

EMERGENCY APPEAL

OPERATIONAL STRATEGY

Mauritania, West Africa | Population Movement



Mauritanian Red Crescent (MRC) distributing essential household items (EHIs), August. Photo: MRC

Appeal №: MDRMR017	To be assisted: 62,000 people	Appeal launched: 15/10/2024
Glide №: <u>OT-2025-000014-MRT</u>	DREF allocated: CHF 1 million	Disaster categorization: Orange
Operation start date: 09/05/2024	Operation end date: 31/12/2025	

IFRC Secretariat funding requirement: 2.5 million CHF Federation-wide funding requirement: 4 million CHF

TIMELINE



Most displaced people arrive from areas of prolonged food insecurity and needing health services. Photo: MRCS



January 2024: Population movement from Mali to the Hodh El Chargui region in Mauritania intensifies. MRC begins monitoring the situation.



May 2024: CHF 492,750 DREF allocated to MRC to respond to the first wave of displacement.



June 2024: An IFRC operations manager is deployed to support MRC on implementation.

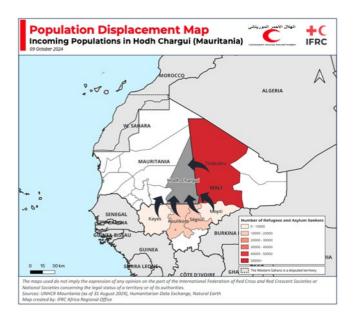


July 2024: Refugee Coordination Forum cites increased flow of refugees from Mali, confirmed by an in-depth, multi-sectoral needs assessment. Shelter, NFIs, Multi-purpose Cash (MPC) and WASH implemented but the sheer number of refugees stretches.



October 2024: At the request of MRC, IFRC scales up the response by launching an emergency appeal for CHF 4 million, targeting 61,670 people.

DESCRIPTION OF THE EVENT



Internal conflict in northern, central and southern Mali has intensified, leading to an increase in the displacement of civilians into neighbouring Mauritania. By 30 September 2024, more than 272,000 refugees and returnees had entered the country. Mauritania's Hodh El Chargui region currently hosts the largest number of Malian refugees, most of whom arrive from the Timbuktu, Ségou and Koulikoro regions of Mali.

Displaced people arriving in Mauritania continue to report cases of indiscriminate violence by armed actors, citing incidents of Sexual and Gender-based Violence (SGBV), abduction, torture, extortion and family separation. At least 80 per cent of the new arrivals are women and children, many of whom have been victims of violence.

With only 50 per cent of new arrivals registered as refugees and around 152,000 living outside formal camps, access to basic services such as water, shelter, sanitation, food, health, protection and education for children is extremely limited. Inadequate sanitation and unsafe water sources expose people arriving here, especially children, to poor hygiene, and they create the ideal conditions for malnutrition and epidemic disease. Most of the displaced people arrive from areas of prolonged food insecurity and lack health and vaccination services. Outbreaks of measles and diphtheria have occurred in Hodh El Chargui and could re-emerge in the absence of adequate health services, surveillance and health promotion.

Severity of humanitarian conditions

Impact on accessibility, availability, quality, use and awareness of goods and services

The inadequate sanitation, prolonged food insecurity and lack of health services are severely overstretching the capacity of an already overburdened system. Extensive damage from severe floods that have affected several regions of Mali in recent months may also be contributing to the increase in population movement, further stretching services. According to government estimates, as many as 149,000 people have been displaced by floods, which have destroyed or damaged homes, farmland and livelihoods in Mali.

A DREF was launched in May 2024 to provide urgent assistance to this growing number of refugees, as well as to returnees and host populations in the Hodh El Chargui region. Initially focused on two departments, Bassiknou and Adel Bagrou, the intervention must now be extended to two other departments, Amourj and Néma, to help a greater number of vulnerable people, who have remained without assistance and support from other humanitarian actors.

Adjustments to the operation will make it possible to respond to these new needs in a targeted manner, while ensuring optimal management of the resources mobilized to maximize humanitarian impact and ensure effective and equitable assistance.

Impact on physical and mental well-being

The displaced people arriving in Mauritania are continuing to report indiscriminate violence by armed actors, SGBV, abduction, torture, extortion and family separation, and at least 80 per cent are women and children, many of whom have been victims of violence often

Risks and vulnerabilities

More than 50 per cent of the displaced are pastoralists who have fled with an estimated 1.7 million head of livestock. This rapid influx of people and livestock into the region is putting pressure on local water sources and pastureland, in a region already exposed to extreme weather conditions and accelerated desertification.

¹ UNHCR Fact Sheet September

But even before the refugees arrived, the local population struggled to meet minimum food needs, access clean water and feed their livestock. If not resolved quickly, this situation could threaten the basic living standards of some 189,000 people in host communities and could exacerbate tensions among Malian and Mauritanian communities, as well as with the authorities.

This number of displaced people currently seeking refuge in Mauritania exceeds the worst-case scenario projected at the beginning of the year, and as fighting continues unabated in Mali, cross-border movements will persist. Humanitarian organizations on the ground, including MRC, are on the front line to help

the most vulnerable in the departments of Bassikounou and Adel Bagrou. However, scarce financial resources and difficult supply chains hamper the delivery of adequate humanitarian services region-wide and prevent aid from reaching the large number of people in need.

The Governorate of Hodh El Chargui and departmental authorities in Bassikounou, Nema, Amourj and Adel Bagrou have requested IFRC and MRC to fully assume their role as an auxiliary to the public authorities and intensify their support, as they have during the influx of refugees and the occurrence of disasters, especially floods, droughts and bushfires.

CAPACITIES AND RESPONSE

1. National Society Response Capacity

1.1 National Society capacity and ongoing Response

The Mauritanian Red Crescent (MRC), established on 22 December 1970, is one of the country's first humanitarian organizations. With a presence across all 56 local committees and the support of 6,000 volunteers, MRC plays a vital role in disaster risk management, food security, livelihoods, community health, WASH, migration, population movement, and first aid. As an auxiliary to the public authorities, it works in close collaboration with government agencies, United Nations agencies, international NGOs, and local organizations to ensure effective humanitarian response.

In Hodh El Chargui, MRC is actively assisting Malian refugees and Mauritanian returnees, with support from a DREF allocation. It has established two operational bases in Bassiknou and Adel Bagrou and has deployed technical teams specializing in Shelter, WASH, and Non-Food Items (NFIs). Following a multi-sectoral needs assessment, MRC has expanded its operations to Néma and Amourj, strengthening its response to address growing humanitarian needs. MRC also plays a key role in local coordination mechanisms, ensuring effective representation of the Red Cross and Red Crescent (RC/RC) Movement in both government-led and non-governmental response forums.

As an active member of the Regional Refugee Coordination Forum, led by UNHCR, MRC ensures that refugees and host communities receive inclusive and sustainable support. Its involvement in the forum highlights its commitment to strengthening coordination, advocating for durable solutions, and leveraging local expertise to enhance humanitarian impact. Through this collaborative framework, MRC contributes to resource optimization, reducing duplication of efforts, and maximizing the effectiveness of interventions in a high-need, complex operational environment.

MRC's operational capacity is further reinforced by its team of technical experts in Disaster Management, Cash & Voucher Assistance (CVA), Food Security and Livelihoods, Communications, Relief, and Volunteers' Management. With dedicated Logistics and Finance support, MRC ensures a transparent, accountable, and efficient humanitarian response across its intervention areas.

1.2 Capacity and response at national level

Mauritania has a long-standing tradition of hosting refugees, and the government plays a central role in managing the response, guided by international humanitarian principles and national policies. The Wilaya of Hodh El Chargui, located in southeastern Mauritania, is the primary host region for Malian refugees, with most of them settled in and around the Mbera refugee camp near the town of Bassikounou. However, a significant number of refugees live

outside the camp in host communities across various localities, including Fassala Néré, Amourj, Adel Bagrou, and Nema, creating additional challenges for humanitarian actors.

Several government institutions are actively involved in responding to the refugee situation. The Ministry of Interior and Decentralization oversees national security, border management, and refugee registration. The National Commission for Refugee Affairs (CNAR) coordinates with UNHCR to process asylum claims and ensure legal protection. The Ministry of Health provides medical services, including disease prevention and vaccination campaigns, while the Ministry of Social Affairs, Childhood, and Family implements programs supporting vulnerable groups, particularly women and children. Regional and local authorities in Hodh El Chargui, especially in Bassikounou, Fassala Néré, and Nema, play a crucial role in facilitating refugee integration and access to essential services.

The government's response includes registration and documentation of refugees in collaboration with UNHCR, border control and security measures, provision of healthcare and education services, and engagement in durable solutions, such as voluntary repatriation and local integration strategies. However, challenges persist, including limited government resources, overstretched services, and logistical difficulties in reaching refugees living outside Mbera camp, particularly in remote areas like Adel Bagrou and Amourj.

Mauritania benefits from the presence of multiple international and national humanitarian actors who support government efforts. UNHCR leads refugee protection, shelter assistance, and advocacy for refugee rights. WFP provides food assistance and livelihood programs, particularly for refugees in Bassikounou and surrounding areas. IOM assists with border management, voluntary return programs, and migration governance. UNICEF supports child protection, education, and nutrition services, ensuring refugee children in host communities, including in Nema and Fassala Néré, can access schools. WHO strengthens healthcare systems and disease surveillance, ensuring medical support in refugee-hosting areas. Several international and national NGOs, including Action Against Hunger, Médecins Sans Frontières, the Danish Refugee Council, and Terre des Hommes, offer WASH services, livelihood support, and psychosocial care, particularly targeting refugees living outside structured support programs in Amourj and Adel Bagrou.

Despite these efforts, significant gaps remain, especially for refugees outside Mbera camp. Many struggle to access healthcare, education, and food assistance, while inadequate shelter forces them to live in precarious conditions. Protection risks, including gender-based violence, human trafficking, and labor exploitation, are heightened in remote areas where formal assistance is limited. Resource constraints affect both government agencies and humanitarian organizations, making it difficult to expand and sustain services. Coordination challenges persist, requiring improved harmonization of efforts across all actors working in Bassikounou, Fassala Néré, Nema, Amourj, and Adel Bagrou.

Mauritania's response to the Malian refugee influx in Hodh El Chargui is a multi-actor effort involving the government, UN agencies, and NGOs. While significant progress has been made, gaps remain in service delivery for refugees outside Mbera camp. Moving forward, improved coordination, increased funding, and stronger integration of refugees into national services are essential. Strengthening the whole-of-society approach, with greater involvement of local authorities and humanitarian partners, will ensure a more sustainable and inclusive refugee response in Mauritania, particularly for those living outside the formal camp structure in Bassikounou, Fassala Néré, Nema, Amouri, and Adel Bagrou.

2. International Capacity and Response

2.1 Red Cross Red Crescent Movement capacity and response

IFRC

Through its Dakar-based cluster, IFRC actively supports MRC on disaster preparedness, disaster response and National Society Development (NSD), by mobilizing its numerous technical departments. As part of this operation,

it has deployed an operations manager to support implementation. The French Red Cross, which is present in Mauritania, has a sub-delegation in the intervention area and focuses its efforts on improving the health of vulnerable communities and managing disaster risks. Although not established in the country, the British Red Cross also intervenes in the context of anticipatory action and food security, in close collaboration with the French Red Cross and MRC. It is currently in the process of finalizing its bilateral agreements with them.

In partnership with IFRC, MRC has also just launched a project to develop a simplified protocol for early action in the event of floods. This initiative marks an important step in building resilience to climate risks in the country.

ICRC

ICRC has been playing a key role in supporting MRC. Engagement has focused on Restoring Family Links (RFL), a critical area for populations affected by humanitarian crises, forced displacement and conflict situations. Through this collaboration, ICRC has strengthened the capacity of MRC to respond effectively to the needs of vulnerable populations.

ICRC plans to open an office within the National Society, in Nouakchott, as early as 2025. This strategic initiative aims to consolidate its presence in the country and intensify its efforts to protect and assist the most vulnerable populations. The opening of this office will also further promote international humanitarian law (IHL) while strengthening coordination with local authorities, MRC and other partners of the International Red Cross and Red Crescent Movement present in the region.

2.2 International Humanitarian Stakeholder capacity and response

International humanitarian actors, including United Nations agencies and NGOs such as Save the Children, and Action against Hunger (*Action Contre la Faim*-ACF), are largely focusing their interventions on migration issues and assistance to Malian refugees in the country. These actors work closely together to meet the needs of vulnerable populations, particularly in Hodh El Chargui, where the influx of refugees and the associated humanitarian challenges require coordinated and adapted responses.

To structure and optimize these interventions, a refugee coordination forum has been set up. This forum, led by the Office of the United Nations High Commissioner for Refugees (UNHCR), brings together all humanitarian partners active in the field. Its mission is to facilitate the planning, implementation and monitoring of humanitarian actions, while ensuring that responses are harmonized and aligned with identified priorities. This coordination mechanism is also designed to strengthen collaboration with local and national authorities in order to ensure that the needs of refugee populations are better integrated into the development and resilience strategies of the population.

3. Gaps in the response

Gaps have been identified during an in-depth assessment conducted in October in the districts of Bassikounou, Amourj, Adel Bagrou and Néma. In the Hodh El Chargui region, humanitarian needs, including Protection concerns like Child Protection and Gender-based Violence (GBV) remain considerable, particularly affecting the most-at-risk groups, such as women, children, the elderly and people with disabilities. Insufficient access to food assistance, shelter and health services prevents an effective response to the growing influx of Malian refugees; and generates safeguarding concerns.

Protection risks, including GBV and sexual exploitation or abuse, are compounded by precarious living conditions and a lack of adequate response services, such as a lack of counselling, emergency health and Protection services. Coping mechanisms for marginalized populations are limited as well due to unequal access to resources and support.

Sectors such as Protection, Mental Health & Psychosocial Support (MHPSS), and WASH remain underrepresented and will need to be analyzed and responded to based on data disaggregated by gender, age and diversity, with

engagement of those most at risk in programme design. MRC is committed to addressing these gaps through targeted interventions based on these assessments.

OPERATIONAL CONSTRAINTS

The intervention zone in Hodh El Chargui, where MRC is actively responding to the influx of Malian refugees and assisting Mauritanian returnees, presents significant operational constraints, particularly from a security and humanitarian access perspective. The region is 1,200 km from Nouakchott, where MRC headquarters is located, making direct management of field operations extremely challenging. The vast distance, poor road infrastructure, and harsh environmental conditions create logistical bottlenecks, making the timely delivery of humanitarian aid and operational oversight difficult.

The security situation in the area is another major concern. Hodh El Chargui borders Mali, a country experiencing continued armed conflict and instability. The volatile security environment, risk of cross-border incursions, and potential movement of armed groups pose a direct threat to humanitarian actors and beneficiaries. These risks have led to movement restrictions in certain areas, requiring continuous monitoring and coordination with local authorities and security forces to ensure safe access for humanitarian teams. Limited mobile network coverage and poor communication infrastructure further complicate coordination efforts, reducing real-time response capacities in case of emergencies.

From a humanitarian space perspective, ensuring unimpeded access to affected populations remains a key challenge. §While MRC enjoys strong trust within communities, navigating administrative restrictions and coordinating with multiple stakeholders (government entities, UN agencies, local authorities, and non-state actors) is time-consuming. Negotiating access in a politically sensitive and complex operating environment requires continuous engagement to ensure neutrality and independence of humanitarian operations.

Given these constraints, MRC has established two field offices in Bassiknou and Adel Bagrou to reinforce field presence and improve operational effectiveness. However, branches in all four intervention areas remain underequipped, both in terms of technical capacity and infrastructure. This gap limits the autonomy and effectiveness of field operations, making it necessary to deploy additional humanitarian personnel and technical experts from both MRC and IFRC to provide on-the-ground support.

The rainy season presents another layer of operational complexity, as annual floods frequently isolate key operational areas, disrupting supply chains and humanitarian access. Without pre-positioned relief goods, the response may be severely delayed, putting refugees and host communities at risk. Planning for stockpiling essential items (food, shelter materials, and medical supplies) before the rainy season will be crucial to maintaining continuity of humanitarian assistance.

To address these challenges, a stronger coordination mechanism between IFRC, MRC, and other humanitarian partners is necessary to streamline logistics, enhance response capacities, and ensure the safety of humanitarian personnel. Establishing a more resilient field structure, with better-equipped local branches and pre-positioned relief supplies, will be essential for an effective and sustainable humanitarian response in Hodh El Chargui.

FEDERATION-WIDE APPROACH

The Emergency Appeal is part of a Federation-wide approach, based on the National Society's response priorities and in consultation with all Federation members who contribute to the response. The approach, reflected in this Operational Strategy, In Mauritania, the International Federation of Red Cross and Red Crescent Societies (IFRC) works in close collaboration with the Mauritanian Red Crescent (MRC) and other Movement partners to ensure a coordinated and effective humanitarian response. Among the IFRC network members, the French Red Cross (FRC) plays a significant role in providing technical expertise and programmatic support, particularly in the areas of health, disaster risk reduction (DRR), and migration response. With a longstanding presence in the country, the French Red Cross has been actively engaged in strengthening health systems, enhancing community resilience, and

implementing livelihood and disaster preparedness programs in partnership with MRC. Through bilateral programs, FRC has supported primary healthcare, nutrition, and community-based disaster preparedness, complementing the broader IFRC strategy.

To ensure effective coordination and synergy among all IFRC network members, including bilateral programs and nationally funded initiatives, a structured coordination mechanism will be implemented. This mechanism will function at multiple levels to harmonize IFRC-led activities, French Red Cross interventions, and national response efforts under the leadership of MRC and the Government of Mauritania. A regular coordination platform will be established between MRC, IFRC, and the French Red Cross to align humanitarian priorities, avoid duplication, and optimize resource allocation. The Movement coordination framework will facilitate strategic discussions and ensure that all interventions remain complementary.

Integration with national response frameworks is crucial, given MRC's role as an auxiliary to public authorities. As the key national humanitarian actor, MRC coordinates closely with government institutions, particularly the National Disaster Management Agency (NDMA), UN agencies, and other humanitarian partners. Both IFRC and FRC interventions will be aligned with national disaster response strategies, leveraging MRC's operational footprint and deep-rooted community presence. Coordination will also be structured along thematic lines, ensuring that interventions in health, WASH, disaster management, migration, and protection are harmonized with ongoing national and international efforts.

IFRC's role extends beyond coordination, as it aims to leverage the capacities of all Movement partners to maximize collective humanitarian impact. As a convener, IFRC will facilitate the integration of FRC's technical expertise in health and disaster risk reduction into broader strategies supporting MRC-led national response efforts. This will also involve strengthening early warning systems, response preparedness, and community resilience-building initiatives. Furthermore, a joint monitoring and reporting framework will be established to track intervention impact, ensuring transparency and accountability. Regular updates and reports will be shared with donors, government authorities, and Movement partners to maintain an effective flow of information and operational coherence.

The presence of IFRC network members, particularly the French Red Cross, enhances the collective humanitarian response in Mauritania. Through a well-structured coordination mechanism that fosters joint planning, strategic alignment with government priorities, and sectoral collaboration, IFRC will ensure a coherent, impactful response to humanitarian needs. The focus remains on migration response, disaster preparedness, and health interventions, with a clear commitment to strengthening MRC's capacity, optimizing resource utilization, and providing a sustainable and community-driven approach to humanitarian assistance.

The Federation-wide funding requirement of CHF 4 million includes all support and funding to be allocated to the National Society as part of the response. This includes domestic fundraising by the National Society and the Red Cross and Red Crescent Society partners that support it, and multilateral funding channeled through the IFRC Secretariat.

OPERATIONAL STRATEGY

Vision

The Emergency Appeal (EA) and the Vision are deeply aligned with the Mauritania Red Crescent's (MRC) Unified Country Plan 2024-2025, ensuring a cohesive and strategic approach to humanitarian response and long-term development. The EA serves as an immediate operational tool to address urgent humanitarian needs, whereas the Unified Country Plan provides a comprehensive, long-term roadmap that integrates emergency response, disaster preparedness, and resilience-building efforts.

The transition from the EA to MRC's Unified Country Plan will be structured through progressive integration of emergency response activities into long-term resilience strategies. The EA's priority actions in disaster response, food security, health, WASH, migration, and early warning mechanisms directly contribute to the objectives of the

Country Plan, which focuses on enhancing MRC's institutional capacity, strengthening coordination, and ensuring sustainable impact.

The MRC Unified Country Plan, developed jointly with IFRC, Movement partners, and national stakeholders, is designed to be adaptive and responsive to evolving humanitarian challenges. Annual reviews will ensure the alignment of EA interventions with the broader strategic objectives of the Country Plan. The coordination mechanisms established under the EA, including Movement coordination and collaboration with government authorities and UN agencies, will continue under the Unified Country Plan, ensuring a seamless transition from emergency response to long-term programming.

Additionally, the Unified Plan's focus on capacity building and localization will facilitate the handover of EA-driven initiatives to MRC's branches and local committees, ensuring sustainability and community ownership. The financial planning within the Unified Plan will also integrate lessons from the EA, allowing for a more structured approach to resource mobilization, risk management, and program continuity.

Ultimately, the transition will leverage EA's momentum to strengthen MRC's long-term humanitarian footprint, ensuring that emergency interventions lead to lasting impact, resilience, and improved national response capabilities.

Targeting

1. People to be assisted

The number of Malian refugees moving into Mauritania has increased by 142 per cent in less than a year, to a total of 260,000. Conflict continues to escalate in areas already affected by flooding and food insecurity, creating a high likelihood of further displacement. Humanitarian services in the Hodh El Chargui region are insufficient to meet these growing needs, particularly in the out-of-camp areas, which serve an estimated 152,000 people.

The impact on limited natural resources, and consequently on host populations, can lead to social tensions and increased violence over grazing and water use. These areas are already facing severe humanitarian challenges, including lack of access to healthcare, clean water, education, protection for vulnerable groups and food, exacerbated by drought and resource depletion. Environmental stress and desertification due to intense drought and flood cycles, water scarcity and lack of arable land and pasture are already putting a strain on the region, profoundly affecting the overall ecosystem and the well-being of communities.

In view of the humanitarian situation, MRC launches this emergency appeal to assist:

- out-of-camp and/or unregistered refugees who are settled in host communities and who do not have access to adequate humanitarian assistance;
- vulnerable returnees who have not resettled in their communities of origin; and
- vulnerable host populations facing severe constraints to meet minimum health, water and food standards.

The chief objective of the Emergency Appeal is to reach 40 per cent of the 154,400 vulnerable people in the above categories, or approximately 62,000 people.

2. Considerations for protection, gender and inclusion and community engagement and accountability

Targeting of vulnerable groups will take into account:

- unaccompanied children/minors or children/minors who are heads of household;
- unaccompanied pregnant and breastfeeding women or Indigenous women who are heads of household or responsible for extended family members;
- unaccompanied elderly people; and
- households with family members with disabilities or chronic illnesses.

Experts on Protection, PGI and Migration will support MRC's assessments and targeting, in line with the above priorities, while ensuring a community- and household-sensitive approach and proper feedback mechanisms, as well as safeguarding through community engagement and staff/volunteer reporting.

In addition to direct targeting, this emergency appeal will be used to pilot climate adaptation and restoration activities in line with the Mauritanian Government's plan and serve as a catalyst for longer-term climate programmes.

PLANNED OPERATIONS

INTEGRATED ASSISTANCE

	Shelter, Housing & Settlements	Female>18: 3,080	Female<18: 3,920	CHF 280,860
		Male>18: 2,800	Male<18: 4,200	Total target: 14,000
Objective:		To protect and preserve the dignity of displaced persons by providing them with shelter.		
Priority actio	ns:	 providing them with shelter. Provision of emergency shelter and essential h (EHIs) to refugees and returnees outside of car coordination with the regional authorit Shelter cluster in the field; provision of emergency shelter to 1,000 outside camps; two training sessions for 30 volunteers technique of assembling shelters; purchase and distribution of 4,000 blar households; purchase and distribution of 4,000 mat households; deployment of 40 volunteers for the distents, shelter kits and NFIs; and deployment of 40 volunteers for the Police 		camps, including: prities and the 000 households ers on the plankets for 2,000 mats for 2,000

Livelihoods	Female>18: 1,540	Female<18: 1,960	CHF 18,661
\$5 (?)	Male>18: 1,400	Male<18: 2,100	Total target: 7,000
Objective:	To provide cash assistance for livelihoods of refugees, returnees and the host community, and to support the livelihoods of those affected.		
Priority actions:	 Livelihood support to host communities, with the follow activities: Community and market assessment for livelihood promotion/restoration, with a climate resilience Trainings on the different livelihood support opportunities. 		for livelihoods te resilience lens.

•	Cash for 1,000 families for the restoration/protection of
	the livelihoods of the host and returnee population in the
	4 zones.
	D

 Deployment of 20 volunteers for PD 	M.
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	Multi-purpose Cash (MPC)	Female>18: 2,310	Female<18: 2,940	CHF 663,629
		Male>18: 2,100	Male<18: 3,150	Total target: 10,500
Objective:		To ensure basic needs assistance through the most effective and dignified way to the vulnerable population		
Priority actio	ons:	 Targeting beneficiaries in the four zones per the vulnerability criteria set above, validation/verification beneficiaries. Multi-purpose Cash (MPC) to cover the basic needs of 1,500 families for 6 months in the four zones. Trainings for 30 volunteers/staff on cash, targeting, monitoring, evaluation and digitization of cash tools (RedRose platform for example) in Nema. Deployment of 10 volunteers for two days for PDM. 		he basic needs of ur zones. cash, targeting, on of cash tools

HEALTH AND CARE, INCLUDING WATER, SANITATION & HYGIENE (WASH)

(MENTAL HEALTH AND PSYCHOSOCIAL SUPPORT / COMMUNITY HEALTH)

\$	Health & Care (Mental Health and Psychosocial Support (MHPSS)/Community Health/Medical Services)	Female>18: 13,640 Male>18: 12,400	Female<18: 17,360 Male<18: 18,600	CHF 78,542 Total target: 62,000
Objective:		To contribute to the improvement of the health of refugees and returnees.		
Priority actio	ns:	 Meeting with and involvement of the administrative and health authorities to present and validate the health component of the Emergency Appeal. Deployment of two mobile clinic teams for primary health services, including nutrition screening and referr of malnutrition cases to health centres. Scale-up Community-based Management of Acute Malnutrition (CMAM) and of Infant & Young Child Feedi (IYCF) in selected areas, through training of 120 volunteers on the detection and referral of malnourished people. 		lidate the health al. ms for primary creening and referral res. ment of Acute value Young Child Feeding ning of 120

- Training of MRC volunteers in Psychosocial Support (PSS) and organization of community PSS sessions.
- Training of 120 volunteers on epidemic prevention, and deployment of volunteers for health promotion and disease prevention in communities and refugee camps

Water, Sanitation & Hygiene (WASH)

Female>18: 13,640	Female<18: 17,360	CHF 206,260
Male>18: 12,400	Male<18: 18,600	Total target: 62,000

To improve access to WASH for target communities.

actions:

- Coordination with the authorities and the WASH cluster.
- Construction/rehabilitation of 20 large-diameter protected wells, including watering troughs for livestock; and installation of solar power units.
- Installation of 200 water storage units of various sizes across the different informal settlements and local communities.
- Distribution of household water containers and treatment products to 2,000 families.
- Refresher trainings for 80 hygiene promotion volunteers.
- Organization of awareness-raising sessions on WASH in sites with Internally-displaced Persons (IDPs) and host communities, with demonstration.
- 200 garbage containers in densely populated IDP sites, establish waste management committees.
- Scale up strategy for household waste management committees.
- Provide local committees with necessary sanitation equipment in Néma and Amourj.
- Construction of 100 emergency latrines in the four intervention areas using the Community-led Total Sanitation strategy where possible.
- Organize sanitation campaigns for waste management in the most densely populated areas.
- Design and production of information-educationcommunication (IEC) materials.
- Provide flood evacuation equipment, such as motorized pumps, in Amouri and Nema, for local MRC committees.
- Distribution of 2,000 hygiene kits (soap, and towels).
- Organize 2 training sessions and a refresher on WASH in Emergencies, for 30 volunteers.
- Carry out post-distribution follow up to assess the use and relevance of the items distributed.

PROTECTION AND PREVENTION

(PROTECTION, GENDER, AND INCLUSION (PGI), COMMUNITY ENGAGEMENT AND ACCOUNTABILITY (CEA), MIGRATION, RISK REDUCTION, CLIMATE ADAPTATION AND RECOVERY, ENVIRONMENTAL SUSTAINABILITY, EDUCATION)

	Protection, Gender &	Female>18: 13,640	Female<18: 17,360	CHF 130,731
Inclusion (PGI)	Male>18: 12,400	Male<18: 18,600	Total target: 62,000	
Objective:		Ensure the crosscutting integration of ERP into all emergency response, to preserve the dignity of beneficiaries and adhere to the "do no harm" principle.		
Priority actio	ns:	 "do no harm" principle. Set-up child-friendly spaces adjacent to Health Set Providers (HSPs) in four sites, with appropriate sure and care for children, provided by trained volunted. Distribution of Menstrual Hygiene Management Menstrual Hygiene Menstrual GBV and Protection responses integrated into distribution. Two trainings for 30 volunteers each, including 10 members, on PSEA and SGBV prevention and resincluding on referral pathways and safe referrals. Implement a system for registration and referral services. Provide PSS to refugees and returnees and furnism with materials for child-friendly PSS response (audrawings and toys, chairs, and other adapted management Menstrual Hygiene Menstrual Hygiene Management Menstrual Hygiene Menstrual Hygiene Menstrual Hygiene Management Menstrual Hygiene Mens		n appropriate support r trained volunteers. Management kits escent girls, with specific about GBV and Child nto distribution. ech, including 10 staff vention and response, d safe referrals. on and referral to RFL nees and furnish space SS response (audio,

Community Engagement Accountability (CEA)		Female>18: 13,640	Female<18: 17,360	CHF 37,984
	Accountability	Male>18: 12,400	Male<18: 18,600	Total target: 62,000
Objective:		To develop and deploy standardized approaches for community engagement and for the collection and use of qualitative community data to better understand community perspectives.		
Priority actio	ns:	 Organize two training sessions on CEA for 30 voluntees Consistent implementation of feedback mechanisms such as toll-free lines, if possible, for relevant, effective community feedback; information hubs; distribution points; and focus/discussion groups organized to collegedback. Organize 24 regular briefings for response teams to systematically listen to community questions and concerns and provide appropriate responses. Deploy 2 volunteers per area to collect feedback for 9 days. 		ack mechanisms relevant, effective ubs; distribution organized to collect sponse teams to juestions and esponses.

Migration	Female>18: 12,100	Female<18: 15,400	CHF 86,219
	Male>18: 11,000	Male<18: 16,500	Total target: 55,000
Objective:	To ensure immediate access to essential services through the establishment of Humanitarian Service Points (HSPs).		•
Priority actions:	range of serving emergency her communication. Training of 60 Humanitarian. Support the end advocacy to pound inclusion MRC's work to stakeholders. Conduct socious support peace initiatives will.	o-cultural community-b eful co-existence and c target diverse ethnic, r nities, emphasizing unit	r, nutrition support, chological support, dless of their status. ement of society in of, assistance for s, and "position" and other sased initiatives to ohesion. These religious and cultural

	Risk Reduction, Climate	Female>18: 13,640	Female<18: 17,360	CHF 34,724	
	Adaptation and Reconstruction	Male>18: 12,400	Male<18: 18,600	Total target: 62,000	
Objective:		To promote proactive risk management, climate change adaptation and sustainable reconstruction by strengthening community resilience.			
Priority action	ons:	prevention. Awareness caestablishmen Sensitization Reforestation Coordinate wareduction on Training of 30 Disaster Response Teae Conduct two assessments	mmunity awareness or ampaign on flood risks at of an early warning syon fire prevention in real in refugee sites. With the community tear the International Move of volunteer team members onse Teams (CDRT). Colunteers from the National (NDRT). The enhanced vulnerability (eVCAs) with communican have an impact or	with the ystem. efugee sites. ms trained in risk ement's approach. bers; Community ional Disaster and capacity ties and agree on	

Enabling Approaches

	Strengthening National Societies	Female>18: n/a Male>18: n/a	Female<18: n/a Male<18: n/a	CHF 657,493 Total target: n/a
Objective:		To strengthen the organizational and operational National Society.		tional capacity of the
Priority action	ons:	regional and of Rehabilitation committees. Provision of honecessary equivehicles, office Revitalization Contribute to (Communicat Migration, FSI) Develop and Training staff	oject implementation to departmental levels. In of the branches in the meadquarters and local uipment for the implence automation and commof local MRC committed retention of human retion, Finance, PMER, Logal. update admin/end-mail members and volunter ASH, FSL, Cash Transfer	committees with the nentation of activities nputer equipment). ees. esources gistics, DM, nagement tools. ers on MD,

~~~	Coordination &	Female>18: <b>n/a</b>	Female<18: <b>n/a</b>	CHF n/a
- WW)-	Partnerships	Male>18: <b>n/a</b>	Male<18: <b>n/a</b>	Total target: n/a
Objective:			ment and coordination	
Priority action	ons:	and impactful hum Mauritanian Red Cres coordination framework (IFRC, ICRC, and Partice coordination with the humanitarian actors.  1. Coordination of M PNSs) MRC collaborates clos Societies (PNSs) to e strategy in line with r Key coordination med Regular Coordination med Regular Coordination med and resource complement of Movement Co	n is critical to ensuring nanitarian response cent (MRC) operates whork that integrates Moner National Societies he Government, UN dovement Members (I sely with IFRC, ICRC, ansure a harmonized anational priorities and lichanisms include: dination Meetings with litate joint planning, strength other and avoid doordination Platform: Nordination mechanisms ordination mechanisms ordination mechanisms	in Mauritania. The ithin a well-structured ovement Coordination - PNSs) and external agencies, and other  IFRC, ICRC, and and Partner National and aligned response Movement principles.  PNSs: These rategic alignment, that all interventions duplication. MRC participates in

- and operational levels, ensuring collaborative decision-making among Movement components.
- Bilateral and Tripartite Agreements: MRC works with PNSs, particularly the French Red Cross, British Red Cross, Belgian Red Cross, and Red Cross Monaco, through tripartite agreements that allow for integrated programming, capacity strengthening, and emergency response coordination.
- Joint Technical Support: IFRC provides technical support in disaster management, migration, food security, health, and emergency response, leveraging regional and global expertise to strengthen MRC's operational capacity.
- Integration into IFRC Global and Regional Strategies: MRC ensures alignment with IFRC's regional disaster response mechanisms, including the Sahel+ platform and the Hunger Crisis Initiative.

# 2. External Coordination with Government and International Actors

MRC, as an auxiliary to the Government, plays a key role in national response coordination and actively engages with national and international partners to enhance preparedness, response, and resilience-building efforts.

Government Engagement and Coordination Mechanisms MRC maintains strong partnerships with relevant government ministries and agencies, participating in national coordination platforms such as:

- The National Disaster Management Coordination Platform, led by the Government, where MRC contributes to disaster preparedness and response planning.
- The National Early Warning and Preparedness System, where MRC supports risk monitoring, early warning dissemination, and anticipatory action strategies.
- The Refugee Coordination Working Group, co-chaired by UNHCR and the Government, where MRC advocates for the rights and assistance of Malian refugees and provides direct humanitarian aid.
- National Food Security Coordination, where MRC collaborates with the Ministry of Agriculture, WFP, and FAO to enhance food security interventions and support vulnerable communities.

Coordination with International Humanitarian Agencies

- MRC is an active participant in international humanitarian coordination mechanisms to maximize collective impact and resource mobilization.
- Humanitarian Country Team (HCT): MRC collaborates with UN agencies (WFP, UNHCR, UNICEF, OCHA, IOM, WHO) and international NGOs to ensure a comprehensive and coordinated response to humanitarian crises.
- Refugee Coordination Forum (RCF): MRC plays an essential role in assisting Malian refugees inside and outside Mbera camp, participating in thematic working groups on protection, health, WASH, and livelihoods.

Thematic Cluster Groups: MRC is an active member in multiple sectoral coordination groups, including Health, WASH, Shelter,

Protection, and Cash & Voucher Assistance (CVA), ensuring technical alignment and coordinated program implementation.

### 3. Humanitarian Diplomacy and Advocacy

MRC's humanitarian diplomacy efforts focus on:

- Advocating for the auxiliary Role of MRC: Ensuring that humanitarian personnel, volunteers, facilities, and assets are protected and that MRC is formally recognized as a key humanitarian actor in national policies.
- Durable Solutions for Refugees and Host Communities: Engaging with the Government, UNHCR, and other stakeholders to promote sustainable solutions for refugees and improve social cohesion in host communities.
- Strengthening Legal Frameworks for Humanitarian Access: Advocating for unhindered access to affected populations, particularly in hard-to-reach areas, and ensuring that humanitarian principles are upheld.

# 4. Strengthening Humanitarian Coordination and Transitioning to Sustainable Programming

As the humanitarian landscape in Mauritania evolves, MRC is working towards:

- Ensuring long-term sustainability of emergency interventions through integration into national policies and frameworks.
- Enhancing operational coordination by reinforcing local branches and strengthening community-based response mechanisms.
- Leveraging IFRC and Movement partners' expertise to scale up anticipatory action, disaster preparedness, and resilience-building programs.

IFRC Secretariat Services	Female>18: <b>n/a</b>	Female<18: <b>n/a</b>	CHF 304,447	
Services	Male>18: <b>n/a</b>	Male<18: <b>n/a</b>	Total target: n/a	
Objective:	strengthening coord mobilization, and stra action. Through tech the Secretariat ensu	The IFRC Secretariat aims to enhance MRC's effectiveness by strengthening coordination, operational capacity, resource mobilization, and strategic advocacy for sustainable humanitarian action. Through technical support, partnerships, and advocacy, the Secretariat ensures MRC can efficiently respond to crises, build resilience, and engage in humanitarian diplomacy.		
Priority actions:	<ul> <li>operational and technology</li> <li>Dakar cluster delegate</li> <li>Coordination communication Red Crescent</li> </ul>	the operation by proceed assistance to MRC. cion will help in the followith Movement partners on between MRC and conscieties involved in the hified approach.	More specifically, the owing areas: ers: facilitate other Red Cross and	

- Financial management: overseeing the financial management and accountability of the operation, including budgeting, tracking expenditures and writing financial reports to ensure transparency and efficient use of resources.
- Operational coordination: supporting the planning, implementation and monitoring of activities, ensuring that response efforts are well coordinated and aligned with overall strategic objectives.
- Supervision and reporting: provide oversight and direction for the progress of the response, including data collection and analysis, preparation of reports and compliance with organizational standards and requirements.
- IFRC will recruit an Emergency Operations Officer and provide financial support to improve the effectiveness of the operation.
- IFRC will deploy a surge team (Chief Operating Officer, Migration and Logistics) to support MRC field team.
- Cluster team is composed of specialists in: Programmes, Communications; Information Management; Finance; Planning; Monitoring, Evaluation & Reporting (PMER), as well as National Society Development.
- IFRC security plans will apply to all IFRC staff throughout the operation. Area-specific security risk assessments will be conducted for any operational area should any IFRC personnel deploy there; risk mitigation measures will be identified and implemented.
- Area-specific security and flood safety risk assessment will be conducted for any operational area should any IFRC personnel deploy there; risk mitigation measures will be identified and implemented.
- All IFRC must, and MRC staff and volunteers are encouraged to, complete the IFRC Stay Safe 2.0 elearning courses.

# **Risk Management**

The IFRC Dakar Cluster Delegation and the Mauritanian Red Crescent (MRC) will collaborate closely to implement mitigation actions through a structured risk management framework. MRC's leadership is fully committed to active risk management, ensuring clear accountability and ownership at all levels. A comprehensive risk register will be maintained, detailing specific risks, corresponding mitigation measures, and assigning responsibilities to designated staff members.

To ensure continuous oversight, a monthly assessment will track the progress of mitigation actions, analyzing any changes in risk probability and impact. Risks categorized as high will be escalated and addressed in monthly strategic meetings, allowing for timely decision-making and potential external support. The IFRC Dakar Cluster Delegation will provide technical guidance, training, and coordination to strengthen MRC's capacity in risk management and the implementation of mitigation measures. This structured and adaptive approach ensures that risk management remains at the core of the Emergency Appeal response, reinforcing MRC's ability to anticipate, respond to, and mitigate risks efficiently while maintaining operational effectiveness.

Risk	Likelihood	lmpact	Mitigation actions
Access to target areas may be affected by the erratic road conditions expected throughout the rainy season. Unpaved roads and some infrastructure, such as bridges, may deteriorate due to rainfall	Medium	Medium	As an auxiliary to the public authorities, thanks to its network of well-connected volunteers present throughout the country, MRC is well positioned to find the best way to access these areas.
The security situation in the border areas of Mali and Mauritania could affect national security and the overall operation	Medium	Weak	<ul> <li>MRC will keep teams constantly informed of security-related information and next steps</li> <li>MRC has good relations with the security services and will receive regular updates from regional coordinators and camp security coordinators so that appropriate measures can be taken.</li> <li>MRC staff and volunteers are encouraged to complete IFRC Stay Safe 2.0 e-learning courses.</li> </ul>
Continuity of flows into or out of the country	Medium	High	<ul> <li>MRC Operations Management         Centre regularly monitors         displaced populations.</li> <li>Information from partners on the         situation of IDPs will be compiled.</li> <li>IFRC will be called upon to provide         support in the assessment of any         significant situation.</li> <li>Information on the security         situation in Mali, which could         change the dynamics of the         situation.</li> </ul>
Operational capacity	Medium	Weak	<ul> <li>The tools made available will build the capacity of response teams in accordance with IFRC standards.</li> <li>Technical support would be provided by the national headquarters and monitoring in the field would be reinforced by a clear reporting channel.</li> </ul>
Abuses related to cash distribution in resettlement sites	Weak	High	<ul> <li>Community awareness.</li> <li>Involvement of authorities, community leaders, communities and stakeholders.</li> <li>Include vulnerable members of the host community as beneficiaries.</li> </ul>

Dissatisfaction among non- beneficiary host communities	Weak	High	<ul> <li>Make MRC actions and selection criteria known to the host communities.</li> <li>Discuss selection criteria with stakeholders and the community.</li> </ul>
Risk protection including abuse of beneficiaries or high level of protection issues such as GBV and Child Protection, without response leading to violence, unintended pregnancy and challenges resuming sustainable livelihoods	High	High	<ul> <li>Do-no-harm approach.</li> <li>Safeguarding system.</li> <li>ERP trainings.</li> <li>Integration, assessments and technical support.</li> <li>Follow-up/referral mapping (Health, PSS).</li> <li>Conduct child safeguarding risk analysis.</li> </ul>
Fraud, corruption and integrity issues	Weak	High	<ul> <li>Targeted support and capacity building for NS.</li> <li>Rigorous operational and financial monitoring.</li> <li>Signing of the code of conduct by staff.</li> <li>Training on how to spot fraud and corruption.</li> <li>Monitoring missions.</li> <li>Post-distribution Monitoring (PDM).</li> <li>Analysis and sharing of lessons learned.</li> </ul>
Overlapping humanitarian response efforts	Weak	High	<ul> <li>Regular participation in coordination meetings.</li> </ul>
Low level of funding for the appeal	High	High	<ul> <li>Emphasis will be placed on engagement with governments, intergovernmental bodies and other strategic partners.</li> <li>Concerted fund-raising strategies at the regional and global levels.</li> <li>Mobilizing domestic funds.</li> </ul>
Risk related to the implementation of the appeal Delay in the implementation of activities. Poor quality of implementation	Medium	Weak	<ul> <li>Operational monitoring and reporting support by the regional office.</li> <li>Monitoring and evaluation visits.</li> <li>Workplans, objectives, budgets, monitoring plans and monitoring.</li> <li>Previous lessons learned.</li> <li>Tailored solutions taking into account the assessed needs.</li> </ul>

# **Quality and Accountability**

Efforts to ensure the quality and accountability of this operation cover a wide range of activities. They will include regular financial audits, programmatic monitoring, a mid-term review and a final evaluation. Emphasis will also be placed on the rationalization of resources as needed, as part of a common Federation-wide vision to consolidate, rationalize and link common services or the assistance currently provided.

A monitoring and evaluation plan will be developed when this emergency appeal is launched, in line with the monitoring, evaluation, accountability and learning strategies. Regular data collection forms will be made available to volunteers. Monitoring missions will be organized in the various localities throughout the operation too. A Post-distribution Monitoring survey (PDM) will be conducted as well, to assess the impact of the operation on beneficiaries. A lessons-learned workshop will then be held at the end of operations, and the results will be shared with Movement partners.

IFRC will facilitate a Federation-wide approach to support MRC in improving PMER. To ensure transparency and accountability, PMER teams will conduct interviews at the end of distributions and use ACE mechanisms to engage people accessing services through PWDs or other mechanisms, to collect reactions and complaints from specific groups. A final evaluation will then be carried out at the end of the operation. The results of monitoring will be regularly shared with the programme teams in order to make improvements and strengthen the quality of services.

The key indicators identified below will be used to establish a Monitoring & Evaluation (M&E) framework to assess the adequacy, quality and satisfaction of the target population, as well as to monitor the progress of planned activities.

Shelter, Housing &	Targeted population living in safe transitional shelters	80%
Settlements	# of households receiving EHI	4,000
	# of volunteers trained in emergency shelter	30
	# of households receiving emergency shelter support	2,000
Livelihoods	# of people trained in livelihood restoration/adaptation/initiation	1,000
	# of HHs receiving cash for livelihoods	1,000
Multi-purpose	# of market feasibility studies	2
Cash (MPC)	# of HHs receiving cash support	1,500
	% of households receiving cash from RCRC that were satisfied with the assistance provided	90%
Health & Care	# of people reached through mobile clinics	5,000
	# of people reached through PSS support	20,000
	# of people reached through health promotion and disease prevention	62,000
	% of malnourished children referred to care	90%
WASH	# of households reached through WASH assistance	62,000
	Targeted population who state they are satisfied with their access to water and sanitation facilities	85%
	% of the targeted population with access to sufficient safe water that meet SPHERE and WHO standards on quantity and quality	100%
	# of volunteers trained on WASH	80
	# of water points rehabilitated	20
PGI	Targeted population reached with PGI/SGBV awareness	90%
	Staff and volunteers oriented on Prevention of Sexual Exploitation and Abuse (PSEA)	100%
	# of women and girls who received dignity kits	2,000
	# of safe spaces created providing access to children	4
	<del> </del>	•

CEA	Staff and volunteers working on the operation who have been trained on CEA	
	Queries/feedback received through the established feedback mechanisms that were responded to and that closed the feedback loop	100%
	Sampled community members who say they are satisfied with the support received from RCRC	
Risk Reduction	# of eVCAs completed and disseminated	2
	Volunteers that feel better prepared to contribute to MRC emergency operations	80%
National Society Strengthening	# of branches supported	2
	# of national disaster response teams and DM management systems with capacity strengthened	2
	# of senior management and branch managers trained in resource mobilization, leadership and strategic planning	10
Coordination and	# of external partnerships supporting the National Society in the response	2
Partnerships	# of regular coordination mechanisms with all IFRC partners	8
IFRC Secretariat	# of updated minimum security requirements	1
Services:	# of support missions to Mauritania	4



# **FUNDING REQUIREMENTS**

# Federation-wide funding requirement *

Federation Wide Funding Requirement including the National Society domestic target, IFRC Secretariat and the Partner National Society funding requirement

4 million CHF

IFRC Secretarian Funding Requirement in support of the Federation Wide funding ask

# Breakdown of the IFRC secretariat funding requirement



MDRMR017 - MAURITANIAN RED CRESCENT SOCIETY

**POPULATION MOVEMENT** 

### **Operating Budget**

Planned Operations	1,537,610
Shelter and Basic Household Items	280,860
Livelihoods	18,661
Multi-purpose Cash (MPC)	663,629
Health	78,542
Water, Sanitation & Hygiene (WASH)	206,260
Protection, Gender & Inclusion (PGI)	130,731
Migration	86,219
Risk Reduction, Climate Adaptation and Recovery	34,724

^{*}For more information on Federation-Wide funding requirement, refer to section: Federation-wide Approach

2,500,000

Enabling Approaches	962,390
Coordination and Partnerships	0
Secretariat Services	304,447
National Society Strengthening	657,943

TOTAL BUDGET

All amounts in Swiss francs (CHF).

## **Contact information**

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- **Secretary General:** Mohamedou Raby, Secretary General; email: <u>m.raby014@gmail.com</u>, phone: +222 43424101
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#### At IFRC:

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- **IFRC Geneva:** Santiago Luengo, Senior Officer, Operations Coordination; email: <u>santiago.luengo@ifrc.org</u>, phone: 41 (0) 79 124 4052

### For IFRC Resource Mobilization and Pledges support:

• **IFRC Regional Office for Africa:** Louise Daintrey, Head of Unit, Strategic Partnerships and Resource Mobilization; email: <a href="mailto:louise.daintrey@ifrc.org">louise.daintrey@ifrc.org</a>

### For in-kind donations and mobilization table support:

• Logistics Coordinator: Allan Masavah, Head, Global Humanitarian Services and Supply Chain Management, Africa Region; email: <a href="mailto:allan.masavah@ifrc.org">allan.masavah@ifrc.org</a>

### Reference

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#### Click here for:

• Link to IFRC Emergency landing page