



TIMOR LESTE

2025 IFRC network mid-year report, January – June



22 October 2025

IN SUPPORT OF THE TIMOR-LESTE RED CROSS SOCIETY



PEOPLE REACHED



No information at time of publication. Figures reflect targeted reach in 2025 plan

FINANCIAL OVERVIEW

in Swiss francs (CHF)

Timor-Leste Red Cross Society			
Overview		Funding Sources	
Funding	Not reported	IFRC Secretariat	Not reported
Expenditure	Not reported	Participating National Societies	Not reported
		HNS other funding sources	Not reported

IFRC network			
Country	Funding Requirement		1.2M
IFRC Secretariat	Longer-term	Funding Requirement	910,000
		Funding	1.3M
		Expenditure	292,000
	Emergency Operations	Funding	Not reported
		Expenditure	Not reported
Participating National Societies	Funding Requirement	318,000	
	Funding	474,000	
	Expenditure	360,000	
HNS other funding sources	Funding	Not reported	

Appeal number **MAATP001S**

*Information on data scope and limitations is available on the back page

STRATEGIC PRIORITIES



Climate and environment

Number of people reached with activities addressing

THE NATIONAL SOCIETY

- has received IFRC Network's support to adapt to longer-term impacts of climate change
- implements environmental or climate campaigns focused on behaviour change, plastic reduction, clean-ups or reducing GHG emissions
- implements nature-based solutions (including those with a particular focus on the planting of trees and mangroves)



Values, power and inclusion

Number of people

THE NATIONAL SOCIETY

- has a Community Engagement and Accountability policy, strategy or plan

ENABLING FUNCTIONS



Strategic and operational coordination

1

Number of formal interagency/international coordination platforms the National Society is part of

1

Number of government-led coordination platforms the National Society is part of



National Society development

✓ National Society covers health, accident and death compensation for all of its volunteers

✓ National Society has created and implemented youth engagement strategies

✓ There is a National Society Development plan in place



Humanitarian diplomacy

✓ National Society participates in IFRC-led campaigns



Accountability and agility

✓ National Society has a functioning data management system that informs decision making and supports monitoring and reporting on the impact and evidence of its actions

IFRC NETWORK SUPPORTED ACTIVITIES

National Society	Funding Reported	Climate and enviroment	Disasters and crises	Health and wellbeing	Migration and displacement	Values, power and inclusion	Enabling Functions
American Red Cross	209,000						
Australian Red Cross	265,000						
Indonesian Red Cross Society							
Netherlands Red Cross							
Republic of Korea National Red Cross							

Total Funding Reported **CHF 474,000**

Q1. OVERALL PERFORMANCE

Context

Timor-Leste remains highly vulnerable to natural hazards such as droughts, floods, landslides, and soil erosion—risks that are intensifying due to climate change. Rising temperatures, shifting rainfall patterns, and frequent heavy rain events are compounding vulnerabilities, especially in areas with limited infrastructure and weak social protection systems.

In January 2025, severe rainfall triggered floods and landslides across multiple municipalities, including Dili, Aileu, Baucau, Ermera, Manufahi, and Viqueque. In Dili alone, 354 people from 59 families were displaced. The national society, Cruz Vermelha de Timor Leste, responded swiftly, deploying 12 staff and volunteers in coordination with the Civil Protection Authority and the Fire Brigade to conduct joint assessments, manage logistics, and deliver immediate aid. Working with the Ministry of Social Solidarity and Inclusion, Dili Municipal Authority, and local leaders, the national society distributed essential food and non-food items to 23 families in evacuation centers. This coordinated response ensured rapid mobilization, equitable relief distribution, and effective collaboration with government and community actors.

Timor-Leste has been officially certified malaria-free by the World Health Organization (WHO), becoming the third country in the WHO South-East Asia Region to achieve this milestone. The Global Fund praised the achievement and committed support through 2026 to sustain elimination efforts, including disease surveillance, health worker training, and integrated health systems. The national society played a key role in malaria prevention through its Community-Based Health and First Aid program, partnering with the Ministry of Health and WHO to promote mosquito net use and environmental hygiene. Timor-Leste is now integrating malaria services with other health programs, such as dengue control, and collaborating regionally with countries like Indonesia to manage cross-border threats.

However, the first half of 2025 saw significant cuts to humanitarian funding, including a freeze on aid and the dismantling of most USAID programs. This led to disruptions in health, water, and sanitation services globally, and affected the national society's Red Ready project, which had to be terminated and its priorities reallocated.

Despite these challenges, the national society achieved a breakthrough with support from the International Federation of Red Cross and Red Crescent Societies, establishing a long-anticipated partnership with WHO Timor-Leste through the Pandemic Fund for [Community-Based Surveillance](#). It also renewed its Memorandum of Understanding with the Ministry of Health, securing USD 270,000 to strengthen medical services, health promotion, dengue prevention, and water and sanitation initiatives. Additionally, a new MoU was signed with the IX Constitutional Government via the Civil Society Support Office, formalizing a strategic partnership to enhance support for vulnerable communities and improve humanitarian response effectiveness nationwide.

Key achievements

Climate and environment

In 2025, Cruz Vermelha de Timor Leste demonstrated strong leadership in climate resilience by actively contributing to the development of Timor-Leste's Anticipatory Action Framework for Floods. The national society participated in the National Dialogue on Anticipatory Action and conducted capacity-building initiatives for schoolteachers on Disaster Risk Reduction and Climate Change Adaptation. Through the Integrated Community-Based Risk Reduction (ICBRR) program, it mobilized community volunteers, conducted enhanced vulnerability assessments, and implemented sustainable agriculture and environmental protection measures, including tree planting and youth engagement activities.

Disasters and crises

The national society strengthened its disaster response capacity through targeted training in logistics, shelter, and Cash and Voucher Assistance (CVA). It participated in international IT and telecoms training, improved warehouse management, and conducted safe shelter workshops for vulnerable groups. With support from partner national

societies, Cruz Vermelha de Timor Leste developed CVA guidelines and initiated a Simplified Early Action Protocol for floods. Although large-scale emergencies were limited, the national society responded effectively to a localized dengue outbreak, benefiting over 7,500 people, and laid the groundwork for the Strengthening Disaster Readiness and Response (SDRR) program.

Health and wellbeing

Cruz Vermelha de Timor Leste advanced its health programming by renewing its partnership with the Ministry of Health and initiating collaboration with the WHO Country Office to implement Community-Based Surveillance and Risk Communication. The national society scaled up its dengue prevention efforts, contributed to national blood donation targets, and delivered nutrition training to mothers and children in rural communities. In WASH, it constructed water systems and planned sanitation improvements in underserved areas. Participation in regional forums and peer exchanges further strengthened its technical capacity and positioning in epidemic preparedness and health promotion.

Values, power and inclusion

The national society deepened its commitment to inclusive programming by integrating Community Engagement and Accountability (CEA) and Protection, Gender and Inclusion (PGI) across its operations. It conducted PGI assessments in target communities, organized national-level PGI orientation and youth workshops, and appointed a dedicated PGI Officer to lead mainstreaming efforts. With support from partner national societies, Cruz Vermelha de Timor Leste is preparing for a PGI Organizational Capacity Assessment to institutionalize inclusive practices and ensure protection and gender equality are embedded throughout its humanitarian work.

Q2. CHANGES AND AMENDMENTS

The Red Ready project Phase III (funded by USAID-Bureau for Humanitarian Assistance/BHA), implemented in 5 National Societies including the National Society to increase the capacity, readiness, and resilience of National Societies to respond to local disasters, had been impacted by this funding termination, in which the plan had to be re-prioritized and reallocated to the Swiss Red Cross fund.

Q3. MEASURING RESULTS OF THE IFRC NETWORK ACTION

STRATEGIC PRIORITIES



Climate and environment

Progress by the National Society against objectives

Cruz Vermelha de Timor Leste made significant strides in enhancing climate and environmental resilience during the first half of 2025. It focused on strengthening its capacity for Early Warning Systems (EWS) and [Anticipatory Actions](#), including active participation in the National Dialogue on Anticipatory Action Protocol for Floods, co-hosted by the Food and Agriculture Organization and the Civil Protection Authority. The national society's Disaster Management Coordinator shared key insights on preparedness and response strategies, contributing to the development of Timor-Leste's [Anticipatory Action](#) Framework, which is set to launch in the second half of the year.

In partnership with the American Red Cross, the national society trained primary school teachers from Bobonaro, Covalima, and Ermera municipalities on Disaster Risk Reduction (DRR) and Climate Change Adaptation (CCA). Held at

the national headquarters in Dili, the training aimed to integrate DRR and CCA into school curricula, fostering long-term community resilience through education.

Under the Integrated Community-Based Risk Reduction (ICBRR) Programme, funded by the Ministry of Foreign Affairs of the Republic of Korea, the national society supported multi-sectoral resilience initiatives. In Ainaro Municipality, it conducted a livelihood assessment in Manelobas Village, forming five livelihood groups and delivering sustainable agriculture training to 18 households. Across three villages, 99 volunteers carried out enhanced Vulnerability and Capacity Assessments (eVCAs) and developed community action plans. In Manufahi Municipality, a Village Disaster Risk Management Council was established and trained, and the national DRM network was reactivated and integrated into the municipal structure. Awareness campaigns, youth engagement, tree planting, and simulation exercises further strengthened local disaster preparedness and mitigation.

IFRC network joint support

The IFRC along with partner national societies, provided critical support to Cruz Vermelha de Timor Leste in advancing its climate and anticipatory action priorities. The American Red Cross supported capacity building through technical collaboration, training programs, and dissemination of DRR and CCA materials. It also helped empower educators and communities in disaster-prone areas.

The Australian Red Cross contributed to integrating Anticipatory Action into the national society's Disaster Risk Management policy and strategy. This included support for awareness-raising, coordination efforts, and the implementation of a simplified Early Action Protocol (EAP) for floods. These joint efforts have strengthened the national society's institutional capacity and positioned it as a key actor in Timor-Leste's climate resilience and disaster preparedness landscape.



Disasters and crises

Progress by the National Society against objectives

Cruz Vermelha de Timor Leste continued to strengthen its internal capacity to respond effectively to disasters across Timor-Leste. In the first half of 2025, key advancements were made in Cash and Voucher Assistance (CVA), shelter, logistics, and IT.

The national society participated in the Emergency Response Unit – Information & Telecoms Training in Vienna, Austria, supported by the Australian Red Cross. This hands-on training enhanced technical skills in field operations, including solar energy setups, satellite communications, and IT infrastructure deployment.

Logistics capacity was reinforced through professional driving and warehouse management training, supported by the American Red Cross. These initiatives improved operational readiness, road safety, and humanitarian service delivery.

Under the Chronic Crisis Project funded by the Netherlands Red Cross, the national society built technical capacity in shelter, health, WASH, Protection, Gender and Inclusion (PGI), and Community Engagement and Accountability (CEA). Although no large-scale emergencies occurred, a localized dengue outbreak in Dili prompted a rapid response benefiting 7,510 people through awareness campaigns and abate distribution.

A Safe Shelter Training was conducted for 28 participants, including volunteers and government staff, focusing on inclusive shelter design using local materials. For CVA, the national society held a Level 2 training facilitated by Indonesian Red Cross experts, covering Information Management, CEA, and PGI. This was complemented by the development of CVA guidelines and a Financial Service Provider MoU process, supported by IFRC.

A CVA self-assessment, backed by the American Red Cross, helped identify capacity gaps and informed a two-year roadmap. One key outcome was the drafting of CVA Standard Operating Procedures, currently under consultation with branch coordinators.

In February 2025, the national society received formal approval for its Simplified Early Action Protocol (EAP), with the project agreement signed in June. A kickoff meeting clarified roles, activities, and timelines, and branches began updating their workplans while the national headquarters outlined Year 1 readiness priorities.

IFRC network joint support

The **IFRC** along with partner national societies, provided strategic and technical support to Cruz Vermelha de Timor Leste to enhance disaster preparedness and response.

The **American Red Cross** played a central role in strengthening systems and tools under the “Strengthening Disaster Readiness and Response” (SDRR) program, part of the national society’s Strategic Partnership Plan (2025–2029). Support included updating emergency SOPs, contingency planning, equipping National and Branch Disaster Response Teams, and operationalizing regional warehouses. It also provided Quick Action Funds and promoted PGI mainstreaming and cross-border collaboration with Indonesian Red Cross.

The **Australian Red Cross** supported policy development, coordination mechanisms, and shelter capacity, while also facilitating cross-border cooperation. It also backed the national society’s participation in international training and supported the integration of Anticipatory Action into disaster management strategies.

The **Netherlands Red Cross** contributed through the Chronic Crisis Project, enabling preparedness funding and technical capacity building across multiple sectors. Indonesian Red Cross supported CVA training and technical facilitation, while IFRC guided the development of CVA SOPs and strategic planning tools.



Health and wellbeing

Progress by the National Society against objectives

Cruz Vermelha de Timor Leste strengthened its health and WASH programming in early 2025 through renewed collaboration with the Ministry of Health, securing approximately USD 270,000 to support medical services, health promotion, dengue prevention, and water and sanitation initiatives.

A major milestone was the initiation of a partnership with the WHO Country Office, enabling the rollout of Community-Based Surveillance and Risk Communication and Community Engagement (RCCE) under the Pandemic Fund. This was further reinforced by an additional USD 100,000 from the Korean International Cooperation Agency (KOICA) to expand Community-Based Surveillance implementation.

The national society remained a frontline responder to seasonal dengue outbreaks, mobilizing trained volunteers under the Epidemic Control for Volunteers (ECV) approach. Its successful epidemic preparedness model was showcased at the Southeast Asia Pandemic Preparedness Meeting hosted by the Singapore Red Cross – Centre of Excellence for Pandemic Preparedness.

Efforts to scale up Voluntary Non-Remunerated Blood Donation (VNRBD) continued, with the national society leading the national blood donor management system in collaboration with the Ministry of Health and national hospital. A peer exchange with Indonesian Red Cross is planned to strengthen technical capacity and cross-border collaboration.

As part of the Integrated Community-Based Risk Reduction (ICBRR) program, nutrition training was conducted in April 2025 for mothers in Manelobas and Mindelo villages, reaching 56 mothers and 47 children under five. The sessions focused on malnutrition, anaemia, and balanced diets using locally available foods, supported by practical cooking demonstrations.

In WASH, the national society advanced Phase III of the ICBRR program in Mindelo, Babulo, and Manelobas villages. Assessments in Manufahi led to water system construction benefiting 295 households and the formation of a 16-member water committee. Infrastructure in other villages reached 50–80% completion, with sanitation needs assessed and latrine construction planned, prioritizing vulnerable groups.

IFRC network joint support

The **IFRC** partner national societies provided critical support to Cruz Vermelha de Timor Leste in advancing health and wellbeing initiatives.

IFRC facilitated the partnership with WHO Timor-Leste and supported the implementation of CBS and RCCE under the Pandemic Fund. It also contributed to the development and delivery of ICBRR Phase III, focusing on equitable WASH access and community resilience.

The **Australian Red Cross** supported pandemic preparedness efforts, emphasizing coordination, procedural development for [epidemic and pandemic response](#), and capacity building on communicable and non-communicable diseases.

The Korean International Cooperation Agency (KOICA) extended financial support to strengthen CBS activities, while the Singapore Red Cross provided a regional platform for knowledge exchange through the Southeast Asia Pandemic Preparedness Meeting.

Indonesian Red Cross is contributing to technical capacity building through planned peer-to-peer learning on blood donor management, reinforcing regional collaboration and best practice sharing.



Cruz Vermelha de Timor-Leste (CVTL) Dili Branch marked World Red Cross and Red Crescent Day 2025 with activities highlighting humanity, health awareness, first aid, and volunteer learning (Photo: The Timor-Leste Red Cross)



Migration and displacement

Progress by the National Society against objectives

So far in 2025, the National Society has not been directly engaged in migration and displacement response. Progress in this area is expected to remain contingent on situational developments in the country and region.



Values, power and inclusion

Progress by the National Society against objectives

Cruz Vermelha de Timor Leste continued to mainstream Community Engagement and Accountability (CEA) and Protection, Gender and Inclusion (PGI) across its programming. During this reporting period, preparations were made to build staff and volunteer capacity in CEA, particularly within the Integrated Community-Based Risk Reduction (ICBRR) program, to strengthen feedback and complaint mechanisms.

In April 2025, a PGI assessment was conducted in Manelobas, Mindelo, and Babulo villages to identify vulnerabilities, barriers to inclusion, and ensure community voices inform risk reduction efforts. The findings are guiding gender-responsive and inclusive programming.

With support from the American Red Cross, the national society conducted two key PGI trainings. A national-level orientation engaged senior management and program leads to embed violence risk mitigation and inclusive practices across operations. A Youth PGI Workshop brought together 25 youth leaders from all branches, equipping them with tools to foster safe and inclusive spaces within volunteer networks and community activities.

To further institutionalize PGI, the national society appointed a dedicated PGI Officer responsible for mainstreaming inclusion, protection, and gender equality across operations and programs. This marks a significant step in strengthening organizational commitment to inclusive humanitarian action.

IFRC network joint support

The **IFRC** along with partner national societies, provided strategic and technical support to Cruz Vermelha de Timor Leste in advancing values-based and inclusive programming.

The **American Red Cross** supported PGI capacity building through national-level training and youth engagement initiatives, reinforcing leadership awareness and grassroots inclusion efforts.

The **Australian Red Cross** is funding and co-supporting the upcoming PGI Organizational Capacity Assessment, which will evaluate institutional strengths and gaps. A consultant has been hired and is developing the inception report to guide the process. IFRC and Australian Red Cross are jointly providing technical assistance to ensure the assessment is comprehensive and actionable.

These collaborative efforts are helping the national society embed inclusive practices, strengthen accountability, and promote equitable access to humanitarian services across Timor-Leste.

ENABLING LOCAL ACTORS



Strategic and operational coordination

Progress by the National Society against objectives

IFRC membership coordination involves working with member National Societies to assess the humanitarian context, humanitarian situations and needs; agreeing on common priorities; jointly developing common strategies to address issues such as obtaining greater humanitarian access, acceptance and space; mobilizing funding and other resources; clarifying consistent public messaging; and monitoring progress. This also means ensuring that strategies and programmes in support of people in need incorporate clarity of humanitarian action, links with development assistance, and efforts to reinforce National Societies in their respective countries, including through their auxiliary role.

Participating National Societies supporting the Timor-Leste Red Cross Society include the **American Red Cross**, **Australian Red Cross**, **Indonesian Red Cross**, **Netherlands Red Cross**, and **Singapore Red Cross**.

Movement coordination

The National Society has identified Movement coordination as a priority. Movement partner meetings are held twice a year with the Timor-Leste Red Cross Society, the IFRC, the International Committee of the Red Cross (ICRC) and participating National Societies to monitor and adjust plans and strategies to ensure their successful implementation. Movement partners contributing to the Timor-Leste Red Cross Society's priorities will continue offering support in a coordinated and collaborative manner across different sectors. This is carried out in line with the Strengthening Movement Coordination and Cooperation (SMCC) principles and the newly adopted Seville Agreement 2.0.

In Timor-Leste, **the ICRC** is developing the capability of the authorities to identify people who died during the 1975-1999 conflict and to react to large-scale emergencies. It promotes international humanitarian law within the armed forces and police and trains the Timor-Leste Red Cross Society in community engagement, restoring family links, and the management of dead bodies during emergencies. ICRC support in the country is covered by its regional delegation in Indonesia.

External coordination

The Timor-Leste Red Cross Society has a strong relationship with the Government as an auxiliary. It works closely with the Ministry of Youth, Culture and Sport, Ministry of Social Solidarity and Inclusion, Ministry of Interior, Ministry of Health, and national and sub-national departments including the State Secretariat of Civil Protection, State Secretariat of the Environment, and the National Disaster Risk Management Directorate. The National Society has built partnerships with in-country organizations; including Oxfam for its disaster management programme; the Partnership for Human Development for its health programme; the Korea International Cooperation Agency for its health programme; the Child Fund for its youth programme; and the Catholic Relief Service for its nutrition programme. Since 2018, the National Society, with support from IFRC, has also been receiving support from the USAID Bureau for Humanitarian Assistance to strengthen their national society development capacity towards response readiness, through the Red Ready project.

The Timor-Leste Red Cross Society participates regularly in the UN-led Humanitarian Country Team meetings, as well as working with local and international humanitarian organizations.



National Society development

Progress by the National Society against objectives

Cruz Vermelha de Timor Leste adopted its Strategic Plan 2025–2029, focusing on transforming into a well-functioning national society, building resilient communities, and ensuring efficient emergency response and recovery. To operationalize this, two-year implementation plans (2025–2026) have been developed.

Key National Society Development (NSD) priorities include institutional strengthening, branch decentralization, financial sustainability, accountability, and youth and volunteer engagement. The branch decentralization plan is being finalized and will be supported by the Branch Organizational Capacity Assessment (BOCA) process, with facilitator training scheduled for August.

In alignment with the Asia Pacific Ha Noi Call to Action, the national society participated in the Asia Pacific Regional Volunteering Research Study to inform future volunteer engagement strategies. It is also preparing to establish a cadre of trained volunteers to support branch-level capacity building.

The Capacity Building Fund (CBF) on Strengthened Youth Engagement in Digital Futures concluded in June, having enhanced digital literacy and peer-led education across four branches. This initiative supported youth development, volunteer retention, and innovation in digitalization.

To advance financial sustainability, a profitability assessment of branch fundraising initiatives is planned for the second half of the year. The findings will inform a seed-funding mechanism and contribute to revising the Resource Mobilization Strategy. Additionally, the national society is developing Fundraising in Emergency guidelines and applying for National Society Investment Alliance (NSIA) support to update its Commercial First Aid business plan and digital management tools.

IFRC network joint support

The IFRC along with partner national societies, continues to provide coordinated support to Cruz Vermelha de Timor Leste's institutional development and strategic priorities.

American Red Cross supports PGI mainstreaming and strengthens capacities in Planning, Monitoring, Evaluation and Reporting (PMER), Information Management, fundraising, and emergency communications.

Australian Red Cross provides wide-ranging support in volunteer and youth engagement, PGI (including PSEAH and child safeguarding), financial and human resource management, fleet and asset oversight, and humanitarian diplomacy. It is also co-developing a multi-year partnership strategy with CVTL focused on PGI integration.

Italian Red Cross contributes to youth engagement and volunteer training, and collaborates with Swiss and Australian Red Cross in facilitating the BOCA process and assessing branch-level fundraising capacities.

Swiss Red Cross supports organizational capacity building under the Red Ready Phase III initiative, including updates to [OCAC](#) and [BOCA](#) assessments and rollout of CVA procedures.



Humanitarian diplomacy

Progress by the National Society against objectives

Cruz Vermelha de Timor Leste has taken significant steps in 2025 to strengthen its positioning and expand its participation in regional and global humanitarian platforms. Despite Timor-Leste not yet being an ASEAN Member State, the national society was nominated for the ASEAN Standards and Certification for Experts in Disaster Management (ASCEND) Competency Assessment, alongside peers from Indonesian Red Cross and Malaysian Red Crescent. This marks a key step toward regional professional recognition.

The national society is also preparing to contribute to the Southeast Asia Red Cross Red Crescent Leaders Meeting and Humanitarian Forum in Kuala Lumpur, where it will facilitate one of the Leaders Meeting sessions, further reinforcing its leadership role in regional dialogue.

On the humanitarian diplomacy front, a major milestone was the visit of the IFRC Secretary General to Timor-Leste in late 2024, which included high-level meetings with government officials and the Prime Minister. This visit elevated the visibility of the national society's [auxiliary role](#) and paved the way for strategic partnerships, including a Memorandum of Understanding with the IX Constitutional Government through the Civil Society Support Office (GASC) and a partnership agreement with Catholic Relief Services.

Internationally, the national society participated in the 8th Global Platform for Disaster Risk Reduction (GP2025) in Geneva, joining the Timor-Leste delegation. The forum provided valuable insights into advancing national disaster risk reduction strategies, promoting inclusive community-led initiatives, and strengthening anticipatory action and [nature-based solutions](#).

IFRC network joint support

The IFRC has played a central role in supporting Cruz Vermelha de Timor Leste's humanitarian diplomacy and regional engagement efforts. IFRC facilitated the national society's nomination to the ASCEND Competency Assessment and supported its participation in regional platforms such as the Southeast Asia Leaders Meeting and Humanitarian Forum.

The visit of the IFRC Secretary General to Timor-Leste was a coordinated effort to reinforce the national society's [auxiliary status](#) and strengthen its visibility among government and civil society actors.

Participation in the Global Platform for Disaster Risk Reduction (GP2025) was supported by both the **American Red Cross** and **Australian Red Cross**, enabling the national society to engage in global discussions on resilience, early warning systems, and inclusive disaster risk reduction strategies.



Accountability and agility (cross-cutting)

Progress by the National Society against objectives

Cruz Vermelha de Timor Leste continued strengthening its financial systems and planning, monitoring, evaluation, and reporting (PMER) practices in 2025. With IFRC support, the Asian Business Software Solution (ABSS) was rolled out across all 13 branches, supported by regular coordination meetings to monitor implementation and improve financial reporting quality. Despite challenges due to Office 365 reconfiguration, branches maintained ABSS usage, with plans to migrate to the cloud version supported by American Red Cross, leveraging Starlink for stable internet access.

To improve financial integrity and internal controls, the national society initiated restructuring of its finance department based on a consultant-led job analysis. This introduced clearer roles, improved approval workflows, and strengthened documentation practices. Quarterly spot-checks under the Capacity Review and Risk Assessment (CRRA) process

identified recurring issues in project finance reporting, prompting continued coaching and monitoring support from IFRC.

Initial steps were taken to explore an internal audit function, supported by peer learning from Pakistan Red Crescent and insights from the Asia Pacific Finance Development Workshop. Participation in the Sixth Pacific Finance Managers Forum in Fiji further informed the national society's Finance Development Plan, focusing on reporting quality, internal controls, and staff capacity.

In PMER, the national society conducted a three-day training in Covalima Branch, supported by American Red Cross, targeting staff and volunteers from three branches. The training enhanced skills in planning, monitoring, and communication, introducing practical tools like checklists and social media use for accountability. Participation in the Global PMER Network Meeting provided exposure to best practices in knowledge management, AI in PMER, and result-based management, helping align CVTL's systems with Federation-wide standards.

IFRC network joint support

The IFRC has provided ongoing technical support to Cruz Vermelha de Timor Leste in financial system implementation, capacity building, and PMER development. IFRC facilitated the rollout of ABSS, supported restructuring of the finance department, and led quarterly financial spot-checks and coaching sessions to improve compliance and reporting accuracy.

American Red Cross is supporting the migration of ABSS to the cloud version and has contributed to PMER capacity building through branch-level training. It also supports CVTL's finance development efforts and broader systems strengthening.

Pakistan Red Crescent provided peer support in exploring internal audit structures, contributing to National Society's roadmap for governance and financial integrity.

Participation in regional and global forums, such as the Asia Pacific Finance Development Workshop and the Pacific Finance Managers Forum, was facilitated by IFRC and partner national societies, enabling National Society to engage in peer learning and shape its financial and PMER strategies.

Q4. AFFECTED PERSONS (PEOPLE REACHED)

See cover pages

Q5. PARTICIPATION AND ACCOUNTABILITY FOR AFFECTED PEOPLE – COMMUNITY ENGAGEMENT AND ACCOUNTABILITY

See Strategic Priority on 'Values, power and inclusion' under Q3: MEASURING RESULTS OF THE IFRC NETWORK ACTION

Q6. RISK MANAGEMENT

This information is not available in Mid-Year Reports

Q7. EXIT STRATEGY AND SUSTAINABILITY

See Strategic Priorities or Enabling Local Actors, where relevant under Q3: MEASURING RESULTS OF THE IFRC NETWORK ACTION

Q8. LESSONS LEARNED

In October 2025, Cruz Vermelha de Timor Leste, with support from the International Federation of Red Cross and Red Crescent Societies (IFRC) and the Ministry of Foreign Affairs of the Republic of Korea (MoFA/RoK), is conducting a baseline survey in Ainaro and Manufahi Municipalities. This evaluation is aligned with the strategic priority on **Climate and Environment**, aiming to inform future programming and strengthen community resilience in these regions.

ANNEX 1. IFRC APPLICATION OF THE 8+3 REPORTING TEMPLATE

The IFRC network structures its result-based management along five Strategic priorities and four Enabling functions, developed based on the IFRC network's [Strategy 2030](#):

IFRC network Strategic Priorities	IFRC network Enabling Functions
SP 1 - Climate and environment	EF 1- Strategic and operational coordination
SP 2 - Disasters and crises	EF 2 - National Society development
SP 3 - Health and wellbeing	EF 3 - Humanitarian diplomacy
SP 4 - Migration and displacement	EF 4 - Accountability and agility
SP 5 - Values, power and inclusion	

The Federation-wide results matrix provides a standard way for the IFRC network to measure its progress towards Strategy 2030 implementation and supports consistent quality of the IFRC network planning, monitoring and reporting. To further advance coherence in monitoring across the IFRC network, a [Federation-wide Indicator Bank](#) has been developed and integrated into the Federation-wide monitoring systems for emergencies and longer-term work, structured along the Federation-wide results matrix as well. Signatory of the Grand Bargain Agreement, the IFRC has committed to its monitoring and reporting standards through integration of the [8+3 reporting template](#) contents into its results-based management approach. The following mapping demonstrate the way in which this report aligns with 8+3 reporting:

8+3 template	IFRC network Mid-Year Report (with variance in structure in red)
Core Questions	
1. Overall Performance	Overall Performance
2. Changes and Amendments	Changes and amendments
3. Measuring Results	Measuring Results
4. Affected Persons	Cover pages with indicators values
5. Participation & AAP	Under Q3 Strategic Priority 5: Values, power and inclusion – Community Engagement and Accountability
6. Risk management	Risk management
7. Exit Strategy and Sustainability	Under Q3 sub-sections by Strategic Priority/Enabling Function where relevant
8. Lessons Learned	Lessons learned
Additional Questions	
1. Value for Money/ Cost Effectiveness	Not included in mid-year reports
2. Visibility	Not included in mid-year reports
3. Coordination	Under Q3 Enabling Function 1: Strategic and operational coordination
4. Implementing Partners	Cross-cutting, with a focus on support to localization through the Q3 Enabling Functions 1 to 4
5. Activities or Steps Towards implementation	Cross-cutting in Q3 Strategic Priorities and Enabling Functions
6. Environment	Under Q3 Strategic Priority 1: Climate and environment



The International Federation of Red Cross and Red Crescent Societies (IFRC)

is the world's largest humanitarian network, with 191 National Red Cross and Red Crescent Societies and around 16 million volunteers. Our volunteers are present in communities before, during and after a crisis or disaster. We work in the most hard to reach and complex settings in the world, saving lives and promoting human dignity. We support communities to become stronger and more resilient places where people can live safe and healthy lives, and have opportunities to thrive.

DATA SCOPE AND LIMITATIONS

- **Timeframe and alignment:** The reporting timeframe for this overview is covering the period from 1 January to 30 June 2025. However, due to the diversity of the IFRC and differences in fiscal years, this coverage may not fully align for some National Societies.
- **Financial overview:** This overview consolidates data reported by the National Society and its IFRC network partners, as well as data extracted from IFRC's financial systems. All reported figures should include the administrative and operational costs of the different entities. The financial data with a grey background is solely reported by the National Society, including the funding sources. Financial reporting is often times estimated depending on availability of financial figures, closing of financial periods and may be incomplete. 'Not reported' could sometimes mean 'not applicable'. Also note that funding requirements are already reflected in the published 2025 IFRC network country plan. The total funding requirements show what the IFRC network has sought to raise for the given year through different channels: funding through the IFRC, through participating National Societies as bilateral support and through the host National Society from non-IFRC network sources. All figures should include the administrative and operational costs of the different entities.
 - » Host National Society funding requirements not coming from IFRC network sources can comprise a variety of sources, as demonstrated when reporting on income in the IFRC Federation-wide Databank and Reporting System
 - » Participating National Society funding requirements for bilateral support are those validated by respective headquarters, and often represent mainly secured funding
 - » IFRC funding requirements comprise both what is sourced from the IFRC core budget and what is sought through emergency and thematic funding. This includes participating National Societies' multilateral support through IFRC, and all other IFRC sources of funding
- **Missing data and breakdowns:** National Societies have diverse data collection systems and processes that may not align with the standardized indicators. Data may not be available for some indicators, for some National Societies. This may lead to inconsistencies across different reporting tools as well as potential under or over-estimation of the efforts led by all.
- **Reporting bias:** The data informing this Federation-wide overview is self-reported by each National Society (or its designated support entity) which is the owner and gatekeeper, and responsible for accuracy and updating. IFRC tries to triangulate the data provided by the National Societies with previous data and other data in the public domain.
- **Definitions:**
 - » **Local units:** ALL subdivisions of a National Society that coordinate and deliver services to people. These include ALL levels (provincial, state, city, district branches, sections or chapters, headquarters, and regional and intermediate offices, as well as community-based units)
 - » **Branches:** A Branch has its roles, responsibilities and relationship with the National Headquarters defined through the National Society's Statutes, including the level of autonomy given, especially in the area of its legal status, mobilising local resources and building local partnerships, and the decisions it makes. It has a local-level decision-making mechanism through its Branch members, board and volunteers, equally defined through the National Society's Statutes

ADDITIONAL INFORMATION

- [TL Timore-Leste MYR Financials.pdf](#)
- [IFRC network country plans](#)
- [Subscribe for updates](#)
- [Live Disaster Response Emergency Fund \(DREF\) data](#)
- Operational information: [IFRC GO platform](#)
- National Society data: [IFRC Federation-wide Databank and Reporting System](#)
- [Evaluations database](#)

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