



Community awareness activities on ashfall preparedness, Ecuador, 2026. Source: Ecuadorian Red Cross (ERC).

EAP No: <b>EAP2023EC03</b>	Operation No: <b>MDREC024</b>	Period covered by this annual report: <b>02/01/2025 a 31/12/2025</b>
EAP approved: <b>29/09/2023</b>	EAP timeframe: <b>5 Years</b>	

**Annual Budget: 20,315 CHF**  
**EAP Budget: 460,521 CHF**

# SUMMARY OF THE EARLY ACTION PROTOCOL



Source: Geophysical Institute of the National Polytechnic School (IGEPN) and Ecuadorian Red Cross (ERC).

The IFRC Disaster Response Emergency Fund (DREF) has allocated CHF 460,521 for the implementation of anticipatory actions to reduce and mitigate the impact of the Dispersion and Fall of Volcanic Ash in Ecuador. This Early Action Protocol includes an allocation of CHF 296,404 to preposition stock and undertake annual readiness activities in order to implement early actions, if and when the trigger is reached. The early actions to be conducted have been pre-agreed with the National Society and are described in the [Early Action Protocol summary](#).

This report summarizes the annual readiness and prepositioning activities implemented during year two (2025), covering the period from 02 January 2025 to 31 December 2025. The report also includes any changes or updates made to the initially agreed plan.

## Summary

During the second year of implementation of the Volcanic Ash Early Action Protocol (Volcanic Ash EAP), the Ecuadorian Red Cross (ERC) strengthened its preparedness capacity through the prepositioning of essential supplies in strategic warehouses at National Headquarters. These included 10,000 KN95 masks, 3,500 protective eyewear units and 6,000 swimming goggles for children, ensuring the availability of key items to protect communities in the event of volcanic ashfall.

In parallel, within the framework of the Emergency Appeal (MDREC027: Ecuador – Floods), the replenishment and prepositioning of additional relief items were carried out following their distribution during emergency operations. These supplies supported rapid humanitarian response efforts to emergencies associated with the rainy season, particularly in coastal provinces, as well as the 2025 oil spill in Esmeraldas Province. As a result, 4,170 jerrycans, 2,000 tarpaulins and 1,540 tool kits were replenished and strategically prepositioned to strengthen operational readiness.

Institutional preparedness was further reinforced through the socialization of the Volcanic Ash EAP with provincial branch coordinators, volunteers, National Headquarters management and operational units. These sessions detailed key operational components related to health, livelihoods, management and information processes, with the support of the administrative-financial, planning and communications departments. In addition, through its Information Management unit, the ERC continues to monitor eruptive activity in priority volcanoes, including Tungurahua, Cotopaxi and Guagua Pichincha, classified as very high threat, as well as Reventador, Cayambe and Sangay, categorized as high threat.

Regional knowledge exchange was also promoted through coordination with the Colombian Red Cross and the Paraguayan Red Cross. These exchanges focused on lessons learned from the 2020 activation of the protocol and contributed to the ongoing validation and strengthening of the current plan.

Finally, as part of community preparedness and coordination actions implemented jointly with the Geophysical Institute of the National Polytechnic School (IGEPN), the First National Meeting of Volcanic Observers was rescheduled from 25 October 2025 to 21 February 2026 at Cotopaxi National Park due to the simultaneous emergencies occurring in the country. The meeting aims to strengthen community-based volcanic monitoring, enhance understanding of volcanic risk and promote responsible information exchange between technical institutions and community observers.

## SUMMARY OF ANNUAL PROGRESS BY PLANNED OPERATION

 <b>Livelihoods</b>	<b>CHF preposition budget:</b>	<b>CHF preposition actual:</b>
	CHF 128,058	CHF 118,601.73
	<b>CHF readiness budget:</b>	<b>CHF readiness actual:</b>
	CHF 5,410	CHF 0

### Narrative description of plan vs achievements

As part of the actions carried out under the Emergency Appeal (MDREC027: Ecuador – Floods), the Ecuadorian Red Cross (ERC) managed the return and repositioning of key supplies in the National Society's strategic warehouse following their use during emergency response operations.

The following items were replenished and returned to stock:

- **2,000 tarpaulins**
- **1,540 tool kits**

These supplies had previously been distributed to support a rapid and effective humanitarian response to emergencies caused by the rainy season, particularly in coastal provinces, as well as the oil spill that occurred in Esmeraldas Province. Their replenishment ensures the continued availability of essential resources to support preparedness and anticipatory actions under the Volcanic Ash Early Action Protocol (Volcanic Ash EAP).

### 1. Supplies delivered as part of the response to the rainy season


Province	Tool kits	Tarpaulins
Manabí	300	600
Guayas	550	1,100
El Oro	150	300
Santa Elena	60	0
Loja	150	0
Los Rios	100	0
Bolívar	100	0

Esmeraldas	130	0
<b>TOTAL</b>	<b>1,540</b>	<b>2,000</b>

### Activities to be coordinated and implemented

The following activities are planned to strengthen the preparedness capacity of the National Society under the Volcanic Ash EAP:


- **Capacity strengthening in Livelihoods and Cash and Voucher Assistance (CVA).** Training sessions will be conducted in May 2026 with the participation of volunteers and technical staff, particularly from Provincial Branches historically affected by volcanic ash dispersion and ashfall from the following volcanoes: Tungurahua, Cotopaxi, Guagua Pichincha, Reventador, Cayambe, Sangay, Chiles and Cerro Negro. The training originally planned for August was postponed in order to prioritize the response to rainy season emergencies affecting several provinces of the country and social demonstrations that occurred during the same period.
- **Development of the CVA and Anticipatory Actions protocol.** This document will be prepared with the support of a CashCap/NORCAP consultant and will guide the implementation of anticipatory actions and livelihoods support in volcanic ashfall scenarios.
- **Community preparedness and awareness activities on livelihoods protection.** A guidance booklet on livelihood protection measures and prevention actions related to volcanic ash dispersion and ashfall is currently under development in coordination with the responsible technical area. The material will be shared in May 2026 with Provincial Branches and communities exposed to volcanic ashfall.

 <b>Multi-purpose Cash</b>	<b>CHF preposition budget:</b>	<b>CHF preposition actual:</b>
	CHF 0	CHF 0
	<b>CHF readiness budget:</b>	<b>CHF readiness actual:</b>
	CHF 8,627	CHF 0

### Narrative description of plan vs achievements

This operational area is funded during the activation phase of the EAP for the following actions:

- **Deployment of MPC equipment** to designated sectors for training families in the use of MPC.
- **Registration and distribution of MPC** to families in situations of heightened vulnerability (USD 220 for 500 families).
- **Evaluation of the intervention** to assess its effectiveness and impact.

 <b>Health &amp; Care</b>	<b>CHF preposition budget:</b>	<b>CHF preposition actual:</b>
	CHF 28,223	CHF 21,005.18

CHF readiness budget:

CHF readiness actual:

CHF 12,035

CHF 1,086.82

## Narrative description of plan vs achievements

In coordination with the Geophysical Institute of the National Polytechnic School (IGEPN), the Ecuadorian Red Cross (ERC) updated the informational leaflet "What is falling from the sky? Volcanic Ash", which provides practical guidance for communities exposed to volcanic ashfall. The material addresses the following topics:

- Myths and facts about volcanic ash
- Use of the ash meter (*cenizómetro*)
- What to do in case of ashfall
- How to choose the appropriate protective mask

**¡ RECUERDA !**

La ceniza cae sobre las hojas de las plantas, cubriéndolas. Al no poder tomar luz solar, ellas mueren.

Para evitar que esto suceda debes sacudir delicadamente las hojas haciendo que la ceniza caiga.

Los animales de granja y las mascotas también son afectados por la ceniza. En lo posible deben refugiarse bajo techo o ser movidos a zonas donde no haya caído ceniza.

Ellos deben ser protegidos para que no la respiren. El ganado debe comer hierba que no tenga ceniza, pues daña sus dientes y estómago.

Se puede usar otras fuentes de alimento como por ejemplo balanceados.

**Mitos y verdades sobre la ceniza**

La ceniza SI mejora los suelos. Aunque las caídas de ceniza pueden arruinar los cultivos, a mediano y largo plazo enriquecen el suelo y mejoran las cosechas.

La ceniza NO causa incendios. Para cuando llega al suelo ya se ha enfriado casi por completo.

La ceniza SI afecta a los aviones. Puede dañar los motores/turbinas provocando accidentes. Por esto en ocasiones se suspenden los vuelos.

**Los cenizómetros**

El Instituto Geofísico ha colocado cenizómetros en los principales volcanes de Ecuador. Los cenizómetros son recipientes que permiten a los investigadores saber donde cayó ceniza, en que cantidad y de qué características. Si ves un cenizómetro no lo destruyas, ¡¡CÚDALO !!

**Después de una caída de ceniza**

NO uses manguera para limpiar la ceniza. Al mezclarse con el agua forma una pasta pesada similar al cemento. Puedes usar agua para humedecer ligeramente y evitar que se levante.

Barre la ceniza. Si es muy gruesa puedes usar una pala. Recógela en bolsas resistentes o costales. No los arrojes a la calle.

Limpia los tejados. El peso de la ceniza puede hacer que colapsen. Por eso hay que limpiarlos (teniendo mucho cuidado!

¿Hay ceniza cayendo en tu comunidad?  
¡REPÓRTALO!  
<https://www.igepn.edu.ec/reporte-de-caida-de-ceniza>

para mayor información visita:  
[www.igepn.edu.ec](http://www.igepn.edu.ec)

In addition, the ERC procured and prepositioned key items for health protection kits for volcanic ashfall, which are currently stored at the National Headquarters warehouse. These include:

- 10,000 KN95 masks for protection against dust and ash particles
- 3,500 protective goggles designed to shield the eyes from dust and ash particles
- 6,000 swimming goggles for children

The procurement of an additional 500 protective goggles is pending due to the lack of available stock in the country at the time of purchase. This acquisition will be completed during the first semester of 2026.

## Activities to be coordinated and implemented in 2026

March

- Implementation of community awareness and preparedness activities related to health impacts from volcanic ash, in accordance with the community awareness plan.

#### April

- Procurement and repositioning of awareness materials at Provincial Branches on the proper use of the health protection kit.
- Implementation of community awareness activities on the correct use of the distributed materials and self-protection measures during ashfall events.

#### June

- Coordination and implementation of a tabletop exercise to validate the Volcanic Ash Early Action Protocol (Volcanic Ash EAP), including the simulation of trigger thresholds. This exercise will support the validation and potential update of the triggers established in the protocol.

 <b>Water, Sanitation and Hygiene</b>	<b>CHF preposition budget:</b>	<b>CHF preposition actual:</b>
	CHF 16,635	CHF 10,044.12
	<b>CHF readiness budget:</b>	<b>CHF readiness actual:</b>
	CHF 7,242	CHF 0

#### Narrative description of plan vs achievements

As part of the repositioning actions carried out under the Emergency Appeal (MDREC027: Ecuador – Floods), the Ecuadorian Red Cross (ERC) managed the return and repositioning of relief items at the strategic warehouse of the Imbabura Provincial Branch (Zone 1). The following supplies were returned to stock:

- 4,170 jerrycans
- 878 tool kits
- 70 plastic tarpaulins

#### 2. Number of 10-liter jerrycans distributed in response to the rainy season emergency

Province	Jerrycans
Manabí	1,960
Guayas	0
El Oro	500
Santa Elena	0
Loja	0
Los Rios	0
Bolívar	0
Esmeraldas	1,710
<b>Total</b>	<b>4,170</b>

These items are currently stored in the Zone 1 strategic warehouse in Imbabura Province and will be available for use in the event of a potential activation of the Volcanic Ash Early Action Protocol (Volcanic Ash EAP) or when required by the National Society, provided that the commitment for replenishment is maintained.

#### Activities to be coordinated and implemented:

- Capacity strengthening of the National Society through training sessions for volunteers and technical staff on topics related to safe drinking water supply and management. These trainings will begin in

September and will focus on volunteers from provinces historically affected by volcanic ash dispersion and ashfall.

- Development of awareness tools on safe water practices, which will be implemented in coordination with the Health technical team starting in March 2026.
- Printing and prepositioning of the awareness materials developed to support community preparedness and risk reduction related to volcanic ashfall.



### Risk Reduction, climate adaptation and Recovery

**CHF preposition budget:**

CHF 0

**CHF preposition actual:**

CHF 0

**CHF readiness budget:**

CHF 2,130

**CHF readiness actual:**

CHF 164.05

### Narrative description of plan vs achievements

In coordination with the Geophysical Institute of the National Polytechnic School (IGEPN), the Ecuadorian Red Cross (ERC) updated several community awareness materials related to volcanic risk.

One of the updated materials is the leaflet “Cotopaxi: A Volcano in Eruption”, which provides practical information on volcanic risk and preparedness. The material includes the following topics:

- History of Cotopaxi volcano
- Understanding the hazard map
- What to do in case of an eruption
- Monitoring and surveillance of Cotopaxi volcano

In addition, the Volcanic Tridiabingo educational tool was updated. This is a playful and educational awareness tool designed to help communities learn about Ecuador’s volcanoes, the materials generated during volcanic eruptions, and key self-protection measures. The tool uses a bingo-style game adapted to volcanic risk contexts, combining interactive learning with community education to strengthen preparedness and response knowledge during volcanic emergencies.

### Activities to be coordinated and implemented

#### February

- Review and validation of the community awareness material “Leaflet: What is falling from the sky? Volcanic Ash.”
- Review and validation of the community awareness material “Leaflet: Cotopaxi, a volcano in eruption.”
- Socialization of self-protection measures in case of volcanic ashfall during the First National Meeting of Volcanic Observers, scheduled for 21 February 2026. The activity will involve volcanic observers, including community representatives, volunteers, ERC technical staff, and representatives from the National Secretariat for Risk Management (SNGR) and the National Institute of Meteorology and Hydrology (INAMHI).
- Socialization of the community awareness plan with Provincial Branches located in areas exposed to volcanic ash dispersion and ashfall.

#### March

- Capacity strengthening of the National Society through training sessions for ERC volunteers and technical staff, as well as representatives from local governments (GAD) and the National Secretariat for Risk Management (SNGR), on topics related to volcanic risk management.
- Implementation of two theoretical and practical training processes in coordination with IGEPN to strengthen technical capacities related to volcanic activity and risk management.
- Implementation of community awareness and preparedness activities related to health impacts from volcanic ash, in accordance with the community awareness plan.


#### **April**

- Procurement and prepositioning of awareness materials on self-protection measures during volcanic ashfall in the Provincial Branches located in areas exposed to volcanic hazards.

#### **June**

- Coordination and implementation of a tabletop exercise to validate the Volcanic Ash Early Action Protocol (Volcanic Ash EAP). This simulation exercise will support the review and potential update of the triggers established in the protocol.

## Enabling approaches

 <p><b>National Society Strengthening</b></p>	<b>CHF preposition budget:</b>	<b>CHF preposition actual:</b>
	CHF 4,473	CHF 0
	<b>CHF readiness budget:</b>	<b>CHF readiness actual:</b>
	CHF 62,619	CHF 14,704.20

### Narrative description of plan vs achievements

As part of the preparedness phase under the Volcanic Ash Early Action Protocol (Volcanic Ash EAP), the Ecuadorian Red Cross (ERC) conducted a socialization process of the protocol with Provincial Branch coordinators and volunteers, as well as with management and operational units at National Headquarters. During these sessions, the activities to be implemented by the operational areas of Health, Livelihoods, and Information Management were presented, with the support and coordination of the administrative-financial, planning, and communications departments. This process aimed to ensure that all relevant areas of the National Society clearly understood their roles and responsibilities in the implementation of anticipatory actions.

As part of these strengthening efforts, the Information Management unit continues to monitor eruptive processes in priority volcanoes, with particular attention to those classified as very high threat, including Tungurahua, Cotopaxi and Guagua Pichincha, as well as those categorized as high threat, such as Reventador, Cayambe and Sangay. This monitoring supports the continuous analysis of volcanic activity and informs preparedness measures and potential activation of the protocol.

In coordination with the Geophysical Institute of the National Polytechnic School (IGEPN), the ERC also planned the First National Meeting of Volcanic Observers as part of efforts to strengthen community-based volcanic monitoring. The event was originally scheduled for 25 October 2025 at Cotopaxi National Park, but it was rescheduled to 21 February 2026 due to social unrest occurring simultaneously in several localities of the Andean region. The meeting seeks to promote and strengthen community-based monitoring through practical activities that enhance knowledge of volcanic risk, while fostering community ownership and responsible information exchange between observers and technical institutions.

### Costs covered during the reporting year

As part of the annual implementation of the Volcanic Ash EAP, the following costs were covered:

- **Staff costs**, including salaries for the EAP coordinator and accounting personnel.
- **Monitoring and tracking of volcanic activity** through the Information Management unit and the Situation Room.
- **Implementation of an institutional communications plan**, coordinated with the Communications Department from **March onward**, including early community awareness actions.
- **Updating of the communication and information flow protocols** for volcanic observers, developed jointly with IGEPN to strengthen the reporting and dissemination of volcanic monitoring information.



## Secretariat Services

CHF preposition budget:	CHF preposition actual:
CHF 0	CHF 0
CHF readiness budget:	CHF readiness actual:
CHF 20,954	CHF 13,491.37

In Year 2, Secretariat activities primarily focused on supporting the National Society (NS) with the **replenishment of tarpaulins, jerrycans, and shelter toolkits** used during the flooding emergency response implemented in the first half of the year.

Additional key activities related to **Anticipatory Action** included technical support to the NS in positioning the Anticipatory Action agenda within the *Early Warning for All* initiative. This work contributed to the development of the **National Plan of Action and corresponding roadmap**, which were officially launched by the Secretariat of Risk Management in early 2025.

### Costs covered during the reporting year

- **Foreign exchange (forex) expenses** associated with fund transfers to the National Society, amounting to CHF 11,841, exceeding the CHF 375 originally allocated for this purpose. In light of this variance, a budget revision under Secretariat Services Strengthening will be required in Year 3 (2026).

## CHALLENGES, LESSONS LEARNED, PROPOSED AJUSTMENTS

### Lessons learned

- **Prepositioning priorities for health protection.** The prioritization of protective goggles and swimming goggles for children as part of the health protection kits proved to be an appropriate preparedness measure for communities exposed to volcanic ashfall. This decision was informed by the technical guidance of the Geophysical Institute of the National Polytechnic School (IGEPN) and reinforced by feedback from families in communities where the Volcanic Ash Early Action Protocol (Volcanic Ash EAP) was implemented in September 2020, who confirmed the usefulness and protective value of these items during ashfall events.
- **Importance of scientific partnerships.** Exchanges with the Colombian Red Cross and the Paraguayan Red Cross highlighted the importance of maintaining strong collaboration with specialized scientific institutions such as IGEPN. These partnerships facilitate access to key technical information required for risk analysis, the development of intervention maps, and evidence-based decision-making, while also strengthening the coordination of community awareness and preparedness activities.
- **Strengthened monitoring systems.** Continuous monitoring of volcanic activity through the Information Management Situation Room has proven essential for preparedness under the Volcanic Ash EAP. The development of regular monitoring reports has improved the capacity for analysis, follow-up and internal dissemination of information related to the activity levels of the volcanoes included in the protocol.

### Challenges

- **Reprogramming of preparedness activities.** Some institutional and community preparedness activities had to be rescheduled to February and March 2026 due to social unrest affecting several communities in the Andean region, as well as a series of simultaneous emergencies impacting multiple areas of the country. These circumstances required the National Society to prioritize immediate response operations.

- **Review of protocol triggers.** As part of the ongoing revision of the Volcanic Ash EAP, the impact levels and trigger thresholds established in the protocol will need to be reassessed in coordination with IGEPN. This process is necessary to validate their operational relevance and ensure effective monitoring and activation of anticipatory actions.

## FINANCIAL REPORT

Aside from the foreign exchange–related costs mentioned above, there were no major variances in the approved budget allocations. As per the financial reporting system, **cumulative expenditure reported up to December 2025 amounts to CHF 234,282, corresponding to 51% of the total approved budget.** This figure reflects funds transferred to the National Society, as well as the procurement and pre-positioning of relief items in Ecuador through the IFRC’s Regional Logistics Unit in Panama, and Secretariat support costs. Of the cumulative expenditure reported:

- **CHF 149,651.02** corresponds to **pre-positioning activities**, representing **84% of the total approved budget for this component**; and
- **CHF 29,446.43** corresponds to **readiness activities**, representing **25% of the total approved budget for this component.**

The remaining **CHF 55,184.55** has already been transferred and is therefore reflected as expenditure in the financial system; however, these funds correspond to **activities planned for implementation by the National Society in 2026** and will be recognized as operational expenditures once executed.

## Contact information

For further information, specifically related to this operation please contact:

### In the Ecuadorian Red Cross

- **Secretary General:** Juan Carlos Vizcarra, [jvizcarra@cruzroja.org.ec](mailto:jvizcarra@cruzroja.org.ec)
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### In the IFRC

- **IFRC Country Cluster Delegation:** Julian Perez, Coordinator Program and Operations, [julian.perez@ifrc.org](mailto:julian.perez@ifrc.org)
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### Reference



Click here for:

- EAP [Summary](#) and budget

# FBAF Early Actions

## INTERIM FINANCIAL REPORT

Selected Parameters			
Reporting Timeframe	2023/10-2025/1	Operation	PEC515
Budget Timeframe	2023/10-2028/1	Budget	APPROVED

Prepared on 20/Abr/2026

All figures are in Swiss Francs (CHF)

### MDREC024 - Ecuador - Volcanic Ash / EAP2023EC03

Early Actions Timeframe: 09 oct 2023 to 30 oct 2028

## I. Summary

<b>Opening Balance</b>	<b>0</b>
<b>Funds &amp; Other Income</b>	<b>460.521</b>
DREF Anticipatory Pillar	460.521
<b>Expenditure</b>	<b>-234.282</b>
<b>Closing Balance</b>	<b>226.239</b>

## II. Expenditure by area of focus / strategies for implementation

Description	Budget	Expenditure	Variance
AOF1 - Disaster risk reduction		259	-259
AOF2 - Shelter		3.954	-3.954
AOF3 - Livelihoods and basic needs	274.687	216.641	58.046
AOF4 - Health	45.582		45.582
AOF5 - Water, sanitation and hygiene	32.184	7.165	25.019
AOF6 - Protection, Gender & Inclusion			0
AOF7 - Migration			0
<b>Area of focus Total</b>	<b>352.453</b>	<b>228.018</b>	<b>124.435</b>
SFI1 - Strengthen National Societies	80.085		80.085
SFI2 - Effective international disaster management			0
SFI3 - Influence others as leading strategic partners			0
SFI4 - Ensure a strong IFRC	27.983	6.264	21.719
<b>Strategy for implementation Total</b>	<b>108.068</b>	<b>6.264</b>	<b>101.804</b>
<b>Grand Total</b>	<b>460.521</b>	<b>234.282</b>	<b>226.239</b>

# FBAF Early Actions

## INTERIM FINANCIAL REPORT

Selected Parameters			
Reporting Timeframe	2023/10-2025/1	Operation	PEC515
Budget Timeframe	2023/10-2028/1	Budget	APPROVED

Prepared on 20/Abr/2026

All figures are in Swiss Francs (CHF)

### MDREC024 - Ecuador - Volcanic Ash / EAP2023EC03

Early Actions Timeframe: 09 oct 2023 to 30 oct 2028

### III. Expenditure by budget category & group

Description	Budget	Expenditure	Variance
<b>Relief items, Construction, Supplies</b>	<b>270.220</b>	<b>113.175</b>	<b>157.045</b>
Shelter - Relief	110.220		110.220
Construction - Housing		35.776	-35.776
Water, Sanitation & Hygiene	10.400		10.400
Medical & First Aid		74.339	-74.339
Teaching Materials	12.000		12.000
Other Supplies & Services	27.600	3.060	24.540
Cash Disbursement	110.000		110.000
<b>Logistics, Transport &amp; Storage</b>	<b>23.122</b>	<b>4.233</b>	<b>18.889</b>
Storage	2.690	21	2.669
Distribution & Monitoring	12.020		12.020
Transport & Vehicles Costs	3.000		3.000
Logistics Services	5.412	4.212	1.200
<b>Personnel</b>	<b>74.497</b>		<b>74.497</b>
National Staff	10.000		10.000
National Society Staff	50.297		50.297
Volunteers	14.200		14.200
<b>Consultants &amp; Professional Fees</b>	<b>5.000</b>		<b>5.000</b>
Consultants	5.000		5.000
<b>Workshops &amp; Training</b>	<b>27.700</b>		<b>27.700</b>
Workshops & Training	27.700		27.700
<b>General Expenditure</b>	<b>31.875</b>	<b>12.668</b>	<b>19.207</b>
Travel	13.800	745	13.055
Information & Public Relations	1.500		1.500
Office Costs	1.900		1.900
Communications	3.900	55	3.845
Financial Charges	10.775	11.868	-1.093
<b>Contributions &amp; Transfers</b>		<b>89.907</b>	<b>-89.907</b>
National Society Expenditure		89.907	-89.907
<b>Indirect Costs</b>	<b>28.107</b>	<b>14.299</b>	<b>13.808</b>
Programme & Services Support Recover	28.107	14.299	13.808
<b>Grand Total</b>	<b>460.521</b>	<b>234.282</b>	<b>226.239</b>