

## IN SUPPORT OF THE RED CROSS OF MONTENEGRO



## PEOPLE REACHED

Emergency  
Operations



**1,967**

Climate and  
environment



**1,123**

Disasters  
and crises



**2,380**

Health and  
wellbeing



**5,455**

Migration and  
displacement



**757**

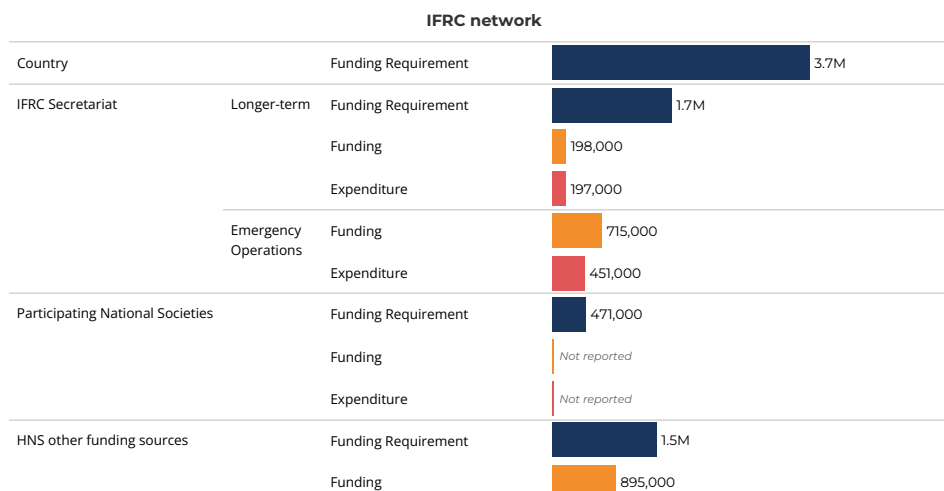
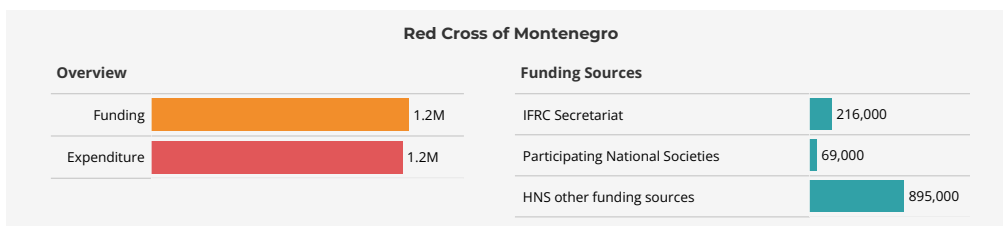
Values, power  
and inclusion



**4,622**

## FINANCIAL OVERVIEW

*in Swiss francs (CHF)*



Appeal number **MAAME002**

\*Information on data scope and limitations is available on the back page



## ONGOING EMERGENCY INDICATORS

**MGR65002** / *Ukraine and Impacted Countries Crisis*




<b>Disasters and crises</b>	Number of people reached with emergency response and early recovery programmes	<b>278</b>
<b>Health and wellbeing</b>	Number of people reached by the National Society with contextually appropriate health services	<b>2,000</b>
	Number of people reached with psychosocial and mental health services	<b>2,000</b>
<b>Migration and displacement</b>	Number of Humanitarian Service Points (HSPs) providing assistance and/or protection to people on the move along migration routes	<b>1</b>
<b>Values, power and inclusion</b>	Reached by protection, gender and inclusion programming	<b>14</b>
	Number of people reached by the National Society's educational programmes	<b>2</b>

## STRATEGIC PRIORITIES



### Climate and environment

Number of people reached with activities addressing

	Environmental problems	● <b>65</b>
	Heatwave risk reduction, preparedness or response	● <b>120</b>
	Rising climate risks	● <b>1,000</b>




#### THE NATIONAL SOCIETY

- implements environmental or climate campaigns focused on behaviour change, plastic reduction, clean-ups or reducing GHG emissions
- implements nature-based solutions (including those with a particular focus on the planting of trees and mangroves)



## Disasters and crises





Number of people reached with

 Livelihood support	• <b>2,000</b>
 Disaster risk reduction	• <b>655</b>
 Emergency response and early recovery programmes	• <b>278</b>



## Health and wellbeing

Number of people reached by the National Society with

 Contextually appropriate health services	• <b>5,000</b>
 Training in first aid	• <b>5,000</b>
 Psychosocial and mental health services	• <b>3,000</b>
 Contextually appropriate water, sanitation and hygiene services	• <b>2,000</b>




**1,000**

Number of people donating blood



## Migration and displacement

 Number of Humanitarian Service Points (HSPs) providing assistance and/or protection to people on the move along migration routes	• <b>2</b>
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### THE NATIONAL SOCIETY

- has undertaken any advocacy, dialogues, educational or communication initiatives to change the legal, policy, or operational environment to better assist and protect people on the move
- has undertaken any data collection, research, analysis or other information management initiatives to better assist and protect people on the move



## Values, power and inclusion

Number of people



Reached by the National Society's educational programmes

5,000



Reached by protection, gender and inclusion programming

4,000

### THE NATIONAL SOCIETY

- has a Community Engagement and Accountability policy, strategy or plan

## ENABLING FUNCTIONS



### National Society development

- ✓ National Society covers health, accident and death compensation for all of its volunteers
- ✓ National Society has created and implemented youth engagement strategies
- ✓ National Society has developed and/or implemented a strategy for strengthening their auxiliary role
- ✓ There is a National Society Development plan in place



### Humanitarian diplomacy

- ✓ National Society participates in IFRC-led campaigns



### Accountability and agility

- ✓ National Society has a functioning data management system that informs decision making and supports monitoring and reporting on the impact and evidence of its actions
- ✓ National Society has a Protection of Sexual Exploitation and Abuse (PSEA) policy to enforce prevention and support survivors
- ✓ National Society has strengthened its integrity and reputational risk mechanism
- ✓ National Society is implementing a digital transformation roadmap in line with the IFRC strategy

## IFRC NETWORK BILATERAL-SUPPORTED ACTIVITIES

	Funding Reported	Climate and environment	Disasters and crises	Health and wellbeing	Migration and displacement	Values, power and inclusion	Enabling Functions
National Society							
Austrian Red Cross							●
Italian Red Cross						●	
Swiss Red Cross					●		

# Q1. OVERALL PERFORMANCE

## Context

In 2025, Montenegro continued to build on its high human developed, with an High Development Index of 0.862, placing it 48th out of 193 countries.<sup>1</sup> According to the data from the [Employment Agency of Montenegro](#), as of 30 June 2025, Montenegro recorded a total of 27,953 unemployed people, reflecting a notable improvement in the country's labour market. This represents a decrease of 6,191 people compared to the same period in 2024, when the number of unemployed stood at 34,144. It also marks a reduction of 5,084 people from 31 December 2024, when 33,037 people were registered as unemployed.

Women continue to make up the majority of the unemployed population, with 16,833 women compared to 11,120 men as of mid-2025. Despite this, both groups saw a decline in unemployment over the year. The unemployment index, which measures the relative change in the number of unemployed, fell to 81.87 compared to June 2024 and to 84.61 relative to December 2024, indicating steady progress in reducing joblessness across the country.

These improvements point to a positive trend in Montenegro's labour market, suggesting that ongoing economic recovery and employment initiatives may be having a tangible impact.

However, despite the positive trends, needs of groups in vulnerable situations remain high, with structural and institutional challenges in the country. This highlights the much-needed support of the Red Cross of Montenegro in different sectors.

## Key achievements

### Climate and environment

The Red Cross of Montenegro strengthened its role in national [climate resilience](#) by contributing to two major policy frameworks with the Ministry of Interior's Rescue and Protection Directorate—the National Plan for Rescue and Protection from Extreme Weather and Climate Events and the Risk Management, Prevention and Preparedness Measures of Montenegro. These initiatives position the National Society as a key partner in integrating humanitarian perspectives into climate action and disaster preparedness. Technical and financial support from the International Federation of Red Cross and Red Crescent Societies ensured alignment with regional and global resilience priorities.

### Disasters and crises

The Red Cross of Montenegro enhanced its emergency readiness through national and international trainings, equipping lifeguards, water rescue instructors, and mountain rescuers with advanced skills. Cooperation with the Croatian and Bulgarian Red Cross strengthened national expertise and rescue capacity, while participation in large-scale field exercises in Montenegro and neighbouring countries improved coordination and operational agility. Backed by the International Federation of Red Cross and Red Crescent Societies, these efforts bolstered the country's ability to respond effectively to future crises.

### Health and wellbeing

The Red Cross of Montenegro expanded first aid, health promotion, and psychosocial support nationwide. Hundreds gained life-saving skills through community trainings and competitions, while tuberculosis awareness and voluntary blood donation campaigns strengthened public health engagement. Mental health support grew through the European Union for Health Programme, digital counselling services, and Psychological First Aid trainings for displaced people. With continued support from the International Federation of Red Cross and Red Crescent Societies, these activities promoted resilience, care, and community well-being.

## Migration and displacement

The Red Cross of Montenegro continued to assist migrants, asylum seekers, and refugees through mobile teams providing medical, social, and psychosocial support at reception centres and shelters. Under projects supported by the Swiss Red Cross and the United Nations High Commissioner for Refugees, displaced people received health care, counselling, and emergency relief, along with workshops fostering coping skills and social inclusion. With support from the International Federation of Red Cross and Red Crescent Societies, the National Society ensured dignified, coordinated, and compassionate assistance to people on the move.

## Values, power and inclusion

The Red Cross of Montenegro advanced inclusion and social welfare initiatives focused on marginalized groups, home-based care, and community solidarity. Through the Employment for Roma People project funded by the Italian Red Cross, vulnerable families received humanitarian aid and participated in workshops on health, safety, and environmental protection. The National Society's home care programme continued to support older people and persons with disabilities, while the Community Social Services for the Elderly Initiative, backed by the Ministry of Finance, expanded outreach through preventive visits, counselling, and healthy ageing workshops. Supported by the International Federation of Red Cross and Red Crescent Societies, these efforts promoted dignity, equality, and stronger community ties across Montenegro.

## Enabling local actors

The Red Cross of Montenegro strengthened coordination with Movement and external partners in 2025, ensuring greater alignment, capacity building and humanitarian impact. Through ongoing collaboration with the IFRC, ICRC and participating National Societies, the National Society advanced joint planning and response in line with the Seville Agreement 2.0 and SMCC principles. The Italian Red Cross provided long-term support in health, social, and migration programmes, while the Swiss Red Cross continued assistance to migrants and asylum seekers through mobile teams. Cooperation with the ICRC regional delegation in Belgrade enhanced staff and volunteer training, International Humanitarian Law promotion, and family links restoration. Externally, the Red Cross of Montenegro deepened partnerships with diplomatic missions, the EU, UN agencies, and regional networks such as 'Neighbours Help First,' fostering stronger emergency response and regional collaboration. It also maintained its unique role as the country's licensed authority for lifeguard training under the International Life Saving Federation.

# Q2. CHANGES AND AMENDMENTS

*In this reporting period, no changes or amendments were made by the National Society*

# Q3. MEASURING RESULTS OF THE IFRC NETWORK ACTION

## ONGOING EMERGENCY RESPONSE

For real-time information on emergencies, see the IFRC GO page: [Montenegro](#)

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<b>Name</b>	Ukraine and impacted countries crisis
<b>Appeal number</b>	<a href="#">MGR65002</a>
<b>People to be assisted</b>	22.7 M (total); 10,000 (in Montenegro)
<b>Duration</b>	46 months (28 February 2022 to 31 December 2025)
<b>Funding requirements</b>	Total: CHF 800 M (IFRC); CHF 2.7 billion (Federation-wide) Montenegro: CHF 6 M (IFRC); CHF 6 M (Federation-wide)
<b>Revised Emergency Appeal</b>	<a href="#">Revised Emergency Appeal Ukraine and impacted countries crisis</a>
<b>Operational Strategy</b>	<a href="#">Operational Strategy Ukraine and impacted countries crisis</a>
<b>National Society Response Plan</b>	<a href="#">National Society Response Plan Ukraine and impacted countries crisis</a>

Since the armed conflict in Ukraine began and escalated over time, the conflict has grown in complexity, producing multi-faceted and wide-reaching impacts. Humanitarian needs are particularly severe among those who remain at home in conflict-prevalent areas and with internally displaced persons (IDPs). At the start of 2023, the number of IDPs within Ukraine was estimated at 5.4 million. The spread of hostilities in Ukraine has resulted in over 20.4 million movements out of Ukraine since the escalation of the armed conflict. Most of the displaced people from Ukraine have entered the immediate neighbouring countries, primarily Poland, Russia, Hungary, Romania, Slovakia, and Moldova. Following the action of the Temporary Protection Directive (TPD) by the European Union, 5 million displaced people from Ukraine have registered for temporary protection in EU countries.

According to official data from the Ministry of Interior, from the period of 24th February 2022 until 23rd January 2023, 91,547 displaced people from Ukraine entered Montenegro. Currently, there are 6,962 people from Ukraine in the country, which represents 1.12 per cent of the total population of Montenegro comprising 619,211 people. Since the beginning of the escalation of the conflict in Ukraine, 7,861 people have applied for temporary protection in Montenegro.

### Short description of the emergency operational strategy

A regional Operational Strategy and a revised Emergency Appeal were developed with the support of a harmonized revision of the 17 National Society Response Plans and the Ukrainian Red Cross Society [One Plan for 2023 – 2025](#). The revised Emergency Appeal and Operational Strategy prioritize long-term programming, specifically focusing on integration activities for displaced people from Ukraine. This approach was further reinforced through a workshop in Budapest, where National Societies shared experiences, discussed challenges, and collaborated on designing an integration framework. Additionally, the IFRC Secretariat has mobilized Membership Coordination support to establish effective channels for engagement and coordination among regional and country-level stakeholders, including in-person meetings held in Budapest, Ukraine and Geneva. The planned operations under the Montenegro Response Plan include:

**Health and care including water, sanitation and hygiene (WASH):** Provide community-based health services to displaced people from Ukraine. Disseminate information accessing the public health system in Montenegro through humanitarian service points ([HSPs](#)) to displaced people. Provide psychological first aid ([PFA](#)) through the helpline as well as through individual sessions to people who have been identified as the most marginalized and need more

specialized support. Continue delivering first aid training to volunteers and new staff as part of their onboarding. Provide psychological first aid through group sessions in collective shelters.

**Shelter, housing and settlements:** Provide winter assistance for clothing and footwear through cash and voucher assistance (CVA) once a year. Support the most marginalized people through monthly unconditional cash or voucher assistance to cover their basic needs on a monthly basis for a period of 18 months. Provide one-off multipurpose cash assistance to displaced people from Ukraine in case of further escalation or increases in arrivals.

**Protection, gender and inclusion (PGI):** Establish new child-friendly spaces to support children in line with Movement standards. Facilitate integration of children within local communities by organizing afterschool activities. Map services and disseminate information about referral pathways. Support integration and inclusion of displaced people from Ukraine through field trips and summer camps. Appoint a focal point for PGI within the National Society.

**Community engagement and accountability (CEA):** Manage effective feedback mechanisms for the Ukraine response, including a helpline with Ukrainian-speaking operators, social media and face-to-face channels. Set up one central case management system for categorizing and tracking community feedback collected through different feedback mechanisms. Strengthen electronic needs assessment, registration and feedback system using Kobo toolbox through different links and QR codes.

**Migration and displacement:** Ensure the provision of humanitarian services through already established Humanitarian Service Points (HSPs) in local National Society branches. Establish new HSPs or mobile HSPs at key border crossings in case of increases in new arrivals. Provide information to asylum seekers people applying for refugee status or seeking temporary protection on procedures, steps, and rights through different channels. Provide support with documentation, counselling and translation if needed.

## STRATEGIC PRIORITIES



### Climate and environment

#### Progress by the National Society against objectives

The Red Cross of Montenegro has played an active role in shaping two key national frameworks initiated by the Ministry of Interior's Rescue and Protection Directorate. The first, the National Plan for Rescue and Protection from Extreme Weather and Climate Events, includes comprehensive risk assessments on extreme weather and climate hazards and is expected to be adopted by November 2025. In parallel, the National Society has contributed to the national working group on climate change, which is developing the Risk Management, Prevention and Preparedness Measures of Montenegro document, scheduled for adoption by the end of 2025. Through these efforts, the National Society continues to strengthen its role as a key partner in national disaster preparedness and climate resilience planning.

#### IFRC network joint support

The IFRC provided both technical and financial support to the Red Cross of Montenegro, enabling its active participation in national policy development processes and ensuring alignment with broader regional and global resilience initiatives.



## Disasters and crises

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For real-time information on emergencies, visit the IFRC GO page: [Montenegro](#).

### Progress by the National Society against objectives

During the reporting period, the Red Cross of Montenegro continued to strengthen its operational and response capacities through a series of national and international trainings. Sixteen license renewal assessments and four full training programmes prepared 645 lifeguards for deployment across Montenegro and abroad during the 2025 summer season. Collaboration with the Croatian Red Cross resulted in two international water rescue instructor trainings, through which nine assistants earned the title of International Water Rescue Instructor, significantly enhancing the National Society's future training capacity.

In partnership with the Bulgarian Red Cross Mountain Rescue Service, a training session for 10 ski resort rescuers was held in Kolašin in February, alongside recertification for 13 rescuers from previous cycles. Three volunteers from the same team also participated in an advanced mountain rescue course in Bulgaria, focused on complex terrain operations.

The National Society's Disaster Response Team further honed its readiness by participating in international and national field exercises, including a flood response simulation in Shkodër, Albania, and the "Cetinje 2025" exercise in Montenegro, both aimed at testing coordination, interoperability, and preparedness for large-scale emergencies.

### IFRC network joint support

The IFRC provided technical and financial support to the Red Cross of Montenegro, facilitating advanced rescue trainings, cross-border cooperation, and participation in international exercises to strengthen overall disaster response capacity.



## Health and wellbeing

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### Progress by the National Society against objectives

Throughout the reporting period, the Red Cross of Montenegro strengthened its role in health promotion, [first aid](#) and mental health and psychosocial support (MHPSS) across the country. Hundreds of people received first aid training, including community members, volunteers, and lifeguards, who also gained practical cardiopulmonary resuscitation skills. National and local first aid competitions brought together participants from all regions, reinforcing knowledge through teamwork and hands-on learning.

On World Tuberculosis Day, the National Society launched a social media awareness campaign to highlight the importance of early prevention and treatment. In parallel, voluntary blood donation clubs continued to receive support to organize collection drives in cooperation with municipal branches, ensuring a steady supply for hospitals and emergency services.

Under the EU4Health Programme, a series of seminars focused on preventing stress and burnout among frontline workers. Participants from various institutions learned practical strategies to manage emotional pressure and improve well-being. Mental health support also expanded through a digital chatbot platform, which provided psychoeducational resources and counselling services to members of the Ukrainian community.

In collaboration with the International Red Cross and Red Crescent Movement's [MHPSS Centre](#), a training of trainers in Psychological First Aid was conducted, alongside workshops on staff and volunteer care. Spring camps for displaced families and community members further promoted psychosocial well-being, connection, and resilience, with activities led by Ukrainian volunteers to ensure cultural understanding. Educational materials on first aid and psychosocial support were also developed and shared in multiple languages, making mental health care more accessible.

### IFRC network joint support

The IFRC provided joint technical and financial support to the Red Cross of Montenegro, facilitating the delivery of [first aid](#) and psychosocial support training, supporting digital mental health initiatives and strengthening community resilience and volunteer well-being.



## Migration and displacement

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### Progress by the National Society against objectives

Through the completion of the 'Improved Access for Migrants, Asylum Seekers and Refugees' project and the ongoing 'Balkan Migration Programme 2025–2028', supported by the Swiss Red Cross, the Red Cross of Montenegro continued to provide essential services to people on the move. A dedicated mobile team—comprising a doctor, field worker, and translator—remained active at the Reception Centre in Božaj, offering medical care, interpretation, and humanitarian support to migrants and asylum seekers. Medicines were supplied regularly to both the Božaj Centre and the Shelter for Foreigners, meeting the health needs of dozens of people. The Red Cross branch in Rožaje also received targeted support to assist migrants at the local level, ensuring that help reached those in remote areas.

Under the Psychosocial and Medical Support to Forcibly Displaced and Stateless Persons project, supported by UNHCR, another mobile team worked across reception sites to provide medical, social, and psychosocial services to people seeking international protection. In addition to routine medical assistance, workshops were organized to strengthen coping skills and community integration, while emergency cash assistance and medicines were provided to those in urgent need. These efforts reflect the National Society's ongoing commitment to ensuring dignity, safety, and care for displaced populations across Montenegro.

### IFRC network joint support

The IFRC together with the Swiss Red Cross and UNHCR, provided financial and technical support to the Red Cross of Montenegro, enabling the continued delivery of medical, psychosocial, and humanitarian assistance to migrants, refugees and stateless persons.



## Values, power and inclusion

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### Progress by the National Society against objectives

The third phase of the Employment for Roma People project, funded by the Italian Red Cross, concluded in early 2025 with activities that combined humanitarian support, health education, and community inclusion. Families received clothing, hygiene items, food parcels, and festive gift packages for children, bringing moments of dignity and joy to vulnerable households. In partnership with civil society and public health institutions, a series of workshops addressed vital topics such as vaccination, domestic violence prevention, reproductive health, hygiene practices, and environmental protection—helping empower families with knowledge to improve their well-being.

As a licensed provider of professional home care services, the Red Cross of Montenegro continued to assist older people and those with disabilities through regular home visits. Care workers provided essential daily support—from preparing meals and maintaining hygiene to arranging transportation for medical needs—allowing individuals to live safely and independently in their own homes. Capacity-building sessions were held for staff and volunteers to strengthen service standards and enhance the quality of care provided across the country.

Under the Community Social Services for the Elderly Initiative, implemented in partnership with the Ministry of Finance, the National Society offered preventive visits, respite care, counselling for informal caregivers, and [healthy ageing](#) workshops. These activities not only supported physical and mental well-being but also fostered intergenerational connection and community solidarity.

### IFRC network joint support

The IFRC, alongside the Italian Red Cross, provided financial and technical assistance to the Red Cross of Montenegro, enabling the continued delivery of inclusive social services, home-based care and community engagement initiatives that promote dignity, equity and participation.



Distribution of school supplies and humanitarian assistance to people from Ukraine (Photo: Red Cross of Montenegro)

## ENABLING LOCAL ACTORS



### Strategic and operational coordination

#### IFRC membership coordination

IFRC membership coordination involves working with National Societies to assess the humanitarian context, agree on common priorities and jointly develop common strategies. This includes addressing issues such as obtaining greater humanitarian acceptance and access, mobilizing funding and other resources, clarifying consistent public messaging, and monitoring progress. It also entails ensuring that strategies and programmes in support of people in need incorporate clarity of humanitarian action while linking with development assistance and contributing to reinforcing National Societies in their respective countries, including through their auxiliary role.

The following National Societies are supporting the Red Cross of Montenegro:

The **Italian Red Cross** established its Regional Delegation in Podgorica within the Red Cross of Montenegro headquarters in 2015 to lead humanitarian and international cooperation activities, focusing particularly on the Balkans in Europe. The long-standing partnership between the National Societies predates the opening of the Italian Red Cross delegation in Podgorica. Its primary support to the Red Cross of Montenegro encompasses health, social, and migration sectors, along with assistance in organizational development, resource mobilization, monitoring and coordination.

The **Swiss Red Cross** has been supporting the Red Cross of Montenegro in the work with migrants and asylum seekers in Podgorica and Pljevlja through mobile teams since 2020.

#### Movement coordination

The Red Cross of Montenegro ensures regular exchanges with the IFRC, the International Committee of the Red Cross and participating National Societies, for the alignment of support and action between Movement partners. In

times of emergencies, closer coordination is organized. This is carried out in line with the Strengthening Movement Coordination and Cooperation ([SMCC](#)) principles, and the newly-adopted [Seville Agreement 2.0](#).

The Red Cross of Montenegro enjoys good cooperation with the regional delegation of the ICRC located in Belgrade, Serbia. A Partnership Framework Agreement defines cooperation in capacity building and joint operations in Montenegro. The cooperation is related to the promotion of International Humanitarian Law ([IHL](#)) such as training of staff and volunteers, organization of round tables with relevant stakeholders, support in the [Safer Access Framework](#) approach, and restoring family links ([RFL](#)) activities.

### External coordination

In line with its mission, the Red Cross of Montenegro is committed to developing and expanding its cooperation with other international humanitarian organizations. The National Society cooperates with the diplomatic-consular sector in Montenegro, as well as with many international organizations including the EU delegation, the UNHCR, UNICEF, UNDP, IOM, WHO, the USAID and a variety of international networks.

Additionally, the Red Cross of Montenegro is a member of the 'Neighbours Help First' network that gathers Southeast European National Societies (SENS), IFRC and ICRC. Through this network of National Societies sharing a common background and facing similar challenges, there has been strong regional cooperation in many areas, especially in connection with emergency response.

Since 2008, the Red Cross of Montenegro has been a full member of the International Life Saving Federation and the only organization in the country that is licensed to conduct courses for lifeguards on water.



## Humanitarian diplomacy

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### Progress by the National Society against objectives

During the reporting period, the National Society continued its active collaboration with the newly established International Humanitarian Law (IHL) Commission. Working alongside public authorities, it contributed to reviewing Montenegro's compliance with IHL treaties and aligning national legislation with international obligations. Public awareness was also a key focus, with training sessions, workshops and outreach activities conducted in partnership with universities, authorities and civil society organizations. In a joint effort with the Ministry of Foreign Affairs, the Red Cross of Montenegro co-submitted a pledge to the 34th International Red Cross and Red Crescent Conference, reaffirming its dedication to upholding humanitarian principles and legal commitments.

### IFRC network joint support

The IFRC provided strategic guidance to the Red Cross of Montenegro in promoting and implementing International Humanitarian Law in Montenegro.



## Accountability and agility (cross-cutting)

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### Progress by the National Society against objectives

During the reporting period, the Red Cross of Montenegro continued to strengthen its internal accountability, safeguarding, and risk management systems through active participation in regional and international initiatives. Representatives attended the Safeguarding and Protection from Sexual Exploitation, Abuse and Harassment Training of Trainers. The training enhanced understanding of safeguarding principles and built a pool of trainers equipped to cascade these practices across the National Society, promoting a culture of protection and integrity.

Further capacity development took place through participation in the Operationalising Safeguarding Workshop, which helped staff integrate protection measures into their daily work and institutional systems. Complementing this, representatives joined a regional Risk Management Workshop in Albania to strengthen the National Society's ability to identify, assess and mitigate risks in line with the IFRC's Enterprise Risk Management and Assurance Framework. These

initiatives have reinforced both the agility and accountability of the Red Cross of Montenegro, ensuring it remains responsive and responsible in all its operations.

#### **IFRC network joint support**

The **IFRC**, with the support of the **Turkish Red Crescent**, provided technical and financial assistance to the Red Cross of Montenegro. The 'Safeguarding and Protection from Sexual Exploitation, Abuse and Harassment' Training of Trainers was organized by the IFRC with support from the Turkish Red Crescent.

## **Q4. AFFECTED PERSONS (PEOPLE REACHED)**

*See cover pages*

## **Q5. PARTICIPATION AND ACCOUNTABILITY FOR AFFECTED PEOPLE – COMMUNITY ENGAGEMENT AND ACCOUNTABILITY**

*See Strategic Priority on 'Values, power and inclusion' under Q3: MEASURING RESULTS OF THE IFRC NETWORK ACTION*

## **Q6. RISK MANAGEMENT**

*This information is not available in Mid-Year Reports*

## **Q7. EXIT STRATEGY AND SUSTAINABILITY**

*See Strategic Priorities or Enabling Local Actors, where relevant under Q3: MEASURING RESULTS OF THE IFRC NETWORK ACTION*

## **Q8. LESSONS LEARNED**

*Nothing to report*

# ANNEX 1. IFRC APPLICATION OF THE 8+3 REPORTING TEMPLATE

The IFRC network structures its result-based management along five Strategic priorities and four Enabling functions, developed based on the IFRC network's [Strategy 2030](#):

IFRC network Strategic Priorities	IFRC network Enabling Functions
SP 1 - Climate and environment	EF 1- Strategic and operational coordination
SP 2 - Disasters and crises	EF 2 - National Society development
SP 3 - Health and wellbeing	EF 3 - Humanitarian diplomacy
SP 4 - Migration and displacement	EF 4 - Accountability and agility
SP 5 - Values, power and inclusion	

The Federation-wide results matrix provides a standard way for the IFRC network to measure its progress towards Strategy 2030 implementation and supports consistent quality of the IFRC network planning, monitoring and reporting. To further advance coherence in monitoring across the IFRC network, a [Federation-wide Indicator Bank](#) has been developed and integrated into the Federation-wide monitoring systems for emergencies and longer-term work, structured along the Federation-wide results matrix as well. Signatory of the Grand Bargain Agreement, the IFRC has committed to its monitoring and reporting standards through integration of the [8+3 reporting template](#) contents into its results-based management approach. The following mapping demonstrate the way in which this report aligns with 8+3 reporting:

8+3 template	IFRC network Mid-Year Report (with variance in structure in red)
<b>Core Questions</b>	
1. Overall Performance	Overall Performance
2. Changes and Amendments	Changes and amendments
3. Measuring Results	Measuring Results
4. Affected Persons	Cover pages with indicators values
5. Participation & AAP	Under Q3 Strategic Priority 5: Values, power and inclusion – Community Engagement and Accountability
6. Risk management	Risk management
7. Exit Strategy and Sustainability	Under Q3 sub-sections by Strategic Priority/Enabling Function where relevant
8. Lessons Learned	Lessons learned
<b>Additional Questions</b>	
1. Value for Money/ Cost Effectiveness	Not included in mid-year reports
2. Visibility	Not included in mid-year reports
3. Coordination	Under Q3 Enabling Function 1: Strategic and operational coordination
4. Implementing Partners	Cross-cutting, with a focus on support to localization through the Q3 Enabling Functions 1 to 4
5. Activities or Steps Towards implementation	Cross-cutting in Q3 Strategic Priorities and Enabling Functions
6. Environment	Under Q3 Strategic Priority 1: Climate and environment



**The International Federation of Red Cross and Red Crescent Societies (IFRC)** is the world's largest humanitarian network, with 191 National Red Cross and Red Crescent Societies and around 15 million volunteers. Our volunteers are present in communities before, during and after a crisis or disaster. We work in the most hard to reach and complex settings in the world, saving lives and promoting human dignity. We support communities to become stronger and more resilient places where people can live safe and healthy lives, and have opportunities to thrive.

## DATA SCOPE AND LIMITATIONS

- **Timeframe and alignment:** The reporting timeframe for this overview is covering the period from 1 January to 30 June 2025. However, due to the diversity of the IFRC and differences in fiscal years, this coverage may not fully align for some National Societies.
- **Financial overview:** This overview consolidates data reported by the National Society and its IFRC network partners, as well as data extracted from IFRC's financial systems. All reported figures should include the administrative and operational costs of the different entities. The financial data with a grey background is solely reported by the National Society, including the funding sources. Financial reporting is often times estimated depending on availability of financial figures, closing of financial periods and may be incomplete. 'Not reported' could sometimes mean 'not applicable'. Also note that funding requirements are already reflected in the published 2025 IFRC network country plan. The total funding requirements show what the IFRC network has sought to raise for the given year through different channels: funding through the IFRC, through participating National Societies as bilateral support and through the host National Society from non-IFRC network sources. All figures should include the administrative and operational costs of the different entities.
  - » Host National Society funding requirements not coming from IFRC network sources can comprise a variety of sources, as demonstrated when reporting on income in the IFRC Federation-wide Databank and Reporting System
  - » Participating National Society funding requirements for bilateral support are those validated by respective headquarters, and often represent mainly secured funding
  - » IFRC funding requirements comprise both what is sourced from the IFRC core budget and what is sought through emergency and thematic funding. This includes participating National Societies' multilateral support through IFRC, and all other IFRC sources of funding
- **Missing data and breakdowns:** National Societies have diverse data collection systems and processes that may not align with the standardized indicators. Data may not be available for some indicators, for some National Societies. This may lead to inconsistencies across different reporting tools as well as potential under or over-estimation of the efforts led by all.
- **Reporting bias:** The data informing this Federation-wide overview is self-reported by each National Society (or its designated support entity) which is the owner and gatekeeper, and responsible for accuracy and updating. IFRC tries to triangulate the data provided by the National Societies with previous data and other data in the public domain.
- **Definitions:**
  - » **Local units:** ALL subdivisions of a National Society that coordinate and deliver services to people. These include ALL levels (provincial, state, city, district branches, sections or chapters, headquarters, and regional and intermediate offices, as well as community-based units)
  - » **Branches:** A Branch has its roles, responsibilities and relationship with the National Headquarters defined through the National Society's Statutes, including the level of autonomy given, especially in the area of its legal status, mobilising local resources and building local partnerships, and the decisions it makes. It has a local-level decision-making mechanism through its Branch members, board and volunteers, equally defined through the National Society's Statutes

## ADDITIONAL INFORMATION

- [ME\\_Montenegro MYR Financials.pdf](#)
- [IFRC network country plans](#)
- [Subscribe for updates](#)
- [Live Disaster Response Emergency Fund \(DREF\) data](#)
- Operational information: [IFRC GO platform](#)
- National Society data: [IFRC Federation-wide Databank and Reporting System](#)
- [Evaluations database](#)

## Contact information

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### Jelena Dubak

Secretary General  
Red Cross of Montenegro  
T +382 6933 4084  
[jelena.dubak@ckcg.me](mailto:jelena.dubak@ckcg.me)  
[www.ckcg.me](http://www.ckcg.me)

### Maria Kristensen

Head of Country Cluster Delegation,  
Central & South-Eastern Europe  
Sarajevo, Bosnia  
T +387 60 348 6699  
[Maria.KRISTENSEN@ifrc.org](mailto:Maria.KRISTENSEN@ifrc.org)

### Andrej Naricyn

Head of Strategic Partnerships & Resource Mobilization  
IFRC Regional Office for Europe, Budapest  
T +367 0430 6528  
[andrej.naricyn@ifrc.org](mailto:andrej.naricyn@ifrc.org)

### Sumitha Martin

Lead  
IFRC Global Strategic Planning & Reporting Centre  
New Delhi  
[sumitha.martin@ifrc.org](mailto:sumitha.martin@ifrc.org)