Public Rela	0	0	0	18,000	0	0	18,000
Office Running Costs	0	0	0	145,766	0	0	145,766
Communication Costs	0	0	0	39,500	0	0	39,500
Professional Fees	0	0	0	19,394	0	0	19,394
Other General Expenses	0	0	0	0	0	0	0
GENERAL EXPENDITURE	0	0	0	302,230	0	0	302,230
Asset Depreciation	0	0	0	0	0	0	0
DEPRECIATION	0	0	0	0	0	0	0
Contributions & Transfers	0	0	0	0	0	0	0
CONTRIBUTIONS & TRANSFERS	0	0	0	0	0	0	0
Programme Support	0	0	0	62,708	7,091	0	69,799
PROGRAMME SUPPORT	0	0	0	62,708	7,091	0	69,799
TOTAL BUDGET:	0	0	0	964,743	109,091	0	1,073,834