



PARAGUAY

2024 IFRC network mid-year report, January – June

21 April 2025

IN SUPPORT OF THE PARAGUAYAN RED CROSS



Cruz Roja
Paraguay



21

National Society
branches



21

National Society
local units



1,438

National Society
volunteers



35

National Society
staff

PEOPLE REACHED

Climate and
environment



529

Disasters
and crises



4,960

Health and
wellbeing



4,960

Values, power
and inclusion



308

FINANCIAL OVERVIEW

in Swiss francs (CHF)

Country	Funding Requirement	6.4M
IFRC Secretariat	Longer-term Funding Requirement	275,000
	Funding	Not reported
	Expenditure	Not reported
Participating National Societies	Funding Requirement	286,000
	Funding	92,000
	Expenditure	92,000
HNS other funding sources	Funding Requirement	5.9M
	Funding	Not reported

Paraguayan Red Cross

Overview

Funding	149,000
Expenditure	Not reported

Funding Sources

IFRC Secretariat	149,000
Participating National Societies	Not reported
HNS other funding sources	Not reported

Appeal number **MAAPY002**

*Information on data scope and limitations is available on the back page

STRATEGIC PRIORITIES

Climate and environment	National Society is implementing environmental or climate campaigns focused on behaviour change, plastic reduction or clean-ups.	Yes
	National Society is implementing nature-based solutions (including those with a particular focus on the planting of trees and mangroves).	Yes
	National Society is supported in developing and implementing strategies and plans that address rising climate and environmental risks.	Yes
	Number of people reached with activities to address rising climate risks.	 529
Disasters and crises	Number of people reached per year with support services, in-kind, cash and voucher assistance for emergency response and recovery.	 5,000
	Percentage of assistance delivered using cash and vouchers.	63%
Health and wellbeing	Number of people reached by National Societies with contextually appropriate health services.	 5,000
	Number of people reached by National Societies with contextually appropriate water, sanitation and hygiene services.	 5,000
	Number of people reached with psychosocial and mental health services.	 5,000
	Number of people trained by National Societies in first aid.	 775
Migration and displacement	National Society has undertaken any advocacy, dialogues, educational or communication initiatives to change the legal, policy, or operational environment to better assist and protect people on the move.	Yes
	National Society has undertaken any data collection, research, analysis or other information management initiatives to better assist and protect people on the move.	Yes
Values, power and inclusion	National Society reports that they have integrated and institutionalised Community Engagement and Accountability in their policies, operations, and procedures (with clear benchmarks).	Yes
	Number of people reached by protection, gender and inclusion programming.	 308

ENABLING FUNCTIONS

Strategic and operational coordination	National Society increases the number of government led platforms in which they are actively participating to achieve humanitarian or development goals.	1
	Number of formal interagency/international coordination platforms the IFRC Network is part of.	1
National Society development	National Society covers health, accident and death compensation for all of their volunteers.	Yes
	National Society develops and/or implements a strategy for strengthening their auxiliary role	Yes
	National Society has created and implemented youth engagement strategies.	Yes
	National Society has One National Society Development country plan created.	Yes
Accountability and agility	National Society has a functioning data management systems that inform decision making and support monitoring and reporting on the impact and evidence of the IFRC network's contributions.	Yes
	National Society has a Protection of Sexual Exploitation and Abuse (PSEA) policy to enforce prevention and support survivors.	Yes
	National Society has a PSEA Action Plan to enforce prevention and support survivors (cumulative).	Yes
	National Society has implemented a digital transformation roadmap in line with the IFRC strategy.	Yes
	National Society has strengthened their integrity risk mechanisms.	Yes

IFRC NETWORK SUPPORTED ACTIVITIES

National Society	Funding Reported	Bilateral Support					Enabling Functions
		Climate and environment	Disasters and crises	Health and wellbeing	Migration and displacement	Values, power and inclusion	
Italian Red Cross	92,000						●
Swiss Red Cross							●

Total Funding Reported **CHF 92,000**

OVERALL PROGRESS

Context

In 2024, Paraguay has faced a complex socio-political and economic landscape that has significantly impacted its humanitarian and development situation. Political polarization remains a major challenge, hindering the government's ability to implement long-term development policies. Rising citizen insecurity has positioned the country among those with the highest growth in crime rates globally. Economic inequality continues to widen the income gap, particularly affecting indigenous populations and limiting equitable access to development opportunities.

While Paraguay has shown signs of economic recovery from the COVID-19 pandemic, inflation and public debt remain significant challenges. The agricultural sector has been particularly affected by fluctuations in international prices and climate-related disruptions. Severe droughts and fires have impacted agricultural production and drinking water supplies, directly affecting food security and public health. The effects of climate change, including extreme temperatures and erratic rainfall, have further exacerbated agricultural challenges and heightened the vulnerability of rural communities.

Key achievements

Climate and environment

From January to June 2024, the Paraguayan Red Cross strengthened disaster risk management through the Irish Aid project, forming an inter-institutional technical team to advance climate resilience governance and national climate risk assessment. It enhanced volunteer capacities in enhanced vulnerability and capacity assessments (eVCA), conducted a rapid assessment of early warning systems and completed its preparedness for effective response (PER) evaluation, developing an action plan with five strategic objectives. It also implemented activities under this plan. In June 2024, it held a regional anticipatory action workshop, training volunteers in IFRC anticipatory action competencies to identify climate risks, plan responses and implement early actions, strengthening resilience and minimizing vulnerabilities to extreme weather events.

Disasters and crises

During the reporting period, the Paraguayan Red Cross provided assistance to communities affected by severe flooding in Alto Paraná, Itapúa, Misiones and Ñeembucú, supported by an IFRC Disaster Response Emergency Fund (IFRC-DREF) allocation in November 2023. It distributed multipurpose cash grants alongside awareness sessions, established temporary shelters and provided first aid and mental health and psychosocial (MHPSS) support. It also distributed hygiene kits, water treatment and storage equipment and conducted awareness sessions on healthy habits and sanitation. As a member of the operational committee of the national emergency secretariat, the National Society coordinated response efforts with the special flood commission of the Yaciretá entity to establish temporary shelters and provide medical care and medicines. It worked with multiple entities to evacuate families in Alto Paraná, distributed resources for temporary shelters and food kits in Misiones and supported food distribution in Ñeembucú, where aid remained insufficient for all those affected.

Health and wellbeing

The Paraguayan Red Cross operationalized its national health policy through workshops and the socialization of good practices in mental health and psychosocial support, enhancing its work with vulnerable communities. It participated in a strategic health planning workshop and engaged with the Ministry of Health to strengthen community-based epidemiological surveillance, positioning itself as a key actor and establishing monitoring points. It prioritized mental health, the implementation of community-based health and first aid (CBHFA) interventions and the strengthening of its auxiliary role in the health sector for 2024-2028, while initiating dialogues with USAID and the Swiss Red Cross for bilateral support. In response to the flood emergency, it provided first aid, psychosocial support and information on preventing vector-borne diseases, distributing preventative resources to affected communities and strengthening resilience and wellbeing.

Migration and displacement

During the reporting period, the Paraguayan Red Cross participated in the network of migration focal points for the Southern Cone, monitoring the migratory context in Paraguay and the region while contributing to the systematization of policies, regulations and actors linked to human mobility. It supported efforts to identify institutions with capacity and competence in migration-related issues in each country and worked towards completing a regional mapping to guide an operational work plan and a resource mobilization strategy by the end of the year.

Values, power and inclusion

For the period January to June 2024, the Paraguayan Red Cross focused on mainstreaming community engagement and accountability (CEA). In March the National Society carried out a face-to-face training in CEA for its volunteers.

Enabling local actors

The Paraguayan Red Cross participated in the regional workshop "Montandon - Global Crisis Databank" in Buenos Aires, alongside National Societies from Argentina, Chile, Ecuador, Paraguay and Uruguay, as well as the IFRC. The workshop focused on integrating the global crisis databank into management processes, after which the National Society committed to raising awareness at its headquarters, training the national monitoring team and prioritizing threats for Disaster Response Emergency Fund action plans. It also worked on strengthening local instant messaging capacities and advancing institutional information management.

During the reporting period, the Paraguayan Red Cross continued the reform of its statutes through a participatory process with the review committee, finalizing a draft set for review by the joint commission in July. It implemented the resource mobilization plan to strengthen financial sustainability at local and national levels, including within the Reina Sofía maternal and children's hospital, while engaging with Pedidos Ya to launch online donation campaigns through the regional initiative "Botón Comparte," particularly for emergency fundraising.

The National Society maintained engagement with international partners and explored future joint initiatives. It carried out training and institutional strengthening activities, organizing workshops on internal policies, administration and Red Cross Law. It disseminated volunteering and protection policies, promoted safer access and held a 'Training of Trainers' workshop in governance and volunteer management. Additionally, it also monitored risks in the country context with oversight from the regional risk management consultant and developed a joint proposal for virtual training in risk management and control environments.

IFRC NETWORK ACTION

STRATEGIC PRIORITIES



Climate and environment

Red Cross and Red Crescent communities, staff and volunteers take urgent action to adapt to the growing and evolving risks of the climate and environmental crises

Progress by the National Society against objectives

During the reporting period, the Paraguayan Red Cross strengthened disaster risk management systems at national and local levels through the project 'IRISH AID: Expanding Early Warning and Early Action in a cross-cutting way in the face of Climate-related threats.' It formed an inter-institutional technical team composed of key institutions from the public sector, academia and international organizations. This team worked on the governance document 'PARAGUAY. Laws for Climate Resilience: A desk study contemplating the Guidelines for Disaster Risk Governance, for the Strengthening of Laws, Policies and Plans' and advanced the 'National Climate Risk Assessment.' The National Society strengthened the capacities of national and international volunteers

in enhanced vulnerability and capacity assessments (eVCA), to develop diagnoses and define community interventions that enhanced resilience. It also conducted a rapid assessment of Early Warning Systems at the last mile. The Paraguayan Red Cross completed its preparedness for effective response evaluation and developed an action plan with five strategic objectives to strengthen its preparedness for climate threats. It designed, implemented and monitored activities under this plan with technical assistance from the IFRC Regional Office and the Southern Cone Delegation.

IFRC network joint support

The IFRC provided technical assistance to the Paraguayan Red Cross in designing, implementing and monitoring activities under the preparedness for effective response (PER) evaluation. The IFRC's Climate Centre and the Reference Centre for Disaster Preparedness offered scientific and methodological support. The IFRC also provided technical support and accompanied the National Society's volunteers in the rapid assessment of early warning systems at the last mile.

The IFRC network adopts environmentally sustainable practices and contributes to climate change mitigation

Progress by the National Society against objectives

The Paraguayan Red Cross held a regional anticipatory action workshop for national and international volunteers in June 2024 as part of the Irish Aid project. This workshop provided participants with a practical understanding of key areas of the anticipatory action competencies. It contributed to climate change adaptation by training volunteers in the early identification of climate risks, planning effective responses before disasters occurred and implementing early actions to reduce negative impacts on communities. Through this initiative, the National Society promoted more robust resilience and minimized vulnerabilities to extreme weather events.

IFRC network joint support

The IFRC supported the Paraguayan Red Cross in conducting the regional anticipatory action workshop by providing technical expertise on anticipatory action competencies.



Preparation of enhanced vulnerability and capacity assessment was conducted in the San Javier community in June 2024 (Photo: Paraguayan Red Cross)



Disasters and crises

For real-time information on emergencies, see [IFRC Go page, Paraguay](#)

Between January to June 2024, the IFRC Disaster Response Emergency Funds ([IFRC-DREF](#)) provided support for a flood emergency.

NAME OF OPERATION	Paraguay floods
MDR-CODE	MDRPY023
DURATION	4 months (10 November 2023 to 31 March 2024)
FUNDING ALLOCATION	CHF 350,199
PEOPLE TARGETED	4,500 people

The [DREF](#) allocation of CHF 350,199 in November 2023 supported the Paraguayan Red Cross in aiding 4,500 people affected by devastating flood caused by heavy rains and the overflowing of Parana River in Alto Paraná, Itapúa, Misiones and Neembucu. The support included provision multipurpose cash grants accompanied with awareness sessions and temporary [shelters](#). Affected communities were also provided with [first aid](#) assistance and mental health and psychosocial support ([MHPSS](#)). Other support included hygiene kits, water treatment and storage equipment along with awareness-raising sessions focused on healthy habits and sanitation.

The National Society expands its leadership in the field of disaster law and improve the official/legal recognition of its auxiliary role

Progress by the National Society against objectives

The Paraguayan Red Cross remained part of the Operational Committee of the National Emergency Secretariat of Paraguay. Through this body, it coordinated response activities with the Special Flood Commission of the Yacyretá Entity to establish temporary shelters and provide medical care and medicines to evacuees. In Alto Paraná, it worked with several entities, including the National Emergency Secretariat, to evacuate families affected by the flooding of the Paraná River and relocate them to temporary shelters. In Misiones, it assisted affected families by distributing resources for the construction of temporary shelters and basic food kits. In Ñeembucú, it supported communities receiving food kits from municipal authorities, although the aid was insufficient for all those affected.

IFRC network joint support

The IFRC supported the Paraguayan Red Cross in expanding its leadership in the field of [disaster law](#) and improve the official recognition of its [auxiliary role](#).



Health and wellbeing

The National Society leverages its auxiliary role to secure its position in relevant public health strategy, advocacy and policy platforms and mechanisms at the country level

Progress by the National Society against objectives

During the reporting period, the Paraguayan Red Cross operationalized its national health policy through workshops and the socialization of good practices in [MHPSS](#). These activities provided additional inputs and tools for its work with vulnerable communities.

IFRC network joint support

The IFRC provided technical support to the Paraguayan Red Cross in operationalizing its national health policy by facilitating workshops and sharing good practices in MHPSS.

The health and well-being of communities are protected and improved through access to sustainable, affordable, appropriate and quality health services throughout life

Progress by the National Society against objectives

The Paraguayan Red Cross participated in a workshop to develop a strategic health plan. Following the workshop, it engaged with institutions of the Ministry of Health to strengthen community-based epidemiological surveillance. It discussed community epidemiological surveillance tools and concepts, positioning itself as a key actor and establishing important monitoring points. Additionally, the National Society prioritized mental health, the implementation of SPAC (salud y primeros auxilios comunitario, which translates to community-based health and first aid) interventions and the strengthening of its auxiliary role in the health sector for the 2024-2028 period.

IFRC network joint support

The IFRC supported the Paraguayan Red Cross in developing the strategic health plan.

The National Society also initiated dialogues with USAID and the **Swiss Red Cross** for bilateral support.

The health and dignity of communities in emergencies and disease outbreaks are maintained by providing access to appropriate health services

Progress by the National Society against objectives

The Paraguayan Red Cross deployed health actions to support communities affected by the flood emergency. It provided first aid assistance to those in need, conducted information sessions on the prevention of vector-borne diseases and offered psychosocial support to affected individuals. It also provided preventative resources to the impacted people and strengthened community resilience and wellbeing.

IFRC network joint support

The IFRC supported the Paraguayan Red Cross in its health response to the flood emergency by providing technical assistance for first aid, disease prevention and MHPSS interventions.



Migration and displacement

Migrants and displaced persons have access to humanitarian assistance and protection at key points along migration routes, as well as access to durable solutions where appropriate

Progress by the National Society against objectives

During the reporting period, the Paraguayan Red Cross participated in the network of migration focal points for the Southern Cone. It monitored the migratory context in the country and the region while contributing to the systematization of policies, regulations and actors linked to human mobility. It supported efforts to identify institutions with capacity and competence in migration-related issues in each country. Work was underway to complete a regional mapping by the end of the year to guide an operational work plan and a resource mobilization strategy.

IFRC network joint support

The IFRC supported the National Society in monitoring the migratory context of Paraguay.



Values, power and inclusion

Vulnerable and crisis-affected individuals and communities are empowered to influence decisions that affect them and rely on the IFRC network to serve their best interests

Progress by the National Society against objectives

For the period January to June 2024, the Paraguayan Red Cross focused on mainstreaming community engagement and accountability (CEA). In March, the National Society carried out a face-to-face training in CEA for its volunteers.

IFRC network joint support

The IFRC supported the National Society in mainstreaming CEA across all its programmes. It also provided the National Society with technical assistance in training its volunteers in CEA.

ENABLING LOCAL ACTORS



Strategic and operational coordination

IFRC membership coordination

IFRC membership coordination involves working with member National Societies to assess the humanitarian context, humanitarian situations and needs; agreeing on common priorities; jointly developing common strategies to address issues such as obtaining greater humanitarian access, acceptance and space; mobilizing funding and other resources; clarifying consistent public messaging; and monitoring progress. This also means ensuring that strategies and programmes in support of people in need, incorporate clarity of humanitarian action, links with development assistance and efforts to reinforce National Societies in their respective countries, including through their auxiliary role.

The National Society receives support from the following participating National Societies:

The **Italian Red Cross** supports the National Society in the training of administrative staff both at the headquarters and subsidiary levels in addition to the development of financial shielding procedures.

The **Saudi Red Crescent Authority** also has a presence in Paraguay where it financially supports the National Society in strengthening the Reina Sofia Maternity and Children's Hospital and ensuring the sustainability of staff and services.

The **Swiss Red Cross** has a strong presence in Paraguay. It assists the Paraguayan Red Cross across all five vertices of climate and environment, disasters and crises, health and wellbeing, migration and displacement, and values, power and inclusion.

Movement coordination

The Paraguayan Red Cross ensures regular exchanges with the IFRC, the International Committee of the Red Cross and participating National Societies, for the alignment of support and action between Movement partners. In times of emergencies, closer coordination is organized. This is carried out in line with the Strengthening Movement Coordination and Cooperation ([SMCC](#)) principles and the newly-adopted [Seville Agreement 2.0](#).

The **ICRC** advances income generation and enhanced nutrition in communities affected by violence and works towards providing essential services such as water. It also delivers first aid training and provides MHPSS to these communities. The local ICRC staff visit prisoners to ensure that they are treated with dignity and foster implementation of the international humanitarian law ([IHL](#)) and IHRL by the civilian and military authorities and national security forces. The ICRC also collaborates with the Paraguayan Red Cross and the IFRC to respond quickly and effectively to the needs of victims affected by violence or other emergencies.

External coordination

The Paraguayan Red Cross collaborates closely with national authorities, especially in disaster management and response. In 2023, it renewed an agreement with the Ministry of Education and Sciences to implement the Safe Educational Community project, which includes a Risk Management and Reduction Plan.

The Paraguayan Red Cross also met with the Ministry of Public Health and Social Welfare to address mental health and vector eradication. Technical committees with the Ministry of Health Promotion and the National Service for the Eradication of Malaria are creating work plans for health-related activities. An agreement with the Ministry of Children and Adolescents focuses on safe spaces in shelters. Additionally, the National Society participates in the National

Emergency Executive Committee to mitigate the effects of the El Niño phenomenon and coordinates emergency actions with various government agencies.

The IFRC Network has increased its cooperation and coordination with external partners to address the main challenges faced by communities

In June 2024, the Paraguayan Red Cross took part in the regional workshop "Montandon - Global Crisis Databank" in Buenos Aires, alongside the National Societies of Argentina, Chile, Ecuador, Paraguay and Uruguay, as well as the IFRC. The workshop focused on socializing information from the Global Crisis Databank API, learning to use the platform and discussing its integration into existing management processes. Following this, the National Society committed to raising awareness at headquarters about Montandon and GO, providing technical training for the national monitoring team and identifying and prioritizing threats for Disaster Response Emergency Fund action plans. It also worked on strengthening local instant messaging capacities and advancing an institutional approach to information management.

IFRC network joint support

The IFRC facilitated the regional workshop "Montandon - Global Crisis Databank," supporting the National Society in strengthening its information management capacities.



National Society development

The IFRC is a network of relevant local organizations that are the trusted partners of choice for local humanitarian action with the capacity to act in the global network

Progress by the National Society against objectives

For the period January to June 2024, the Paraguayan Red Cross continued its work on the reform of its statutes. In collaboration with the Review Committee, it conducted a participatory and consultative process within the National Society, leading to the final draft, which was set to be presented to the Joint Commission for review in July.

It implemented the resource mobilization plan to develop and apply financial sustainability strategies at local and national levels, as well as within the Reina Sofía Maternal and Children's Hospital. This plan aimed to strengthen the National Society by ensuring the effective management of existing resources and creating new resource mobilization channels. It engaged with the quick-delivery company Pedidos Ya to participate in the regional initiative "Botón Comparte," enabling online donation campaigns through the platform, particularly for receiving funds during emergencies.

IFRC network joint support

The IFRC provided the Paraguayan Red Cross with technical support in engaging with the Directorate-General for European Civil Protection and Humanitarian Aid Operations (DG-ECHO) to identify opportunities for future joint work.

The Paraguayan Red Cross also worked with the IFRC Southern Cone Delegation to maintain engagement and explore opportunities for future joint initiatives.

The IFRC prioritizes the development of youth volunteerism and action as critical catalysts for behaviour change and local action, ensuring access and building trust in all contexts

Progress by the National Society against objectives

For the period January to June 2024, the Paraguayan Red Cross carried out training and institutional strengthening activities. It organized workshops and training for staff and volunteers in internal policies and procedures, administration and the Red Cross Law. Volunteers received training in treasury and secretarial roles, while meetings were held on administrative processes and fraud prevention. It disseminated volunteering and protection policies and promoted safer access. The National Society also held a Training of Trainers workshop focused on governance and volunteer management.

IFRC network joint support

The IFRC supported the National Society in its activities focused on volunteer management and institutional strengthening.



Accountability and agility (cross-cutting)

The IFRC functions as a responsible global network, undergoes a digital transformation and uses innovative and transformative approaches to better anticipate, adapt and change in the face of complex challenges and opportunities

Progress by the National Society against objectives

During the reporting period, the Paraguayan Red Cross conducted monthly training sessions in Institutional Risk Management for members of its governing bodies. It also worked to implement an institutional intranet and strengthen its volunteering platform. A monitoring and reporting module was under development, to enable accurate follow-up on projects, programmes and operations, as well as their results.

Additionally, it monitored risks in the country context, with oversight from the regional Risk Management consultant. It also developed a joint proposal for virtual training in risk management and control environments, planned for the second semester, which included four virtual sessions and one in-person session for training and roadmap construction.

IFRC network joint support

The IFRC supported the Paraguayan Red Cross in conducting monthly training sessions on Institutional Risk Management. It provided support in planning, monitoring, evaluation and reporting (PMER) for the development of a monitoring and reporting module. The IFRC also assisted the Paraguayan Red Cross in monitoring risks related to the National Society and collaborated on a joint proposal for virtual training in risk management and control environments.

The **Swiss Red Cross** supported the Paraguayan Red Cross in the implementation of an institutional intranet and the strengthening of the volunteering platform.



The International Federation of Red Cross and Red Crescent Societies (IFRC)

is the world's largest humanitarian network, with 191 National Red Cross and Red Crescent Societies and around 15 million volunteers. Our volunteers are present in communities before, during and after a crisis or disaster. We work in the most hard to reach and complex settings in the world, saving lives and promoting human dignity. We support communities to become stronger and more resilient places where people can live safe and healthy lives, and have opportunities to thrive.

DATA SCOPE AND LIMITATIONS

- **Timeframe and alignment:** The reporting timeframe for this overview is covering the period from 1 January to 30 June 2024. However, due to the diversity of the IFRC and differences in fiscal years, this coverage may not fully align for some National Societies. Mid-year reporting data may have been based on estimations, with plans to submit more robust numbers at the annual reporting stage.
- **Financial overview:** This overview consolidates data reported by the National Society and its IFRC network partners, as well as data extracted from IFRC's financial systems. All reported figures should include the administrative and operational costs of the different entities. The financial data with a light grey background is solely reported by the National Society, including the funding sources. Financial reporting is often times estimated depending on availability of financial figures, closing of financial periods, and may be incomplete. "Not reported" could sometimes mean "not applicable".
- **Missing data and breakdowns:** National Societies have diverse data collection systems and processes that may not align with the standardized indicators. Data may not be available for some indicators, for some National Societies. This may lead to inconsistencies across different reporting tools as well as potential under or over-estimation of the efforts led by all.
- **Reporting bias:** The data informing this Federation-wide overview is self-reported by each National Society (or its designated support entity) and which is the owner and gatekeeper, and responsible for accuracy and updating. IFRC tries to triangulate the data provided by the National Societies with previous data and other data in the public domain.

ADDITIONAL INFORMATION

- [IFRC Paraguay mid-year 2024 financial report](#)
Note: For emergencies for which financial report is not yet available, see: [MDRPY023](#)
- [IFRC network country plan](#)
- [Subscribe for updates](#)
- [Live Disaster Response Emergency Fund \(DREF\) data](#)
- Operational information: [IFRC GO platform](#)
- National Society data: [IFRC Federation-wide Databank and Reporting System](#)
- [IFRC Evaluation and Research Databank](#)

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