

# Appeal 2006-2007



International Federation  
of Red Cross and Red Crescent Societies

## INDIAN OCEAN SUB-REGIONAL PROGRAMMES

### Appeal no. MAA64002

*This appeal seeks CHF 913,370<sup>1</sup> to fund programmes and activities to be implemented in 2006 and 2007. These programmes are aligned with the International Federation's Global Agenda, which sets out four broad goals to meet the Federation's mission to "improve the lives of vulnerable people by mobilizing the power of humanity".*

#### *Global Agenda goals:*

- 1. Reduce the numbers of deaths, injuries and impact from disasters.*
- 2. Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.*
- 3. Increase local community, civil society and Red Cross and Red Crescent capacity to address the most urgent situations of vulnerability.*
- 4. Reduce intolerance, discrimination and social exclusion and promote respect for diversity and human dignity.*

*The International Federation is the world's largest humanitarian organization, and its millions of volunteers are active in over 183 countries. Our aim is to build safer communities, able to prevent and respond to human suffering in times of crises and distress, and where people work together to promote hope, dignity and equity. We work to support vulnerable communities through neutral, impartial, independent humanitarian action, in accordance with our Fundamental Principles and in line with the Red Cross and Red Crescent Code of Conduct, the Humanitarian Charter and Minimum Standards in Disaster Response, and the SPHERE Project.*

*Click below to visit the Federation website, with links to the national societies' profiles and directories.*  
[Comoros](#)      [Madagascar](#)      [Mauritius](#)      [Seychelles.](#)

*Click here to access the appeal budget summary.*

*Click here to access the 2006-2007 Federation support strategy.*

*Click on the text below to access the individual country or office narrative sections.*

<b>Programmes</b>	<b>2006 Budget in CHF</b>	<b>2007 Budget in CHF</b>	<b>Total Budget in CHF</b>
Organizational Development <a href="#">[Comoros]</a> – <a href="#">[Madagascar]</a> – <a href="#">[Mauritius]</a> <a href="#">[Seychelles]</a>	353,674	341,514	695,188
Implementation and Coordination <a href="#">[Indian Ocean Islands sub-regional office]</a>	109,091	109,091	218,182
<b>Totals</b>	<b>462,765</b>	<b>450,605</b>	<b>913,370</b>

<sup>1</sup> USD 696,166 or EUR 590,223

## **Focus in 2006**

The Indian Ocean sub-region comprises the four south western countries of Comoros, Madagascar, Mauritius and Seychelles. The sub-region is very diverse politically, economically, demographically and in general living conditions. The health conditions of a major section of the population of Madagascar and Comoros are deplorable. Cholera and malaria are endemic and HIV/ Aids prevalence is growing. In rural areas of Madagascar, where most Malagasy live, only 3% have adequate sanitation and 10% have access to safe water. In Comoros some 82% of the population have access to basic healthcare but poor hygiene and the high number of inhabitants per square kilometre contributes to significant levels of disease transmission.

The sub-region is susceptible to natural disasters, particularly floods during the annual cyclone season from December to April. Although Mauritius, Rodrigues and La Reunion do not escape Madagascar tends to be the worst affected as the cyclones frequently find landfall as they continue their path westwards. In Comoros the Karthala volcano on the island of Grande Comore is quite active, its most recent eruption being in April 2005, forcing 10,000 inhabitants to flee their homes. Additionally considerable damage was caused to some of the Seychelles islands following the December 26 2004 Tsunami.

The national societies are key actors in times of natural disasters epidemic outbreak and vaccination campaigns. Activities to strengthen the capacity of the four national societies in the fields of disaster preparedness and health and care, in 2006, are covered under the Tsunami Plan of Action.

This Appeal seeks support to assist the four national societies to put the systems and structures in place to manage their programmes effectively throughout their respective countries. This includes monitoring, reviewing and revising strategic plans, drawing up annual plans, reviewing organograms, adapting human and financial resource systems to meet changes in programming, revision of statutes and internal regulations. Particular priority will be given to the Malagasy Red Cross to resolve its institutional challenges in the organisation. This will require a restructuring of the national society, with a major focus on sound management at central level and strengthening of branches throughout the country. The revision of the Red Cross Act and the national society's Statutes is urgent.

In Comoros, support will be given to the national society to fulfil its obligations as a new member of the Federation. Emphasis will be placed on branch development and strengthening the co-ordinating role of the headquarters. In Seychelles, building up a management structure in the national society is a priority. This will require the design of a new organogram and changing roles for governance members, who previously had more of a hands-on role in the day to day running of the organisation.

The transformation of the organization since the 26 December 2004 Tsunami has highlighted certain gaps which will require a revision of Statutes and the Red Cross Act. As part of the Federation's change strategy, and due to the increased level of activities within the four national societies since the Tsunami, a new sub-regional office will open in Mauritius before the end of 2005. The location of this small office will allow flexibility of movement within the four countries, more consistent support to the national societies and enable more effective networking with other humanitarian actors based in the sub-region.

## Strengthening the national societies

### Comoros

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#### Organizational development

The main priority for the national society is to become a recognised member of the International Movement. The Comoros Red Crescent needs to develop its capacities and activities countrywide as well as to increase its visibility amongst other national societies in the region and beyond. It is anticipated that the Comoros Red Crescent will be admitted to the Federation in November 2005. The Federation, in collaboration with the International Committee of the Red Cross (ICRC) will support the national society to fulfil its obligations following this.

In accordance with the Federation of the Future model, emphasis will be placed on familiarizing the national and regional committees on each of the three islands with good governance and integrity issues.

The strategic plan will be revised and new management and human resource structures will be put in place to implement this.

Support will be given to the headquarters and regional branches to enable more frequent exchange of experience visits as well as monitoring of programme implementation.

The expected broader impact under this programme is that Comoros Red Crescent gains national, regional and international recognition as a leader in responding to the needs of the most vulnerable in Comoros.

**Goal: The Comoros Red Crescent gains a high profile in responding to the needs of the most vulnerable at community level.**

**Objective: The national society's institutional capacity and its progress towards operating as a well functioning national society is enhanced through secretariat support.**

#### Expected Results:

1. The Comoros Red Crescent is fulfilling its obligations as a member of the Movement, from 2006 onwards.
2. Annual national society income is increased by 15%.
3. Volunteers carry out their activities based on a well defined training and development plans.
4. An adequate management structure is in place to facilitate successful implementation of national society activities.
5. The development and capacity building of the Comoros Red Crescent information unit to meet minimum technical, professional and human resources standards (as approved by the RC-Net) has been completed.

**<Refer to the Logical Framework Planning Matrix: Comoros- Organizational Development>**

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual06/logframes/africa/MAA64002OD1.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/logframes/africa/MAA64002OD1.pdf)



## Madagascar

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### Organizational development

The Federation and the ICRC have been seriously concerned and preoccupied with institutional challenges which developed in the national society, following a decree issued by the Malagasy government, in November 2004, which annulled elections held at its October General Assembly. Following a number of initiatives taken at Geneva level to resolve the crisis, the Minister of Health invited the Federation to send a representative to initiate the process. A senior governance member from an African national society has been nominated to make a number of visits to the country over a six month period.

Provided that the institutional crisis is solved and a leadership that is committed to developing the national society is put in place, restructuring will be a major challenge. Priorities will be given to training and coaching new leaders in all aspects of Movement policies and practices and the Federation of the Future model. Assistance will be given in the design and implementation of transparent management and financial structures.

Support will also be given to the revision of the Malagasy Red Cross Society legal base- Red Cross Act and statutes. The Malagasy Red Cross will attain its rightful place in the Movement as a reliable partner in responding to the needs of the most vulnerable in Comoros as the broader impact.



**Goal: The Malagasy Red Cross is respected both nationally and internationally.**

**Objective: The Malagasy Red Cross has the necessary structures and systems in place to respond to clearly identified community needs.**

#### Expected Results

1. A committed leadership is elected to the national society, from amongst its members.
2. Governance and management are functioning in conformity with Federation policy.
3. A well-functioning branch structure has been established and is being effectively coordinated.
4. The legal base (Red Cross Act and statutes) are revised in conformity with Movement guidelines.
5. The national society has entered into an increased number of local partnerships.
6. The development and capacity building of the Malagasy Red Cross information unit, to meet minimum technical, professional and human resource standards (as approved by the RC-Net) has been completed.

**<Refer to the Logical Framework Planning Matrix: Madagascar- Organizational Development>**

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?/annual06/logframes/africa/MAA64002OD2.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?/annual06/logframes/africa/MAA64002OD2.pdf)

## Mauritius

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### Organizational development

The main priorities of the national society, as set out in its strategic plan 2005-06 are to continue to develop capacity in disaster preparedness and response; to restructure its First Aid programme in line with changing market demands; to develop its capacity in responding to community health needs; and to ensure the necessary human and financial resources to implement its programmes. The Federation will continue to support the national society in monitoring the implementation of the plan as well as its eventual revision. Advice will be given on the implementation of revised statutes, once comments have been received from the Joint Commission on Statutes.

Once the new sub-regional office is functioning in the country inline with the Federation of the future model, it is expected that will act as a venue for a larger number of meetings and events, providing an opportunity for Mauritius Red Cross staff and volunteers to become more exposed to Movement issues. The expected broader impact under this programme is that Mauritius Red Cross maintains national, regional and international recognition as a leader in responding to the needs of the most vulnerable in Comoros. Since effective reporting is a priority, the national society is currently upgrading its systems to achieve it.



**Goal:** The Mauritius Red Cross maintains a high profile in responding to the needs of the most vulnerable.

**Objective:** The Mauritius Red Cross has the necessary structures and systems in place to respond to clearly identified community needs.

#### Expected Results

1. The revised national society statutes are implemented in conformity with Federation guidelines.
2. A human resource policy has been put in place.
3. The national society is participating actively in national policy making.
4. The national society has entered into an increased number of local partnerships.
5. The development and capacity building of the society's information unit to meet minimum technical, professional and human resources standards (as approved by the Red Cross-Net) has been completed.

*<Refer to the Logical Framework Planning Matrix: Mauritius- Organizational Development>*  
<[http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual06/logframes/africa/MAA64002OD3.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/logframes/africa/MAA64002OD3.pdf)>

## Seychelles

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### Organizational development

Since the December 26 Tsunami and the ensuing response from the Movement, the national society is undergoing a complete restructuring, leading to the establishment of a stronger management base to implement programmes. New posts have opened up in disaster management, health, finance and logistics. The organogram is under discussion. The Job description of the programme coordinator, who was previously responsible for all programme implementation and branch development, will be revised. This position has been supported by the Federation for the past three years and continued support is critical to ensure a smooth transformation from a mainly governance led organisation in the past, to one where governance and management complement each other.

The design of a human resource policy will be a priority as well revision of the national society statutes to take account of new branch structure and a stronger management base.



Negotiations will continue with the government regarding the revision of the Seychelles Red Cross Act. The expected broader impact under this programme is that Seychelles Red Cross maintains national, regional and international recognition as a leader in responding to the needs of the most vulnerable in Comoros.

**Goal: The Seychelles Red Cross maintains a high profile in responding to the needs of the most vulnerable.**

**Objective: The Seychelles Red Cross has the necessary structures and systems in place to respond to clearly identified needs.**

### Expected Results

1. A human resource policy has been put in place.
2. The Seychelles Red Cross Act and Statutes are revised.
3. Governance and management mandates are clearly defined and are in operation.
4. The programme coordinator is effectively coordinating newly recruited senior staff of the national society.
5. The national society is participating actively in national policy making.
6. The national society has entered into an increased number of local partnerships.
7. The development and capacity building of the Seychelles Red Cross information unit, to meet minimum technical, professional and human resources standards (as approved by the RC-Net) has been completed.

*<Refer to the Logical Framework Planning Matrix: Seychelles- Organizational Development>*

[http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual06/logframes/africa/MAA64002OD4.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/logframes/africa/MAA64002OD4.pdf)



## Sub-regional office

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### Implementation and coordination

Since the 26 December 2004 Tsunami a number of new Red Cross/Red Crescent partners have shown an interest in the region; one of the most notable being the Canadian government via the Canadian Red Cross. The Federation will endeavour to attract further new partners. While it is not expected that a cooperation agreement strategy (CAS) will be drawn up for each national society in the sub-region, it is possible that one will be drawn up for Seychelles as new partners engage to support disaster preparedness activities. It is also possible that one will be established for Madagascar should a number of partners be interested in supporting the resolution of the institutional crisis.

Priority will be given to assist national societies to develop their profile and that of the Movement with other humanitarian actors, such as UNICEF, UNDP, UNAIDS and Save the Children. Possibilities for closer links with UNESCO/IOC are being examined as the four islands participate in the establishment of an Indian Ocean Tsunami Early Warning System. Potential area of cooperation with the Indian Ocean Commission will also be examined.

The St. Dennis Agreement, signed by all national societies in the sub-region, the French Red Cross, the ICRC and the Federation, will continue to provide the main guidance on disaster response in the region. Although the French Red Cross is the first port of call for national societies in times of natural disaster, in cases of large scale disasters, particularly during the cyclone season, the interventions of Movement actors are coordinated through the International Federation.

As part of the global Federation Change Strategy, based on the request from the four national societies in the sub-region and due to the increased need for monitoring and support to national societies as they implement multi-hazard disaster preparedness programmes, the Federation will open a sub-regional office in Mauritius before the end of 2005. The location of the office, staffed by one delegate and two technical staff, will enable more frequent and consistent capacity to respond to requests for support from the national societies. It will also provide opportunities for more frequent contact with the French Red Cross, a key actor in the sub-region, based in La Reunion. The broader impact will be enhanced cooperation and partnerships amongst Movement and non-Movement partners in the Indian Ocean Islands sub-region.

**Goal: The Federation coordination role is accepted and respected by all partners in the Indian Ocean Islands sub-region, with a view to enhancing good cooperation and successful partnerships.**

**Objective: The Federation is an effective and reliable partner in support of the four national societies of the Indian Ocean Islands, and in addressing the needs of the most vulnerable.**

#### Expected Results:

1. Good collaboration and working relations with all external partners have been strengthened.
2. Advocacy and sensitization has been maintained with external partners, governments, United Nations agencies, donors and humanitarian NGO's.
3. The national societies of Comoros, Madagascar, Mauritius and Seychelles receive consistent and effective support from the Indian Ocean islands sub-regional office.

**< Refer to the Logical Framework Planning Matrix: Implementation and Coordination >**

**<[http://www.ifrc.org/cgi/pdf\\_appeals.pl?annual06/logframes/africa/MAA64002IC.pdf](http://www.ifrc.org/cgi/pdf_appeals.pl?annual06/logframes/africa/MAA64002IC.pdf)>**

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# BUDGET 2006

## PROGRAMME BUDGETS SUMMARY

Appeal no.: 06AAIOI

Name: INDIAN OCEAN ISLANDS

PROGRAMME:	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Clothing & Textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & Plants	0	0	0	0	0	0	0
Water & Sanitation	0	0	0	0	0	0	0
Medical & First Aid	0	0	0	0	0	0	0
Teaching Materials	0	0	0	0	0	0	0
Utensils & tools	0	0	0	0	0	0	0
Other Supplies & Services	0	0	0	0	0	0	0
<b>SUPPLIES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & Telecom	0	0	0	0	0	0	0
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
<b>LAND, VEHICLES &amp; EQUIPMEN</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Storage	0	0	0	0	0	0	0
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	0	0	0	15,120	0	0	15,120
<b>TRANSPORT &amp; STORAGE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,120</b>	<b>0</b>	<b>0</b>	<b>15,120</b>
International Staff	0	0	0	146,400	102,000	0	248,400
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	0	0	0	0	0	0	0
National Society Staff	0	0	0	34,872	0	0	34,872
Consultants	0	0	0	0	0	0	0
<b>PERSONNEL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>181,272</b>	<b>102,000</b>	<b>0</b>	<b>283,272</b>
Workshops & Training	0	0	0	35,200	0	0	35,200
<b>WORKSHOPS &amp; TRAINING</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,200</b>	<b>0</b>	<b>0</b>	<b>35,200</b>
Travel & related expenses	0	0	0	38,693	0	0	38,693
Information & Public Rela	0	0	0	21,000	0	0	21,000
Office Running Costs	0	0	0	14,900	0	0	14,900
Communication Costs	0	0	0	24,500	0	0	24,500
Professional Fees	0	0	0	0	0	0	0
Other General Expenses	0	0	0	0	0	0	0
<b>GENERAL EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>99,093</b>	<b>0</b>	<b>0</b>	<b>99,093</b>
Asset Depreciation	0	0	0	0	0	0	0
<b>DEPRECIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions & Transfers	0	0	0	0	0	0	0
<b>CONTRIBUTIONS &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Programme Support	0	0	0	22,989	7,091	0	30,079
<b>PROGRAMME SUPPORT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,989</b>	<b>7,091</b>	<b>0</b>	<b>30,079</b>
<b>TOTAL BUDGET:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>353,674</b>	<b>109,091</b>	<b>0</b>	<b>462,764</b>

# BUDGET 2007

## PROGRAMME BUDGETS SUMMARY

Appeal no.: 06AAIOI

Name: INDIAN OCEAN ISLANDS

PROGRAMME:

	Health & Care	Disaster Management	Humanitarian Values	Organisational Development	Coordination & Implementation	Emergency	Total
	CHF	CHF	CHF	CHF	CHF	CHF	CHF
Shelter	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Clothing & Textiles	0	0	0	0	0	0	0
Food	0	0	0	0	0	0	0
Seeds & Plants	0	0	0	0	0	0	0
Water & Sanitation	0	0	0	0	0	0	0
Medical & First Aid	0	0	0	0	0	0	0
Teaching Materials	0	0	0	0	0	0	0
Utensils & tools	0	0	0	0	0	0	0
Other Supplies & Services	0	0	0	0	0	0	0
<b>SUPPLIES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land & Buildings	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Computers & Telecom	0	0	0	1,500	0	0	1,500
Medical equipment	0	0	0	0	0	0	0
Other Equipment	0	0	0	0	0	0	0
<b>LAND, VEHICLES &amp; EQUIPMEN</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
Storage	0	0	0	0	0	0	0
Distribution & Monitoring	0	0	0	0	0	0	0
Transport & Vehicles cost	0	0	0	15,120	0	0	15,120
<b>TRANSPORT &amp; STORAGE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,120</b>	<b>0</b>	<b>0</b>	<b>15,120</b>
International Staff	0	0	0	146,400	102,000	0	248,400
Regionally Deployed Staff	0	0	0	0	0	0	0
National staff	0	0	0	0	0	0	0
National Society Staff	0	0	0	26,586	0	0	26,586
Consultants	0	0	0	0	0	0	0
<b>PERSONNEL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>172,986</b>	<b>102,000</b>	<b>0</b>	<b>274,986</b>
Workshops & Training	0	0	0	29,000	0	0	29,000
<b>WORKSHOPS &amp; TRAINING</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,000</b>	<b>0</b>	<b>0</b>	<b>29,000</b>
Travel & related expenses	0	0	0	45,160	0	0	45,160
Information & Public Rela	0	0	0	13,000	0	0	13,000
Office Running Costs	0	0	0	19,050	0	0	19,050
Communication Costs	0	0	0	23,500	0	0	23,500
Professional Fees	0	0	0	0	0	0	0
Other General Expenses	0	0	0	0	0	0	0
<b>GENERAL EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,710</b>	<b>0</b>	<b>0</b>	<b>100,710</b>
Asset Depreciation	0	0	0	0	0	0	0
<b>DEPRECIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Contributions & Transfers	0	0	0	0	0	0	0
<b>CONTRIBUTIONS &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Programme Support	0	0	0	22,198	7,091	0	29,289
<b>PROGRAMME SUPPORT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,198</b>	<b>7,091</b>	<b>0</b>	<b>29,289</b>
<b>TOTAL BUDGET:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>341,514</b>	<b>109,091</b>	<b>0</b>	<b>450,605</b>