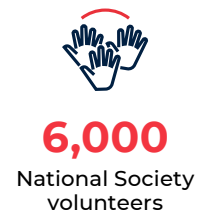


IN SUPPORT OF THE RED CRESCENT SOCIETY OF AZERBAIJAN



PEOPLE REACHED

Climate and
environment



3,350

Disasters
and crises



21,136

Health and
wellbeing



3,906

Migration and
displacement



1,389

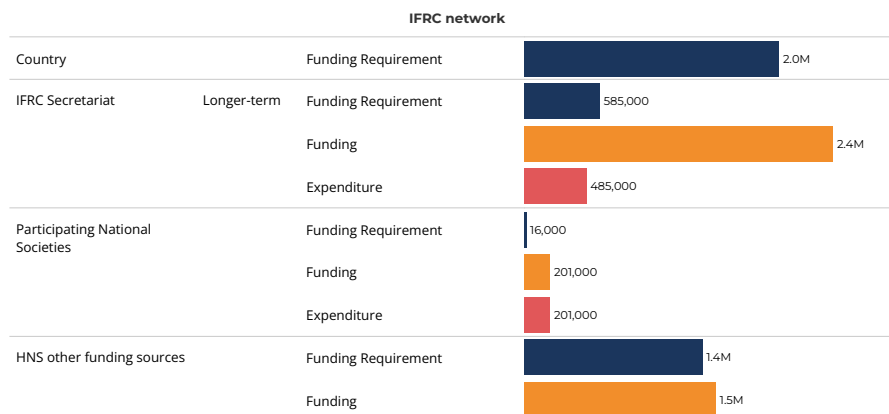
Values, power
and inclusion



22,292

FINANCIAL OVERVIEW

in Swiss francs (CHF)



Appeal number **MAAAZ003**

*Information on data scope and limitations is available on the back page

STRATEGIC PRIORITIES

Climate and environment	National Society implements environmental or climate campaigns focused on behaviour change, plastic reduction, clean-ups or reducing GHG emissions	Yes
	National Society implements nature-based solutions (including those with a particular focus on the planting of trees and mangroves)	Yes
	Number of people reached with heatwave risk reduction, preparedness or response activities	3,000
Disasters and crises	Number of people reached with disaster risk reduction	21,000
	Number of people reached with emergency response and early recovery programmes	3,000
Health and wellbeing	Number of people donating blood	241
	Number of people reached by the National Society with contextually appropriate water, sanitation and hygiene services	4,000
	Number of people reached by the National Society with training in first aid	288
	Number of people reached with psychosocial and mental health services	76
Migration and displacement	Number of migrants and displaced persons reached with services for assistance and protection	1,000
Values, power and inclusion	National Society has a Community Engagement and Accountability policy, strategy or plan	Yes
	Number of people reached by the National Society's educational programmes	22,000
	Number of people whose access to education is facilitated through National Society's programming	1,000

ENABLING FUNCTIONS

Accountability and agility	National Society is implementing a digital transformation roadmap in line with the IFRC strategy	Yes
Humanitarian diplomacy	National Society has a domestic advocacy strategy developed aligning, at least in part, with global IFRC advocacy strategies	Yes
National Society development	National Society has created and implemented youth engagement strategies	Yes

IFRC NETWORK BILATERAL-SUPPORTED ACTIVITIES

National Society	Funding Reported	Climate and environment	Disasters and crises	Health and wellbeing	Migration and displacement	Values, power and inclusion	Enabling Functions
Italian Red Cross			●				●
Turkish Red Crescent	201,000			●		●	

Total Funding Reported **CHF 201,000**

Q1. OVERALL PERFORMANCE

Context

In 2025, Azerbaijan faced a complex humanitarian scenery, shaped by emerging climate-related challenges and ongoing recovery from recent geopolitical tensions.

Azerbaijan, the largest country in the southern Caucasus, lies between Europe and Asia, bordered by the Caspian Sea to the east and the Greater Caucasus mountains to the north. Its geography exposes it to natural hazards such as earthquakes and floods, with the Absheron and Aran regions most at risk due to dense populations and concentrated economic activity, while less urbanized areas remain less vulnerable.

Climate change is intensifying these risks, bringing more extreme and unpredictable weather. Rising temperatures and frequent heatwaves are posing growing health threats, with projections indicating that average summer temperatures could increase by nearly six degrees Celsius by 2090.

Amid these environmental pressures, Azerbaijan continued advancing recovery and resettlement following the 2020 conflict escalation. The government launched voluntary relocation efforts in 2022, enabling thousands of displaced people to return to Fuzuli, Lachin, Zabukh and other areas. Plans are underway to expand resettlement, marking steady progress toward rebuilding communities and strengthening national resilience.

Key achievements

Climate and environment

In 2025, the Red Crescent Society of Azerbaijan continued to prioritize climate and environmental action, building on national momentum following the United Nations Climate Change Conference held in Baku in 2024. In line with its auxiliary role to public authorities, the National Society strengthened community engagement on climate change and environmental protection through nationwide initiatives linked to World Red Cross and Red Crescent Day, including clean-up and tree-planting activities across multiple regions.

Disasters and crises

The Red Crescent Society of Azerbaijan strengthened preparedness and disaster risk reduction in 2025 by enhancing community resilience, volunteer capacity and coordination. Actions included forest fire preparedness activities in Lankaran, the launch of community and school based disaster risk reduction initiatives and awareness and field activities supported by local branches. Disaster risk reduction in schools, road safety awareness and mine risk education was delivered through volunteer led outreach. The National Society reinforced emergency preparedness through participation in civil defence drills and simulations. Following regional escalation in June, the National Society undertook early preparedness measures in southern border areas, integrating first aid, mental health and psychosocial support (MHPSS), needs assessments and coordination with authorities. Livelihood preparedness and recovery were supported through cash assistance to vulnerable returnee households in Aghdara and Khojaly, alongside strengthened warehouse management, stock control and pre-positioning of relief items.

Health and wellbeing

During the reporting period, the Red Crescent Society of Azerbaijan delivered health promotion and disease prevention activities through educational, community and public settings, promoting healthy lifestyles, hygiene practices and risk reduction. Reproductive health, maternal and child health and youth-focused awareness initiatives strengthened knowledge on healthy family formation, care practices and wellbeing, supported by community-based outreach and essential assistance for newborn care. The National Society addressed inclusion and vulnerability through health awareness for migrant populations, heatwave awareness campaigns and blood donation initiatives. It also strengthened first aid capacity through training and community outreach. Mental health and psychosocial support (MHPSS) activities addressed stress, stigma reduction and coping strategies and were integrated into first aid and public awareness interventions to support emotional wellbeing in both emergency and non-emergency contexts.

Migration and displacement

In 2025, the Red Crescent Society of Azerbaijan implemented migration-related activities to support migrants, refugees and internally displaced people, protect rights and strengthen social integration. The National Society continued Azerbaijani language courses for migrants, combined with needs assessments, in-kind support and a graduation ceremony, which was held on 30 June 2025. Seasonal and needs-based assistance was delivered during religious and national holidays, alongside targeted support for newly arrived families, including health information, medication access, first aid and psychosocial support, with a focus on migrant women. Social adaptation was promoted through cultural and ecological activities for migrant families and children. The National Society also continued tracing services, strengthened cooperation with state institutions and regional branches and participated in regional cooperation platforms to support tracing activities and professional exchange.

Values, power and inclusion

The Red Crescent Society of Azerbaijan advanced humanitarian values through education, youth and volunteer engagement and community outreach. The National Society continued implementation of its Education in Emergencies Strategy, strengthened volunteer leadership through capacity building and delivered disaster risk reduction, road safety and mine risk awareness activities in schools and communities. Public awareness activities promoted the history, emblem and Fundamental Principles of the Red Cross and Red Crescent Movement as well as activities marking the anniversary of the National Society. Youth engagement was reinforced through policy development, open days, international observances and internship programmes. The National Society also strengthened Community Engagement and Accountability (CEA) through reporting, monitoring and feedback mechanisms and reinforced Protection, Gender and Inclusion (PGI) through the rollout of its Child Safeguarding Policy across branches, strengthening institutional accountability and child protection standards.

Enabling local actors

In 2025, the Red Crescent Society of Azerbaijan strengthened its institutional foundations by reinforcing internal systems, volunteer engagement and operational coordination. The National Society advanced organizational development through structured planning and inclusive consultations, finalizing its Activity Plan for July to December 2025 and initiating the development of its Strategic Plan for 2026 to 2030 to define long-term priorities. Internal coordination and technical capacity were strengthened through interdepartmental coordination, health capacity strengthening and the finalization of a standardized first aid training package to support consistent volunteer education nationwide. It also focused on its Emergency Mobile Volunteer Teams to strengthen safety, readiness and continuity of services at branch level.

During the year, the Red Crescent Society of Azerbaijan also strengthened accountability and visibility through humanitarian diplomacy, communications and system development. Community Engagement and Accountability (CEA) was reinforced through the introduction of a central feedback mechanism and a localized digital feedback system. Human resource management systems and digital fundraising platforms were further developed to support sustainability and informed decision-making. Additionally, the National Society enhanced humanitarian diplomacy and public outreach through high-level engagement, regional cooperation, governance processes and nationwide advocacy activities, reinforcing trust, promoting the Fundamental Principles and strengthening its role as a recognized humanitarian actor.

Q2. CHANGES AND AMENDMENTS

In this reporting period, no changes or amendments were made by the National Society

Q3. MEASURING RESULTS OF THE IFRC NETWORK ACTION

STRATEGIC PRIORITIES



Climate and environment

Progress by the National Society against objectives

In 2025, the Red Crescent Society of Azerbaijan continued prioritizing climate and environmental action, building on national momentum following the United Nations Climate Change Conference held in Baku in 2024. The National Society advanced its climate agenda in line with its auxiliary role to public authorities, strengthening community engagement on climate change and [environmental protection](#).

During the reporting period, the Red Crescent Society of Azerbaijan implemented nationwide environmental initiatives linked to World Red Cross and Red Crescent Day. Activities included beach and riverbank clean-up campaigns and tree-planting actions across multiple regions, engaging volunteers and staff to promote [environmental responsibility](#), climate awareness and community participation.

IFRC network joint support

The IFRC provided the Red Crescent Society of Azerbaijan with support in organizing environmental cleanup and tree-planting campaigns as part of its climate change and environmental sustainability initiatives.



Disasters and crises

For real-time information on emergencies, see IFRC GO page: [Azerbaijan](#)

Progress by the National Society against objectives

In 2025, the Red Crescent Society of Azerbaijan strengthened preparedness and [disaster risk reduction](#) through activities focused on community resilience, volunteer capacity and coordination. Preparedness actions addressed emerging risks and reinforced local response mechanisms across multiple regions.

In March, the Red Crescent Society of Azerbaijan organized a series of events in Lankaran under the theme Building Safe and Resilient Communities, with a focus on forest fire preparedness.

A pilot initiative on [Community and School-Based Disaster Risk Reduction](#) was launched in March to enhance community resilience through education, knowledge sharing and innovation in selected districts, while establishing community-based disaster risk reduction mechanisms. Awareness activities were conducted in December, followed by a field visit from 9–11 December to Fuzuli, Khankendi and Zangilan. Meetings with local branch representatives included sessions on disaster risk reduction principles and future planning.

Between January and March, two rounds of Disaster Risk Reduction in Schools training were delivered to volunteers and branch staff from Gadabay, Tovuz and Gazakh, followed by in-person sessions reaching students in six schools. Road safety awareness activities were also implemented in Gazakh, Tovuz, Gadabay and Tartar, engaging students, teachers and parents through interactive sessions supported by trained volunteers and public authorities.

Mine risk education activities continued throughout 2025 to protect communities in western and conflict-affected areas from the risks posed by mines and explosive remnants of war. Awareness sessions were conducted across multiple districts and cities using door-to-door outreach, school-based sessions and forum theatre. Volunteer capacity was

strengthened to ensure consistent and effective delivery of mine risk education. From January to May, the National Society focused on enhancing knowledge and skills of its volunteers related to mines and unexploded ordnance. Volunteers were also encouraged to apply this capacity directly within communities, contributing to improved quality and reach of awareness activities.

The National Society also reinforced emergency preparedness was the active in multiple civil defence simulations and drills held between May and October in Sumgayit and Absheron districts. Volunteers contributed to large-scale emergency scenarios involving alert systems, reconnaissance, coordination and search and rescue operations, strengthening readiness and multi-agency coordination for major emergencies.

Following regional escalation in June, the Red Crescent Society of Azerbaijan undertook early preparedness measures in anticipation of potential humanitarian impacts along the southern border. Actions focused on mental health and psychosocial support (MHPSS), [first aid](#), distribution of food and water, ongoing needs assessments and coordination with relevant authorities in border regions.

[Livelihood preparedness and recovery](#) actions were advanced through engagement with authorities on [cash assistance](#) for returnees. Following assessments and beneficiary verification, financial assistance was provided to vulnerable households in Aghdara and Khojaly districts to support small-scale agricultural and household economic activities, with transfers completed by the end of the year.

Preparedness capacity was further strengthened through improvements in warehouse management, reporting practices and stock control. As part of these efforts, reserve stocks were increased, including the procurement and pre-positioning of hygiene kits to support emergency response readiness.

IFRC network joint support

The IFRC supported preparedness actions related to population movements, warehouse management improvements and the implementation of [cash and voucher assistance](#) and mine awareness activities. European Union supported 'bridging the gap' between community needs and local capacities and capabilities of the civil society actors in Azerbaijan (BRIDGE) Action.

The **Italian Red Cross** supported the National Society in the preparation of the pilot Community and School-Based Disaster Risk Reduction initiative.



Health and wellbeing

Progress by the National Society against objectives

During the reporting period, the Red Crescent Society of Azerbaijan delivered health promotion activities that raised the awareness of healthy lifestyles, balanced nutrition and disease prevention through sessions held in educational, community and public settings. These activities promoted proper nutrition, personal hygiene, physical activity and the reduction of behavioural risk factors, supporting healthier choices among different age groups.

Through reproductive health and youth-focused awareness initiatives, the National Society strengthened understanding of healthy family formation, hygiene culture, human rights and the social impacts of early marriage. Interactive sessions equipped adolescents and young people with knowledge to make informed decisions and promoted awareness of legal and social considerations affecting their wellbeing.

The Red Crescent Society of Azerbaijan implemented sanitation, hygiene and infectious disease prevention campaigns through community outreach and awareness activities. These actions promoted hand hygiene, environmental cleanliness, prevention of seasonal and respiratory infections and healthier lifestyle practices, promoting improved prevention behaviours at community level.

The National Society prioritized maternal and child health through targeted awareness sessions and outreach initiatives. Activities addressed maternal care, childcare, home-based care practices and family health. It also supported pregnant women through community-based initiatives that provided education on healthy pregnancy, maternal and child health, nutrition and hygiene. The National Society complemented awareness activities with the provision of essential items for newborn care, improving preparedness for motherhood among socially vulnerable groups.

To support people in vulnerable situations, the Red Crescent Society of Azerbaijan carried out health awareness and screening activities for migrants. These activities focused on children's health, first aid awareness and access to essential health information, strengthening inclusion and health literacy.

The Red Crescent Society of Azerbaijan promoted inclusive health awareness by strengthening understanding of the link between health, inclusion and volunteerism through activities delivered in inclusive community environments. To address seasonal health risks, it implemented heatwave awareness campaigns across multiple locations. These activities promoted protective behaviours during extreme heat, distributed awareness materials and provided basic assistance, strengthening community resilience to climate-related health risks.

The Red Crescent Society of Azerbaijan prioritized blood donation as a life-saving intervention by organizing voluntary blood donation campaigns in educational institutions, healthcare facilities and community settings. It also strengthened first aid capacity by delivering training, refresher sessions and community-based awareness activities. Volunteers were trained in life-saving techniques, emergency response and community support, while mobile and outreach activities expanded access to first aid information and practical assistance.

Additionally, the National Society implemented Mental Health and Psychosocial Support (MHPSS) activities that strengthened emotional wellbeing and resilience through awareness, capacity development and coordination. Sessions addressed children's mental health, stigma reduction, stress management and coping strategies for different population groups. It integrated Psychological First Aid into first aid training and public awareness activities, strengthening volunteer and staff capacity to provide safe, sensitive and appropriate psychosocial support in both emergency and community contexts.

IFRC network joint support

The IFRC supported the National Society in Mental Health and Psychosocial Support (MHPSS) activities and health related community-based activities under the EU-BRIDGE project.

The **Turkish Red Crescent** provided support to the Red Crescent Society of Azerbaijan in organizing blood donation campaigns and childcare projects.



Migration and displacement

Progress by the National Society against objectives

During the reporting period, the Red Crescent Society of Azerbaijan implemented migration-related activities to support migrants, refugees and internally displaced people, protect their rights and facilitate social integration.

The National Society continued the provision of Azerbaijani language courses for migrants, holding regular meetings with course participants to assess social and material needs and to guide subsequent support actions. The National Society provided educational materials and basic in-kind support linked to course participation. On 30 June 2025, the National Society organized the graduation ceremony for participants completing the Azerbaijani language course and awarded completion certificates.

The Red Crescent Society of Azerbaijan delivered awareness sessions for migrants, providing information support and complementary assistance during religious and national holidays. The National Society distributed food, clothing and household items and facilitated transportation assistance based on identified needs. Seasonal assistance activities were implemented during Ramadan, Novruz and Eid-al-Adha, responding to assessed vulnerabilities among migrant households.

During the reporting period, the National Society responded to requests from newly arrived migrant families by providing clothing, food and medical support. The Red Crescent Society of Azerbaijan also facilitated access to Azerbaijani language courses for newly registered migrants as part of its integration support. The National Society provided information on the Mandatory Health Insurance system to migrants requiring medical assistance and facilitated access to medication support. It also delivered psychosocial support and first aid sessions, with a particular focus on migrant women. Additionally, the Red Crescent Society of Azerbaijan supported individual households with

rental, utility and basic living assistance and provided referrals to relevant branch services for employment-related and humanitarian support.

To strengthen social adaptation, the Red Crescent Society of Azerbaijan organized ecological and cultural excursions for migrant families, including visits to museums, festivals, historical sites and public events. The National Society complemented these activities with in-kind support such as books, clothing, footwear, school supplies and meals. In June 2025, the National Society organized a dedicated activity for migrant children to mark International Children's Day. Additional social and cultural activities were organized during the New Year period and the Day of Solidarity of World Azerbaijanis.

The National Society continued its tracing service. It managed tracing cases primarily related to migration and separations, registering new cases and closing cases during the reporting period, including cases with positive outcomes.

The National Society cooperated with relevant state institutions to advance tracing activities and maintained regular coordination with regional branches through the distribution of inquiry forms and ongoing guidance. Following the conclusion of the International Committee of the Red Cross mission in Azerbaijan, the Red Crescent Society of Azerbaijan organized training sessions on document transfer and case management related to the international armed conflict between the Russian Federation and Ukraine. In June 2025, it participated in a regional conference of Tracing Service Heads of Red Cross and Red Crescent National Societies of Commonwealth of Independent States countries, contributing to strengthened regional cooperation.

IFRC network joint support

The IFRC supported the Red Crescent Society of Azerbaijan in strengthening regional cooperation and technical capacity related to migration and tracing services.

Under wider Movement support, **the International Committee of the Red Cross (ICRC)** supported the Red Crescent Society of Azerbaijan through coordination and technical exchange related to tracing activities, including regular meetings and capacity-strengthening support. Following the conclusion of the ICRC mission, it supported the National Society's training in document transfer and case management related to the international armed conflict between the Russian Federation and Ukraine.



Society of Azerbaijan)



Progress by the National Society against objectives

During the reporting period, the Red Crescent Society of Azerbaijan continued implementation of its Education in Emergencies Strategy, focusing on ensuring access to safe, inclusive and quality education before, during and after crises.

The National Society strengthened youth engagement and volunteer leadership through structured capacity-building activities. From 18 to 24 May 2025, the National Society conducted community leadership training in Naftalan, enhancing volunteer capacity to lead community-based initiatives, facilitate peer learning and support health-related outreach in their regions.

The National Society implemented activities for Disaster Risk Reduction in Schools beginning with online refresher sessions to strengthen volunteer knowledge and engagement in school-based programming. It also reviewed core disaster risk reduction content, assigned district-level risk assessments and prepared participants for follow-up activities. It facilitated presentations, discussions and contextual adaptation of training materials based on local risks. The National Society subsequently delivered in-person disaster risk reduction sessions in schools during January 2025, introducing humanitarian principles, local risk factors and practical fire safety measures, informed by findings from earlier educational assessments.

Building on existing preparedness efforts, the Red Crescent Society of Azerbaijan implemented school-based road safety awareness activities from January to June 2025. The National Society delivered sessions combining road safety education, first aid awareness and interactive learning methods to strengthen safer behaviour among adolescents, youth, parents and teachers. Creative activities were used to reinforce learning outcomes and encourage peer engagement.

The National Society continued mine and unexploded ordnance risk awareness activities in schools located near the former contact line throughout 2025. Through door-to-door outreach, school sessions and forum theatre approaches, the Red Crescent Society of Azerbaijan provided children and youth with safety guidance, warning signs and practical information on avoiding mine-related hazards. The National Society also strengthened volunteer capacity to support sustained delivery of these educational sessions.

As part of emergency preparedness and outreach efforts, the Red Crescent Society of Azerbaijan continued dissemination sessions through Emergency Mobile Volunteer Teams. These activities increased awareness of the Red Cross and Red Crescent Movement, including its history, Fundamental Principles, emblems and humanitarian action.

To mark the anniversary of the National Society, the Red Crescent Society of Azerbaijan organized public awareness and youth engagement activities across multiple regions.

In December 2025, the National Society prepared and approved a Youth Policy aimed at strengthening youth engagement, promoting humanitarian values, supporting leadership development and reinforcing volunteerism as part of organisational sustainability.

In February 2025, the National Society hosted an Open Day at its Headquarters, introducing schoolchildren to humanitarian principles and organizational history. On 1 June 2025, branch-level activities marking International Children's Day promoted children's wellbeing, rights and social inclusion. It engaged university students through internship programmes that strengthened practical humanitarian skills and volunteer development. On 12 August 2025, youth-focused activities marking International Youth Day reinforced awareness of volunteerism and civic engagement. In December 2025, the National Society marked International Volunteer Day through branch-level meetings reviewing volunteer contributions and future engagement priorities.

The Red Crescent Society of Azerbaijan continued seasonal clothing support initiatives during December 2025 and provided targeted assistance to children under alternative care arrangements. Throughout the reporting period, the National Society responded to written and individual assistance requests related to food, household items and disaster-related needs across several regions. It facilitated humanitarian support financed by individual supporters and coordinated delivery to affected households and also conducted weekly citizen reception days, strengthening access to assistance and updating databases of people in vulnerable situations. On 3 December 2025, the National Society

organized an activity marking the International Day of Persons with Disabilities, engaging registered participants and responding to identified needs.

The Red Crescent Society of Azerbaijan strengthened Community Engagement and Accountability through systematic reporting, monitoring and feedback mechanisms. It finalized and published a report on a previous Cash and Voucher Assistance programme, highlighting accountability and community participation. Between October and December 2025, the National Society implemented a further [Cash and Voucher Assistance](#) intervention supporting livelihood recovery among resettled households in the Karabakh Economic Region. The National Society ensured transparent beneficiary identification, communication and verification processes and maintained open dialogue with communities throughout implementation.

Additionally, the Red Crescent Society of Azerbaijan strengthened Protection, Gender and Inclusion (PGI) through implementation of its [Child Safeguarding Policy](#) across programmes. Following approval by the Governing Board, the National Society rolled out the policy to local branches during January to March 2025. During February 2025, the National Society conducted orientation sessions introducing safeguarding principles, reporting obligations and practical application, reinforcing institutional accountability and child protection standards across operations.

IFRC network joint support

The IFRC supported the Red Crescent Society of Azerbaijan in the completion of materials and modules on road safety. It also provided technical guidance to the National Society in the development of the [Child Safeguarding Policy](#). Additionally, the IFRC supported the National Society in the establishment of the central feedback mechanism through the IFRC Capacity Building Fund (CBF).

The **Turkish Red Crescent** also provided support to the National Society in the completion of materials and modules on road safety alongside support in the distribution of winter clothes to vulnerable children.

ENABLING LOCAL ACTORS



Strategic and operational coordination

Progress by the National Society against objectives

IFRC membership coordination

IFRC membership coordination involves working with National Societies to assess the humanitarian context, agree on common priorities and jointly develop common strategies. This includes addressing issues such as obtaining greater humanitarian acceptance and access, mobilizing funding and other resources, clarifying consistent public messaging and monitoring progress. It also entails ensuring that strategies and programmes in support of people in need incorporate clarity of humanitarian action while linking with development assistance and contribute to reinforcing National Societies in their respective countries, including through their auxiliary role.

The Red Crescent Society of Azerbaijan has long-term partnerships with several participating National Societies, including the **Italian Red Cross** and **Turkish Red Crescent**. Currently only the Turkish Red Crescent in-country presence.

Movement coordination

The Red Crescent Society of Azerbaijan ensures regular exchanges with the IFRC, the International Committee of the Red Cross and participating National Societies, for the alignment of support and action between Movement partners. In times of emergencies, closer coordination is organized. This is carried out in line with the Strengthening Movement Coordination and Cooperation ([SMCC](#)) principles and the newly-adopted [Seville Agreement 2.0](#).

Before the conclusion its mission in Azerbaijan in September 2025, **the ICRC** in Azerbaijan provided humanitarian protection to the people affected by the conflict, maintained dialogue with relevant authorities to promote international

humanitarian law and extend support in line with its mandate. ICRC also contributed to the National Society development by supporting Emergency Volunteer teams in seven priority branches of the National Society, alongside the Mine Risk Awareness programme and first aid programme.

External coordination

Public authorities and various departments in Azerbaijan are primary partners for the Red Crescent Society of Azerbaijan, with the Society working closely with agencies and ministries involved in disaster response. The Ministry of Emergency Situations, Ministry of Health, Ministry of Education, State Migration Service, National Agency for Mine Action and State Committee for Affairs of Refugees and Internally Displaced Persons all maintain memoranda of understanding and agreements with the National Society, focusing on humanitarian assistance, disaster preparedness, health and migration-related issues. The National Society's strong collaboration with these bodies is reinforced by its legal framework, clarifying roles and responsibilities in emergencies. The EU is an essential partner IFRC in Azerbaijan. Through a three-year partnership with the EU Delegation, the IFRC works to strengthen the capacities of the Red Crescent Society of Azerbaijan and other civil society organizations, aiming to address humanitarian needs in a sustainable manner. The UN has been present in Azerbaijan for over 30 years. The UN and the Government of Azerbaijan signed the UN Sustainable Development Cooperation Framework for 2021 to 2025, identifying priority areas such as inclusive growth, strengthening institutions, protecting the environment and achieving gender equality.



National Society development

Progress by the National Society against objectives

The Red Crescent Society of Azerbaijan strengthened its institutional foundations by reinforcing internal systems, volunteer engagement and operational coordination. The National Society advanced organizational development through structured planning processes and inclusive internal consultations that supported clearer strategic direction and stronger alignment across headquarters, regional and local levels.

From May to July, the Red Crescent Society of Azerbaijan finalized its Activity Plan for July–December 2025, setting sector priorities and operational focus areas. In early June, the National Society initiated the development of its Strategic Plan for 2026–2030 through an inclusive consultation process aimed at defining long-term objectives and aligning its vision with evolving humanitarian needs. Consultations and interdepartmental discussions held between July and September informed the identification of strategic priorities and institutional requirements. The draft Strategic Plan was presented to the Governing Board on 29 December, reviewed and refined based on feedback, with agreement reached to proceed with formal adoption.

Efforts to strengthen organizational effectiveness continued through actions to improve internal coordination and technical capacity. Roundtable discussions held at headquarters in April and September enhanced coordination among departments involved in disaster response by establishing shared approaches to information management and decision-making during emergencies. It also focused on capacity strengthening in health to improve quality of programme delivery.

The Red Crescent Society of Azerbaijan further strengthened its training systems by finalizing a standardized first aid training package, establishing a unified curriculum to support consistent volunteer education nationwide. Measures to sustain Emergency Mobile Volunteer Teams focused on reinforcing volunteer safety, identity and operational readiness. National Society branches undertook actions to strengthen financial sustainability and maintain essential services.

The National Society enhanced its logistics and supply chain management through the development of a comprehensive logistics policy and accompanying procedures to guide operations at headquarters and branch level. Improvements to warehouse management progressed through inventory processes and the introduction of updated reporting tools.

Cash and Voucher Assistance programming was also strengthened through the application of established standard operating procedures and clearer internal role allocation, supporting improved coordination between headquarters and branches and more consistent delivery across operational contexts.

IFRC network joint support

The IFRC provided support to the Red Crescent Society of Azerbaijan to reinforce institutional development and operational capacity. This included technical assistance to strategic and activity planning processes, support to internal coordination mechanisms for disaster response, and contributions to capacity strengthening within Health and Care and Cash and Voucher Assistance programming. The IFRC also supported the application of standard operating procedures and contextualised tools to strengthen accountability, coordination and preparedness at both headquarters and branch levels.



Humanitarian diplomacy

Progress by the National Society against objectives

In 2025, the Red Crescent Society of Azerbaijan strengthened its [humanitarian diplomacy](#) and communications to enhance institutional visibility, build trust with partners and promote the [Fundamental Principles](#), with a particular focus on neutrality and impartiality. The National Society engaged in high-level dialogue, regional cooperation and public outreach to reinforce its role as a trusted humanitarian actor nationally and internationally.

Throughout the year, the Red Crescent Society of Azerbaijan convened and participated in strategic meetings with Movement partners and regional networks to strengthen cooperation and coordination. Engagements with regional centres, National Societies and diplomatic platforms supported dialogue on humanitarian priorities, volunteerism, blood services and emerging challenges. Participation in regional and international forums reinforced its commitment to humanitarian diplomacy, International Humanitarian Law (IHL) and impartial humanitarian action.

Marking its 105th anniversary in March, the Red Crescent Society of Azerbaijan conducted nationwide advocacy and public engagement activities that promoted humanitarian values through community-based initiatives, educational events and volunteer-led outreach. Governance and institutional processes were reinforced through the General Assembly held on 12 March, combining statutory decision-making with reflection on the National Society's humanitarian mandate and legacy.

The National Society maintained an active role in regional and international networks during 2025, contributing to dialogue on cooperation among National Societies of Turkic States, Europe and Central Asia and assuming the chairmanship of the Turkic Red Network. Engagement in thematic platforms on health, migration, youth and humanitarian principles strengthened regional collaboration and knowledge sharing. Additionally, the Red Crescent Society of Azerbaijan expanded its communications outreach across digital platforms and public channels, strengthening visibility and dissemination of humanitarian action.

IFRC network joint support

The IFRC supported the Red Crescent Society of Azerbaijan through sustained humanitarian diplomacy and advocacy engagement. It provided technical support in high-level meetings with government institutions, diplomatic missions, United Nations and European Union actors, facilitation of coordination with international partners and participation in diplomatic visits related to humanitarian priorities. The IFRC also contributed to regional dialogue and information exchange in support of the National Society's positioning, partnerships and humanitarian diplomacy objectives.



Accountability and agility (cross-cutting)

Progress by the National Society against objectives

From the period from January to December 2025, the Red Crescent Society of Azerbaijan continued to strengthen organizational efficiency, accountability and overall performance by improving internal systems, processes and institutional frameworks.

Community Engagement and Accountability (CEA) was further strengthened through the piloting of a central feedback mechanism in selected locations, supporting more responsive and community-driven programming. A key

achievement in this area was the development and localization of a digital feedback tool using EspoCRM software. The system was fully translated into Azerbaijani, making it accessible for local users while preserving English functionality. The tool enables safe storage and efficient tracking of community feedback cases. The National Society also developed a user manual and delivered six capacity-building sessions, focused on digital literacy, accountability, and technical application of the platform. To ensure long-term institutionalization, it produced and translated a full suite of CEA resources, including a CEA Guide, feedback kit and standard operating procedures for managing community feedback.

Organizational systems were further strengthened through the continued integration of digital solutions for human resource management, supporting streamlined internal processes, improved data accuracy and informed decision-making. Institutional integrity was reinforced through the finalization of a [Code of Conduct](#), establishing clear ethical standards for staff, volunteers and interns and supporting a safe, respectful and accountable working environment.

Logistics capacity was strengthened through inventory review processes, updated warehouse reporting tools and progress towards finalising detailed logistics procedures, enhancing efficiency, traceability and preparedness. Information management systems supported programme implementation through strengthened data collection, verification, analysis and reporting. Internal dialogue also continued on the development of a volunteer database to inform future organizational planning.

[Planning, monitoring, evaluation and reporting](#) remained a core institutional priority for the National Society during the year. It strengthened its reporting processes through regular updates to institutional reporting platforms and the preparation of analytical reports related to operational contexts.

Additionally, the Red Crescent Society of Azerbaijan advanced its [digital fundraising system](#), strengthening online resource mobilization and donor engagement while progressing towards long-term sustainability and independent management of the platform.

IFRC network joint support

The IFRC supported the institutionalization of the planning, monitoring, evaluation and reporting system within the Red Crescent Society of Azerbaijan by maintaining regular coordination with the focal point, providing guidance and technical assistance and offering financial and technical support to strengthen capacity.

The Netherlands Red Cross's 510 data and digital initiative team supported the National Society with technical guidance related to the implementation and optimization of EspoCRM, contributing to improved digital feedback and accountability systems.

Q4. AFFECTED PERSONS (PEOPLE REACHED)

See cover pages

Q5. PARTICIPATION AND ACCOUNTABILITY FOR AFFECTED PEOPLE – COMMUNITY ENGAGEMENT AND ACCOUNTABILITY

See Strategic Priority on 'Values, power and inclusion' under Q3: MEASURING RESULTS OF THE IFRC NETWORK ACTION

Q6. RISK MANAGEMENT

This information is not available in Annual Reports

Q7. EXIT STRATEGY AND SUSTAINABILITY

See Strategic Priorities or Enabling Local Actors, where relevant under Q3: MEASURING RESULTS OF THE IFRC NETWORK ACTION

Q8. LESSONS LEARNED

While implementing the Unified Plan, in the first half of 2025, the Red Crescent Society of Azerbaijan learned that there was a need to empower local branches for faster, more autonomous responses. The National Society recognized the importance of preparing for partner transitions, as seen during the ICRC's withdrawal, which underscored the value of phased handovers and early capacity building. Coordination with public authorities, revealed the necessity of sustained engagement to ensure project continuity. Internally, collaboration and communication have been identified as areas for further strengthening to reinforce coordinated planning, increase efficiency, and ensure consistency across branches and departments. These lessons will guide future programming and further organization development.

SUCCESS STORIES



1

Supporting Vulnerable Children Through Winter Clothing

In the cold winter months, warmth can mean the difference between comfort and hardship. Between January and March 2025, the Red Crescent Society of Azerbaijan launched a heartfelt initiative to ensure that children from vulnerable families could face winter with dignity. After assessing the needs of orphanages and boarding schools in Bilgah, Shuvelan, Mardakan, the Nizami District in Baku and Lankaran, volunteers of the National Society identified hundreds of children without proper winter clothing.

The National Society distributed warm coats, sweaters and boots, donated by the Turkish Red Crescent Society, to children in orphanages, a boarding school and the Paediatric Oncology Centre. The joy on the children's faces as they received their new clothes was a testament to the warmth and care shared through this simple but meaningful act of kindness.



2

Mine Risk Education Protects Thousands in Conflict-Affected Areas

For years, communities in the former conflict zones of Azerbaijan lived with the daily fear of landmines and explosive remnants of war. The Red Crescent Society of Azerbaijan stepped in to turn fear into awareness. Since 2005, its teams have travelled from village to village, holding mine risk education sessions that teach families, farmers and children how to recognize and avoid dangerous remnants of war.

During the reporting period, volunteers held over ten thousand sessions, reaching thousands of people across Tovuz, Gadabay, Dashkasan, Tartar, Goranboy, Aghdam, Fuzuli, Jabrayil, Barda and Sabirabad, as well as in Ganja, Baku and temporary settlements for internally displaced persons. In former conflict zones, fewer accidents are now being reported and families are able to rebuild their lives with greater confidence and safety thanks to the knowledge gained through these sessions.

3

Supporting New Beginnings Through Cash Assistance

Between October and December 2025, the Azerbaijan Red Crescent Society implemented its fourth Cash and Voucher Assistance programme in the Karabakh Economic Region, supporting families as they rebuilt their lives after resettlement. The programme reached resettled communities in the Khojaly and Aghdara districts, where returning households faced the immediate challenge of restoring livelihoods and meeting essential needs in a new environment.

Through the initiative, 246 resettled households received AZN 500 (CHF 200) in cash assistance. Families used the support to purchase agricultural inputs, livestock and poultry, and to cover essential household needs, enabling them to take early steps towards stability. From the outset, the Azerbaijan Red Crescent Society prioritized transparency and communication. Clear beneficiary verification processes were applied, a dedicated hotline was set up to respond to questions and concerns, and follow-up monitoring ensured continued dialogue with communities throughout implementation.

This consistent engagement helped build trust and ensured that families understood the support available to them. For many returning households, the assistance played a crucial role in early livelihood recovery, strengthening household economic resilience and reducing reliance on ongoing humanitarian support. At the same time, continuous communication created space for beneficiaries to share feedback, increasing awareness of support mechanisms and informing improvements for future programmes.



ANNEX 1. IFRC APPLICATION OF THE 8+3 REPORTING TEMPLATE

The IFRC network structures its result-based management along five Strategic priorities and four Enabling functions, developed based on the IFRC network's [Strategy 2030](#):

IFRC network Strategic Priorities	IFRC network Enabling Functions
SP 1 - Climate and environment	EF 1- Strategic and operational coordination
SP 2 - Disasters and crises	EF 2 - National Society development
SP 3 - Health and wellbeing	EF 3 - Humanitarian diplomacy
SP 4 - Migration and displacement	EF 4 - Accountability and agility
SP 5 - Values, power and inclusion	

The Federation-wide results matrix provides a standard way for the IFRC network to measure its progress towards Strategy 2030 implementation and supports consistent quality of the IFRC network planning, monitoring and reporting. To further advance coherence in monitoring across the IFRC network, a [Federation-wide Indicator Bank](#) has been developed and integrated into the Federation-wide monitoring systems for emergencies and longer-term work, structured along the Federation-wide results matrix as well. Signatory of the Grand Bargain Agreement, the IFRC has committed to its monitoring and reporting standards through integration of the [8+3 reporting template](#) contents into its results-based management approach. The following mapping demonstrate the way in which this report aligns with 8+3 reporting:

8+3 template	IFRC network Annual Report (with variance in structure in red)
Core Questions	
1. Overall Performance	Overall Performance
2. Changes and Amendments	Changes and amendments
3. Measuring Results	Measuring Results
4. Affected Persons	Cover pages with indicators values
5. Participation & AAP	Under Q3 Strategic Priority 5: Values, power and inclusion – Community Engagement and Accountability
6. Risk management	Risk management
7. Exit Strategy and Sustainability	Under Q3 sub-sections by Strategic Priority/Enabling Function where relevant
8. Lessons Learned	Lessons learned
Additional Questions	
1. Value for Money/ Cost Effectiveness	Not included in annual reports
2. Visibility	Not included in annual reports
3. Coordination	Under Q3 Enabling Function 1: Strategic and operational coordination
4. Implementing Partners	Cross-cutting, with a focus on support to localization through the Q3 Enabling Functions 1 to 4
5. Activities or Steps Towards implementation	Cross-cutting in Q3 Strategic Priorities and Enabling Functions
6. Environment	Under Q3 Strategic Priority 1: Climate and environment



The International Federation of Red Cross and Red Crescent Societies (IFRC)

is the world's largest humanitarian network, with 191 National Red Cross and Red Crescent Societies and around 15 million volunteers. Our volunteers are present in communities before, during and after a crisis or disaster. We work in the most hard to reach and complex settings in the world, saving lives and promoting human dignity. We support communities to become stronger and more resilient places where people can live safe and healthy lives, and have opportunities to thrive.

DATA SCOPE AND LIMITATIONS

- **Timeframe and alignment:** The reporting timeframe for this overview is covering the period from 1 January to 31 December 2025. However, due to the diversity of the IFRC and differences in fiscal years, this coverage may not fully align for some National Societies.
- **Financial overview:** This overview consolidates data reported by the National Society and its IFRC network partners, as well as data extracted from IFRC's financial systems. All reported figures should include the administrative and operational costs of the different entities. The financial data with a grey background is solely reported by the National Society, including the funding sources. Financial reporting is often times estimated depending on availability of financial figures, closing of financial periods, and may be incomplete. 'Not reported' could sometimes mean 'not applicable'. Also note that funding requirements are already reflected in the published 2025 IFRC network country plan. The total funding requirements show what the IFRC network has sought to raise for the given year through different channels: funding through the IFRC, through participating National Societies as bilateral support, and through the host National Society from non-IFRC network sources. All figures should include the administrative and operational costs of the different entities.
 - » Host National Society funding requirements not coming from IFRC network sources can comprise a variety of sources, as demonstrated when reporting on income in the IFRC Federation-wide Databank and Reporting System
 - » Participating National Society funding requirements for bilateral support are those validated by respective headquarters, and often represent mainly secured funding
 - » IFRC funding requirements comprise both what is sourced from the IFRC core budget and what is sought through emergency and thematic funding. This includes participating National Societies' multilateral support through IFRC, and all other IFRC sources of funding
- **Missing data and breakdowns:** National Societies have diverse data collection systems and processes that may not align with the standardized indicators. Data may not be available for some indicators, for some National Societies. This may lead to inconsistencies across different reporting tools as well as potential under or over-estimation of the efforts led by all.
- **Reporting bias:** The data informing this Federation-wide overview is self-reported by each National Society (or its designated support entity) which is the owner and gatekeeper, and responsible for accuracy and updating. IFRC tries to triangulate the data provided by the National Societies with previous data and other data in the public domain.
- **Definitions:**
 - » **Local units:** ALL subdivisions of a National Society that coordinate and deliver services to people. These include ALL levels (provincial, state, city, district branches, sections or chapters, headquarters, and regional and intermediate offices, as well as community-based units)
 - » **Branches:** A Branch has its roles, responsibilities and relationship with the National Headquarters defined through the National Society's Statutes, including the level of autonomy given, especially in the area of its legal status, mobilising local resources and building local partnerships, and the decisions it makes. It has a local-level decision-making mechanism through its Branch members, board and volunteers, equally defined through the National Society's Statutes

ADDITIONAL INFORMATION

- [AZ_Azerbaijan AR Financials.pdf](#) (Note: The financial report link will be fed when the report is available)
- [IFRC network country plans](#)
- [Subscribe for updates](#)
- [Live Disaster Response Emergency Fund \(DREF\) data](#)
- Operational information: [IFRC GO platform](#)
- National Society data: [IFRC Federation-wide Databank and Reporting System](#)
- [Evaluations database](#)

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