



ARMENIA

2025 IFRC network mid-year report, January – June



4 November 2025

IN SUPPORT OF THE ARMENIAN RED CROSS SOCIETY



PEOPLE REACHED

Emergency Operations



9,002

Disasters and crises



7,397

Health and wellbeing



49,051

Migration and displacement



100,000

Values, power and inclusion



9,002

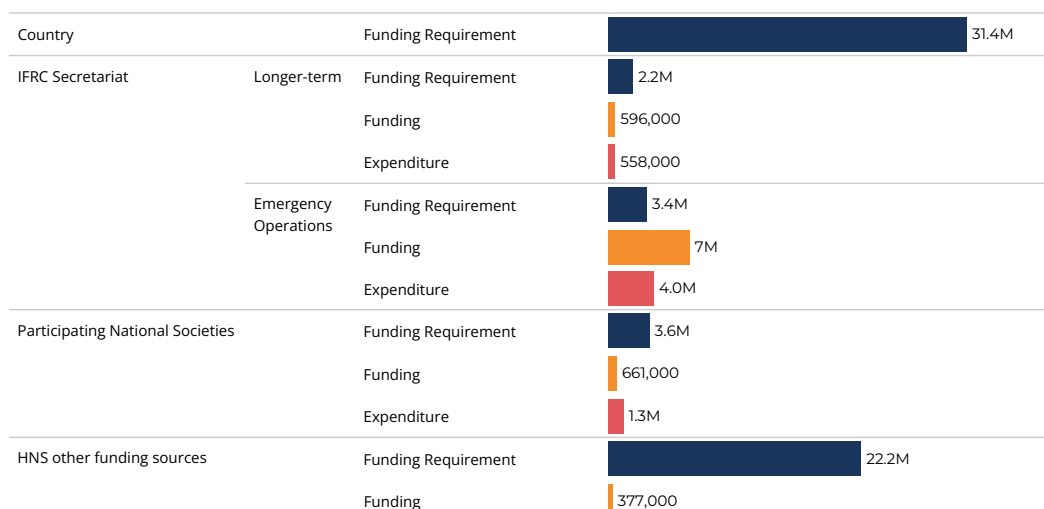
FINANCIAL OVERVIEW

in Swiss francs (CHF)

Armenian Red Cross Society



IFRC network



Appeal number **MAAAM002**

*Information on data scope and limitations is available on the back page



ONGOING EMERGENCY INDICATORS

MDRAM012 / Armenia Population Movement

Accountability and agility	National Society has a PSEA Action Plan to enforce prevention and support survivors	Yes
	National Society has a Protection of Sexual Exploitation and Abuse (PSEA) policy to enforce prevention and support survivors	Yes
Disasters and crises	Number of people reached with emergency response and early recovery programmes	4,000
	Number of people reached with shelter support	3,000
	Number of people reached with livelihoods support	303
Health and wellbeing	Number of people reached with psychosocial and mental health services	5,000
	Number of people reached by the National Society with contextually appropriate health services	5,000
	Number of staff and volunteers trained in PGI including referrals	194
Humanitarian diplomacy	National Society participates in IFRC-led campaigns	Yes
	National Society has a domestic advocacy strategy developed aligning, at least in part, with global IFRC advocacy strategies	Yes
Migration and displacement	Migrants and displaced persons reached with services for assistance and protection	2,000
National Society development	There is a National Society Development plan in place	Yes
	National Society has created and implemented youth engagement strategies	Yes




Values, power and inclusion	Reached by protection, gender and inclusion programming	● 9,000
	Number of people reached by the National Society's educational programmes	● 1,000
	Number of people whose access to education is facilitated through National Society's programming	● 120

STRATEGIC PRIORITIES



Disasters and crises


Number of people reached with

	Livelihood support	● 303
	Emergency response and early recovery programmes	● 7,000
	Shelter support	● 3,000





Health and wellbeing

Number of people reached by the National Society with

	Psychosocial and mental health services	● 5,000
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Migration and displacement

	Migrants and displaced persons reached with services for assistance and protection	● 100,000
	Number of Humanitarian Service Points (HSPs) providing assistance and/or protection to people on the move along migration routes	● 4

THE NATIONAL SOCIETY

- has undertaken any advocacy, dialogues, educational or communication initiatives to change the legal, policy, or operational environment to assist and protect people on the move

- has undertaken any data collection, research, analysis or other information management initiatives to better assist and protect people on the move



Values, power and inclusion

Number of people

	Whose access to education is facilitated through National Society's programming	▶ 3,000
	Reached by the National Society's educational programmes	▶ 5,000
	Reached by protection, gender and inclusion programming	▶ 9,000

THE NATIONAL SOCIETY

- has a Community Engagement and Accountability policy, strategy or plan

ENABLING FUNCTIONS



National Society development

- ✓ National Society has created and implemented youth engagement strategies
- ✓ There is a National Society Development plan in place



Humanitarian diplomacy

- ✓ National Society has a domestic advocacy strategy developed aligning, at least in part, with global IFRC advocacy strategies
- ✓ National Society participates in IFRC-led campaigns



Accountability and agility

- ✓ National Society has a Protection of Sexual Exploitation and Abuse (PSEA) policy to enforce prevention and support survivors
- ✓ National Society has a PSEA Action Plan to enforce prevention and support survivors

IFRC NETWORK BILATERAL-SUPPORTED ACTIVITIES

National Society	Funding Reported	Climate and environment	Disasters and crises	Health and wellbeing	Migration and displacement	Values, power and inclusion	Enabling Functions
Austrian Red Cross	372,000		●	●	●	●	
Italian Red Cross						●	
Swiss Red Cross	290,000		●	●			

Total Funding Reported **CHF 661,000**

Q1. OVERALL PERFORMANCE

Context

In the first half of 2025, Armenia has navigated a complex and evolving landscape marked by geopolitical shifts, economic slowdown, and social pressures—factors that significantly influence the implementation of the Unified Plan.

Armenia deepened its pivot toward the West, signing a Strategic Partnership Charter with the U.S. and starting European Union accession talks. The country also joined the International Criminal Court and froze participation in the CSTO, signalling reduced reliance on traditional Russian-led alliances. Border tensions with Azerbaijan persist, though bilateral peace talks have progressed, including steps toward a constitutional referendum.

Economic growth slowed to 1.2 per cent due to industrial contraction and capital outflows. Rising public debt (now over \$12.5B) and increased defense and social spending pushed the fiscal deficit to 5.3 per cent of GDP. Export disruptions, particularly at the Georgia border, are affecting key sectors. These pressures limit both government and community capacity to respond to humanitarian needs.

Support for displaced people from Karabakh has narrowed to only the most vulnerable, prompting public protests. Armed incidents along the border, especially in Syunik, have heightened community insecurity. Demographic shifts continue, with Armenia's population declining while absorbing over 115,000 displaced people from Karabakh.

The fall of the Assad regime in Syria may drive new arrivals from the diaspora. Armenia's energy security is challenged by reliance on Russian fuel, aging infrastructure, and growing demand for a transition to renewables. Additionally, the ongoing developments between Israel and Iran have further strained regional dynamics. Armenia, which has long maintained strong ties with Iran, now faces heightened pressure due to the increasing tension between Israel and Iran, especially over military and diplomatic alliances. Armenia's strategic positioning and close proximity to both countries make it vulnerable to ripple effects, including trade disruptions and security concerns along its southern border.

Key achievements

Climate and environment

In the first half of 2025, the Armenian Red Cross Society successfully concluded the IFRC Climate Project, focusing on enhancing preparedness for climate-related hazards in Armavir Marz. Collaborating with national ministries and local authorities, the National Society integrated Early Warning and Early Action systems into Armenia's disaster risk management strategies. It produced Armenia's first National Climate Assessment, a Disaster Law Study, and a Feasibility Study on anticipatory action, which informed national policy. Public outreach was strengthened through six locally tailored early warning messages. Capacity building efforts included an enhanced vulnerability and capacity assessment (eVCA) workshop and a Movement Contingency Planning session, engaging participants from Armenia, Georgia, Russia, and Moldova. Post-March, the National Society shifted its focus to migration and livelihoods, ensuring continued support for vulnerable communities.

Disasters and crises

Between January and June 2025, the Armenian Red Cross Society strengthened disaster preparedness and response through multiple initiatives. It launched an IFRC-funded Disaster Response Emergency Fund (DREF) operation to prepare for potential population movements from Syria and Lebanon, activating its Emergency Operations Centre, updating contingency plans, and training staff and volunteers in migration and emergency response. Though the trigger criteria were not met, prepositioned relief items were retained for future use. At the community level, the National Society institutionalised volunteer fire rescue services via the VolFiRe project, training groups, delivering equipment, and finalising a national rescue manual. It also supported vulnerable populations during winter by distributing essential supplies. Institutional preparedness was enhanced through regional Disaster Response Team training, improved Cash and Voucher Assistance (CVA) systems. A Movement Contingency Planning workshop further refined emergency scenarios and aligned coordination with international standards.

Health and wellbeing

In the first half of 2025, the Armenian Red Cross Society advanced institutional care and mental health support through several initiatives. It enhanced the Gyumri Care Centre's facilities, trained staff in psychological first aid and elderly care, and developed a nationally approved caregiver training module. Home-based care and active ageing services were expanded across regions, offering professional support to older people and people with disabilities, while also empowering self-organised senior groups and caregivers. The National Society prioritised mental health and psychosocial support (MHPSS) through counselling, group sessions, and a helpline, extending services to host communities and institutions. It commercialised first aid services by offering paid training and standardised kits to improve public trust and generate income. Although no new Water, Sanitation and Hygiene (WASH) activities were launched in 2025, hygiene support remained integrated into emergency responses like flood relief and care services.

Migration and displacement

In the first half of 2025, the Armenian Red Cross Society supported displaced populations and migrants through a wide range of humanitarian interventions focused on integration, protection and recovery. It operated four integration centres offering civic orientation and socio-cultural events to promote social cohesion. Legal assistance and protection services were provided to asylum seekers and refugees, including training for border officials, interpretation support, and distribution of essential items. The Society facilitated family reunification through its Restoring Family Links initiative and ensured displaced voices shaped programme design via feedback sessions and focus groups. Participants called for expanded vocational training, legal aid and psychosocial services, reinforcing the Society's inclusive and rights-based approach.

Values, power and inclusion

In the first half of 2025, the Armenian Red Cross Society promoted inclusive humanitarian action by mainstreaming protection, gender and inclusion (PGI) and community engagement and accountability (CEA) across its operations. It trained staff and volunteers in PGI minimum standards, safe referrals, and prevention of sexual exploitation and abuse (PSEA), adapted the PGI Induction Course to the Armenian context and implemented child safeguarding protocols. Displaced women and children were supported through civic workshops, cultural events, and Smiley Clubs offering psychosocial support and inclusive education. The National Society enhanced community engagement by launching a centralised call centre and Digital Engagement Hub, enabling two-way communication and responsive programming. Feedback surveys and focus groups confirmed high community satisfaction and trust in the National Society's inclusive approach.

Enabling local actors

Between January to June 2025, the Armenian Red Cross Society strengthened its institutional capacity through targeted improvements in human resources, finance, volunteer engagement and branch development. It streamlined HR systems by training staff in national labour laws, refining recruitment processes and introducing a new Recruitment Policy and Code of Conduct to promote transparency and ethical governance. Financial management was enhanced through the integration of Armsoft accounting software and HR-Salary tools, enabling real-time monitoring and secure transactions. The National Society also commercialised First Aid services and joined the RedPreneur programme to build entrepreneurial skills among department heads, contributing to financial sustainability.

Volunteer and youth engagement deepened with the training of 191 volunteers in core humanitarian topics and participation in climate advocacy forums. A national forum with branch leaders and Movement partners informed the development roadmap, focusing on visibility, resource mobilisation and collaboration. The Information and Dissemination Department maintained close coordination with regional branches and media outlets, widely promoting the National Society's 105th anniversary and other key activities. Strategic media engagement included training sessions, content development and broadcast participation. Operational efficiency was further boosted by automating warehouse systems and embedding inclusive practices through PGI-led training, reinforcing the National Society's commitment to accountability, agility and inclusive humanitarian action.



Armenian Red Cross Society volunteers carrying out simulation exercises in Tavush regional branch, Ijevan. (Photo: IFRC)

Q2. CHANGES AND AMENDMENTS

With the Emergency Appeal Population Movement officially ending on 30 June 2025, the remaining funds were transferred to the Unified Plan, allowing uninterrupted services for displaced populations. Although the 90-day USAID funding freeze temporarily delayed the second cohort of the livelihoods programme, confirmed USAID funding, along with expected top-ups from the French Government, enabled continued operations. The Armenian Red Cross Society also adapted to emerging needs by launching a Disaster Response Emergency Fund (DREF) operation to support Syrian returnees and responding to a gas explosion in Chambarak. These developments prompted refinements to the programme design, including adjusted implementation timelines, strengthened monitoring mechanisms and closer donor coordination.

Q3. MEASURING RESULTS OF THE IFRC NETWORK ACTION

ONGOING EMERGENCY RESPONSE

For real-time information on emergencies, see [IFRC GO page: Armenia](#)

Name	Armenia Population Movement Emergency Appeal
Appeal number	MDRAM012
People affected	120,000 people
People to be assisted	90,000 people
Duration	30 September 2023 to 30 June 2025
Funding requirements	Federation-wide funding requirement: CHF 20 million IFRC Secretariat funding requirement: CHF 15 million
Emergency Appeal	Armenia Population Movement Emergency Appeal
Operational Strategy	Operational Strategy
Latest operation update	Operations Update No.4

As a result of the military escalation in September 2023, thousands of civilians have been displaced to the territory of Armenia. As a result of these developments over several days, a significant number of people including elderly individuals, women and children, left their homes. Despite the cessation of armed conflict, the humanitarian challenges faced by the affected people persist and continue to grow. The number of people who have arrived in Armenia after the escalation of hostilities remains stable at 101,848 individuals. About 70 per cent of these persons are staying in the capital region (Yerevan and surrounding districts of Kotayk and Ararat). Given the ongoing nature of the crisis, there is an urgent and continued need for the provision of humanitarian aid to meet the evolving needs of the affected population.

Short description of the emergency operational strategy

The Armenian Red Cross Society, in collaboration with local authorities, has played a crucial role in delivering humanitarian aid to displaced individuals. During the initial response phase from September to November 2023, over 1,500 volunteers and staff were mobilized to set up reception points and distribution centres in Kornidzor, Goris and Vayk. Given the large-scale displacement, there remains an urgent and ongoing need for humanitarian assistance to address the evolving needs of those affected. To ensure a targeted and effective response, the Armenian Red Cross Society conducted 16,605 interviews, registering 76,647 individuals to assess their needs and vulnerabilities, guiding the delivery of aid accordingly. The Operational Strategy reflects ongoing adjustments to align with the evolving situation and governmental directives. So far, the Armenian Red Cross Society has reached more than 84,500 vulnerable people affected through the emergency appeal.

As of this reporting period, the National Society's response under this emergency appeal included interventions such as shelter, housing and settlements to attend to urgent household needs, multipurpose cash assistance and providing rent and utility subsidies, livelihoods support in the form of vocational training and self-employment, Mental Health and Psychosocial Support (MHPSS) under health and care, Water, Sanitation and Hygiene (WASH) interventions, supporting migration interventions through Restoring Family Links (RFL) and Humanitarian Service Points (HSPs), Protection, Gender and Inclusion (PGI) and Community Engagement and Accountability (CEA), expansion of child-friendly spaces, among a range of other activities.

STRATEGIC PRIORITIES



Climate and environment

Progress by the National Society against objectives

In this reporting period, the Armenian Red Cross Society completed the IFRC Climate Project which aimed to strengthen Armenia's preparedness for climate-related hazards. The National Society focused its efforts in Armavir Marz, a region highly vulnerable to mudslides, hailstorms and extreme temperatures. The Armenian Red Cross Society collaborated with national ministries, local authorities and service providers to embed [Early Warning and Early Action](#) systems into Armenia's disaster risk management and climate adaptation strategies.

The National Society developed and presented Armenia's first National Climate Assessment, a Disaster Law Study and a Feasibility Study on anticipatory action. These documents informed national stakeholders and supported policy integration. The Armenian Red Cross Society also contextualized six public awareness messages for early warning outreach, ensuring relevance to local communities.

To build internal capacity, the Armenian Red Cross Society trained staff and volunteers through an enhanced Vulnerability and Capacity Assessment ([eVCA](#)) workshop. Participants from Armenia, Georgia, Russia and Moldova learned to apply resilience tools such as community mapping and seasonal calendars. The National Society also hosted a Movement Contingency Planning workshop to refine emergency preparedness strategies and align response coordination with national and international frameworks.

Although the National Society did not implement new climate adaptation activities beyond March, it successfully concluded the climate-focused components of its Unified Plan. It also shifted its focus toward migration and livelihoods, ensuring sustainability and continuity of support for vulnerable populations.

IFRC network joint support

The IFRC supports the Armenian Red Cross Society with the climate resilience of communities in Armenia through strengthening community early warning systems and capacities to act early to address climate risks. It supports the National Society to build climate-smart and gender-sensitive disaster risk management capacity and develop Early Action Protocols for climate hazards, increase institutional readiness for effective anticipatory action.



Disasters and crises

For real-time information on emergencies, visit IFRC GO page [Armenia](#)

In the first half of 2025, an IFRC Disaster Response Emergency Fund ([IFRC-DREF](#)) was approved for gas explosion in Armenia.

NAME OF THE OPERATION	Gas explosion in Chambarak, Armenia
MDR CODE	MDRAM015
DURATION	3 months (23 June 2025 to 30 September 2025)
FUNDING ALLOCATION	CHF 84,039
PEOPLE TARGETTED	850 people

The DREF allocation CHF 84,039 in June 2025 supported the Armenian Red Cross Society in aiding approximately 850 people affected by a gas explosion in the area of Chambarak in Armenia. The National Society supported the affected

people over a period of three months with interventions such as multipurpose cash assistance, shelter and livelihoods, psychosocial support, repositioning of WASH items, among other interventions.

Progress by the National Society against objectives

In this reporting period, the Armenian Red Cross Society strengthened disaster preparedness and response through multiple initiatives. It implemented the IFRC-funded Disaster Response Emergency Fund ([DREF](#)) operation to prepare for potential population movements from Syria and Lebanon. The Armenian Red Cross Society activated its Emergency Operations Centre, updated contingency plans and mobilized volunteers across Yerevan, Armavir, and Ararat. It trained staff and volunteers in migration management, protection and emergency response, and prepositioned essential relief items including hygiene kits and blankets. Although the trigger criteria were not met, the Armenian Red Cross Society retained the stock for future emergencies.

The Armenian Red Cross Society advanced community-level disaster response by institutionalizing volunteer fire rescue services through the VolFiRe project. It trained volunteer groups, delivered fire trucks and equipment, and finalized a national instruction manual for rescue operations. These efforts laid the foundation for a nationwide Volunteer Fire Rescue System. The Armenian Red Cross Society also responded to winter-related vulnerabilities and distributed food, hygiene, and household supplies to older people and people with disabilities in several regions, improving their well-being during harsh conditions.

The National Society enhanced institutional preparedness through a project where it trained regional Disaster Response Teams, improved systems for cash and voucher assistance ([CVA](#)) and strengthened operational readiness. It also conducted an [eVCA](#) training with regional Red Cross partners, deepening understanding of community resilience tools. The Armenian Red Cross Society hosted a Movement Contingency Planning workshop to update emergency scenarios and refine coordination among Red Cross Movement partners. Participants reviewed response strategies for earthquakes, border conflicts, refugee influxes, and health emergencies, aligning contingency plans with international standards.

IFRC network joint support

The IFRC provides comprehensive technical, operational and financial support to the Armenian Red Cross Society. The IFRC assists the Armenian Red Cross Society in building capacity for disaster response and strengthening early warning systems and community-based preparedness. The IFRC also supports the development and implementation of innovative digital tools for improved data collection, monitoring and evaluation, thereby enhancing evidence-based decision-making and overall programming.



Health and wellbeing

Progress by the National Society against objectives

In this reporting period, the Armenian Red Cross Society improved institutional care through the Gyumri Care Centre project, enhancing facilities and training staff in psychological first aid and elderly care. It organized social events and therapeutic activities to promote inclusion and emotional well-being among residents. The Armenian Red Cross Society also revised its care concept and developed a nationally approved caregiver training module to raise care standards.

The Armenian Red Cross Society also expanded home-based care and active ageing services across multiple regions. It provided professional care to older people and people with disabilities, supported self-organized senior groups and offered psychological support to caregivers. The National Society also strengthened its vocational education capacity by securing licensing for caregiver training.

The Armenian Red Cross Society prioritized mental health and psychosocial support ([MHPSS](#)) through individual counselling, group sessions and community-based activities. It trained staff and volunteers in psychological first aid, distributed PFA kits and operated a helpline for timely support. The National Society also extended MHPSS services to host communities and responded to growing institutional requests for training.

In this reporting period, the National Society commercialized its first aid services by offering paid training and standardized kits. It addressed misinformation in the market and worked to expand its qualified instructor base. These efforts aimed to improve public trust and generate sustainable income.

The Armenian Red Cross Society its Water, Sanitation and Hygiene (WASH) programming in 2024, with no new activities in 2025. However, it continued to integrate hygiene support into other emergency responses, such as flood relief and care services.

IFRC network joint support

The IFRC supports the Armenian Red Cross Society to be a member of public health advocacy groups that promote healthy and active ageing by lobbying and advocating for the rights and needs of vulnerable population groups, including migrants and people being cared for at home or in residential care. Additionally, the IFRC supports the Armenian Red Cross Society in developing and implementing its staff and volunteer care policy and MHPSS policy, ensuring that the Movement's MHPSS guidelines are effectively integrated into the National Society's capacity.



Migration and displacement

In the first half of 2025, an IFRC Disaster Response Emergency Fund (IFRC-DREF) was approved for population movement in Armenia.

NAME OF THE OPERATION	Armenia: Population Movement 2024
MDR CODE	<u>MDRAM014</u>
DURATION	3 months (19 December 2025 to 31 March 2025)
FUNDING ALLOCATION	CHF 87,277
PEOPLE TARGETTED	2,000 people

The DREF allocation of CHF 87,877 in December 2025 supported the Armenian Red Cross Society in aiding approximately 2,000 people arriving from Syria due to the shift of power in Syria in 2024. The National Society supported the affected people over a period of three months with interventions such as distribution of shelter items, first aid and psychosocial support, WASH interventions, and more.

Progress by the National Society against objectives

In this reporting period, the Armenian Red Cross Society supported displaced populations and migrants through a wide range of humanitarian interventions focused on integration, protection and recovery. The National Society operated four integration centres in Yerevan, Edjmiadzin, Hrazdan and Ijevan, where it delivered civic orientation sessions and socio-cultural events. These activities helped displaced people understand public services, employment systems and Armenian culture while fostering social cohesion with host communities.

The Armenian Red Cross Society provided legal assistance and protection services to asylum seekers and refugees. It trained border officials on asylum laws, conducted information sessions for migrants and offered interpretation services. The National Society also supported individuals with asylum claims at Zvartnots Airport and distributed essential items such as clothing and diapers across multiple regions.

The Armenian Red Cross Society undertook the Restoring Family Links (RFL) initiative for separated individuals through its tracing services. It helped reconnect families affected by displacement and migration, ensuring access to legal documentation and communication channels. These efforts upheld the dignity and rights of migrants and reinforced the National Society's humanitarian mandate.

The National Society also conducted feedback sessions and focus group discussions to ensure that displaced voices shaped programme design. Participants expressed appreciation for the inclusive approach and requested more vocational training, legal support and psychosocial services.

IFRC network joint support

The IFRC provides technical and financial support to the Armenian Red Cross Society with the revision of the tools and methodologies in the field of emergency preparedness, response and recovery at the global, regional and country levels to integrate migration and displacement principles and practices. It continues to support the National Society to assist families and individuals displaced from areas affected by the conflict, providing access to essential services and aid, while addressing their longer-term needs and ongoing welfare.

The ICRC provided support to the National Society under the Restoring Family Links initiative.



Values, power and inclusion

Progress by the National Society against objectives

In this reporting period, the Armenian Red Cross Society promoted inclusive humanitarian action by mainstreaming protection, gender and inclusion ([PGI](#)) and community engagement and accountability ([CEA](#)) across its operations.

The Armenian Red Cross Society strengthened protection, gender and inclusion by training staff and volunteers in PGI minimum standards, safe referrals, and prevention of sexual exploitation and abuse (PSEA). It adapted the PGI Induction Course to the Armenian context and delivered sessions to volunteer leaders and staff across branches. The Armenian Red Cross Society also implemented child safeguarding protocols and managed child protection cases through home visits, assessments and coordinated referrals.

The National Society also addressed the unique needs of displaced women and children through civic orientation workshops and cultural events. It facilitated discussions on identity, grief, and women's rights, creating safe spaces for expression and healing. It also supported children through Smiley Clubs, which offered psychosocial support, inclusive education, and structured activities in trauma-sensitive environments.

The Armenian Red Cross Society enhanced community engagement by establishing a centralized call centre and launching the Digital Engagement Hub (DEH). These platforms enabled two-way communication, allowing people to raise concerns, receive timely information, and influence programme decisions. The National Society trained call centre staff and CEA focal points to manage feedback effectively and respond with empathy and transparency.

The Armenian Red Cross Society conducted feedback surveys and focus group discussions to assess community satisfaction. Most participants reported receiving useful information, felt their opinions were considered and confirmed that the National Society addressed their feedback.

IFRC network joint support

The IFRC provides support to the Armenian Red Cross Society in conducting a needs assessment among youth, aimed at identifying their educational, social and cultural requirements. It supports safe, equitable and uninterrupted

access to quality education for all individuals, with a particular focus on boys and girls affected by disasters, crises or displacement. The IFRC also supports the National Society in the integration of CEA in all its programmes.

ENABLING LOCAL ACTORS



Strategic and operational coordination

IFRC membership coordination

IFRC membership coordination involves working with National Societies to assess the humanitarian context, agree on common priorities and jointly develop common strategies. This includes addressing issues such as obtaining greater humanitarian acceptance and access, mobilizing funding and other resources, clarifying consistent public messaging and monitoring progress. It also entails ensuring that strategies and programmes in support of people in need incorporate clarity of humanitarian action while linking with development assistance and contribute to reinforcing National Societies in their respective countries, including through their auxiliary role.

The Armenian Red Cross Society has partnerships with several participating National Societies including the **Austrian Red Cross, German Red Cross, Italian Red Cross, Red Crescent Society of the Islamic Republic of Iran, Red Cross of Monaco, Qatar Red Crescent Society** and **Swiss Red Cross**.

Movement coordination

The Armenian Red Cross Society ensures regular exchanges with the IFRC, the International Committee of the Red Cross and participating National Societies, for the alignment of support and action between Movement partners. In times of emergencies, closer coordination is organized. This is carried out in line with the Strengthening Movement Coordination and Cooperation ([SMCC](#)) principles and the newly adopted [Seville Agreement 2.0](#).

The ICRC has been working in Armenia since 1992, assisting people affected by the Karabakh conflict. It prioritizes the needs of missing people and their families, supports mine victims and helps communities living along the border with Azerbaijan. It also visits detainees held for conflict-related or security reasons or who are otherwise vulnerable and helps them establish and maintain contact with their families. The ICRC promotes the dissemination and implementation of the International Humanitarian Law (IHL) among national authorities, academics and military personnel.

External coordination

The Armenian Red Cross Society continuously works in cooperation with governmental bodies at national and community level, and it has Memorandums of Understanding with all relevant government departments. This includes the Ministry of Labour and Social Affairs, the Ministry of Education, the Ministry of Emergency Situations, the Ministry of Health, the Ministry of Defence, the Ministry of Territorial Administration and Infrastructure, the office of the Prime Minister and local and regional authorities.

The Armenian Red Cross Society is the Government's key partner in its humanitarian response efforts. The recent crises relating to the conflict escalations made their partnership even more robust. The national and local authorities trust the National Society, and they have collaborated more closely than before over the last two years. Since 2021, the National Society has attracted new partners by demonstrating its relevance, effectiveness, accountability and transparency in its implementation of various programmes.

The National Society has enhanced its collaboration with key stakeholders, to ensure the complementarity of activities and avoid duplication. Since 2021, it has actively participated in the inter-agency operational working groups set up by the UN to coordinate humanitarian efforts and maximize the efficiency of response efforts in conflict affected areas. The National Society also coordinated bilaterally with UNHCR, to support shelters and the distribution of non-food items, and with UNICEF on education and mental health and psychological support activities. The National Society also consulted with local NGOs to provide humanitarian assistance.



National Society development

Progress by the National Society against objectives

In this reporting period, the Armenian Red Cross Society strengthened its institutional capacity with IFRC support by implementing targeted initiatives across human resources, finance, volunteer engagement and branch development.

The National Society improved its human resource systems by training staff in national labour laws, streamlining recruitment processes and developing policy drafts aligned with national regulations. An external HR consultant supported job description creation and onboarding frameworks, enhancing transparency and efficiency.

The Armenian Red Cross Society enhanced financial management by training finance staff in national regulations and transitioning to locally developed accounting software. It also advanced financial sustainability by commercializing First Aid services and participating in the RedPreneur programme to build entrepreneurial skills among department heads.

The National Society also deepened volunteer and youth engagement by training 191 volunteers in core humanitarian topics including PGI, CEA, PFA and First Aid. It supported leadership development through regional and international trainings and facilitated youth participation in climate advocacy forums.

Moreover, the Armenian Red Cross Society fostered branch development by convening a national forum with branch leaders and Movement partners. Participants shared experiences, conducted SWOT analyses and identified priorities such as visibility, resource mobilization, and collaboration. The forum informed the drafting of the National Society's development roadmap.

IFRC network joint support

The IFRC supports the Armenian Red Cross Society in expanding its youth-led initiatives and building their competencies through selective training. It also supports the National Society in training its staff and volunteers on programme management, volunteer management cycle and leadership training. IFRC funding mechanisms such as the IFRC-ICRC National Society Investment Alliance ([NSIA](#)) and the IFRC Capacity Building Fund ([CBF](#)) are utilized for National Society development initiatives.



Humanitarian diplomacy

Progress by the National Society against objectives

In this reporting period, the Armenian Red Cross Society's information and dissemination department consistently covered the activities of all departments of the organization while maintaining close coordination with regional branches and mass media outlets.

There has been intensive media engagement through direct collaboration with both local and international media. Information regarding the 105th anniversary of the National Society was widely disseminated, including the installation of promotional billboards in Yerevan and the regions. Visits to regional branches were carried out to cover their activities, alongside the organization of media training sessions for volunteers and the coverage of the operations of the Gyumri round-the-clock care centre.

As part of the department's strategic plan, preparations were made for events related to the Red Cross and Red Crescent Movement, including a panel discussion with volunteers and specialists on the role of the Red Cross. The department also developed content for a media instructors' manual and facilitated the organization of publications, interviews, video productions, and participation in broadcast programmes.

IFRC network joint support

The IFRC continues to support the Armenian Red Cross Society in strengthening its communications. It also provides support to the National Society with strengthening its auxiliary role and advocacy efforts.



Progress by the National Society against objectives

In the first half of 2025, the Armenian Red Cross Society advanced its commitment to accountability and agility through several strategic interventions. The Human Resources Department underwent structural development, assuming new responsibilities to promote best practices and transparency. A newly approved Recruitment Policy and Code of Conduct standardised procedures and reinforced ethical governance, with international partners actively participating in recruitment panels to ensure fairness and inclusiveness.

Operational efficiency was enhanced by integrating Armssoft accounting software, automating data management across HR and Finance. This shift reduced manual workload and improved accuracy, while HR-Salary software enabled real-time financial monitoring and secure transaction traceability. Financial reporting adhered to global standards, with robust internal controls ensuring compliance and donor accountability. The Armenian Red Cross Society maintained open communication with donors, submitting budget adjustments for prior approval and providing regular updates on project implementation.

The Supply Chain Department introduced an automated warehouse system to streamline inventory management and reduce errors. This innovation improved responsiveness and visibility, ensuring timely delivery of resources. Additionally, the Protection, Gender, and Inclusion (PGI) Specialist led training sessions on inclusive practices, embedding the PGI Approach across operations.

IFRC network joint support

The IFRC provides both technical and financial assistance to the National Society in its efforts under accountability and agility.

Q4. AFFECTED PERSONS (PEOPLE REACHED)

See cover pages

Q5. PARTICIPATION AND ACCOUNTABILITY FOR AFFECTED PEOPLE – COMMUNITY ENGAGEMENT AND ACCOUNTABILITY

See Strategic Priority on 'Values, power and inclusion' under Q3: MEASURING RESULTS OF THE IFRC NETWORK ACTION

Q6. RISK MANAGEMENT

This information is not available in Mid-Year Reports

Q7. EXIT STRATEGY AND SUSTAINABILITY

See Strategic Priorities or Enabling Local Actors, where relevant under Q3: MEASURING RESULTS OF THE IFRC NETWORK ACTION

Q8. LESSONS LEARNED

Nothing to report

SUCCESS STORIES



Rafik Avanesyan, a lawyer, turned his beekeeping hobby into an income-generating activity with the support of the Armenian Red Cross Society. (Photo: Armenian Red Cross Society)



1

Rafik Avanesyan, lawyer-turned-beekeeping entrepreneur

Back in Karabakh, Rafik was known as a lawyer with a strong passion for beekeeping. Since 1987, his legal career took him to various regions across Karabakh. During one of his assignments in the countryside, he decided to get a few beehives — a decision that marked the beginning of a lifelong hobby. In September 2023, along with many others, Rafik had to leave Karabakh, leaving behind both his home and his beloved apiary.

After moving to Armenia, Rafik settled in Davtashen village of Armenia with a commitment to rebuild his apiary. He heard from friends and relatives that the Armenian Red Cross was supporting people from Karabakh and, though not expecting much, he decided to apply.

“I had already managed to acquire several beehives on my own when I got the call from the Armenian Red Cross,” Rafik recalls. “The cash assistance and the business training I participated in gave me a chance to transform my hobby into an income-generating activity and significantly expand it. Beekeeping is not just a hobby for me anymore — it’s my life and something that gives me a sense of purpose and hope,” he adds. Beyond income, beekeeping remains a source of joy and purpose for Rafik, allowing him to maintain a connection to his past while building a sustainable future in Armenia.

Rafik Avanesyan is one of the many who benefitted from the livelihoods programme of Armenian Red Cross implemented with the support of IFRC. For many like Rafik, the Armenian Red Cross Society’s livelihood support programme has been a vital step towards rebuilding their lives and finding stability after leaving behind everything.



Shushanik Soghomonyan was able to grow her confectionary business with the support of the Armenian Red Cross Society through the livelihoods programme. (Photo: Armenian Red Cross Society)

2

Sushanik Soghomonyan, a confectioner in Azatamut

In 2023, Shushanik and her family left their home in Karabakh. A month later they settled in Azatamut village, Tavush Region, determined to rebuild their lives. With three young children to care for, Shushanik turned to her passion – confectionery – as a means of support. At first, she worked with limited tools, making eclairs, baklava and simple cakes. But everything changed when she applied for the Armenian Red Cross Society and the IFRC livelihood support programme, with generous support from Rode Cruis, Belgian Red Cross Flanders. After successfully passing all stages, she received knowledge, skills and funds in assistance, allowing her to purchase a professional convection oven and essential tools. The impact was immediate, Shushanik’s productivity increased, from 10-15 eclairs in 40 minutes to 70. Her income increased, improving both her business and her family’s financial stability.



Svetlana Lazaryan turned her passion for wool crafting into a handmade textile small business with the support of the Armenian Red Cross Society. (Photo: Armenian Red Cross Society)

3

Svetlana Lazaryan, wool crafting small business owner

Svetlana Lazaryan, a 61-year-old pensioner, has always been passionate about wool crafting and handmade textile items. Her connection to this craft dates back to 1988, when she first became a refugee. At that time, her hobby turned into a vital survival skill—she spun wool into yarn and knitted various items such as socks, scarves, toys, slippers, and baby accessories. Even after facing displacement once again in 2020, Svetlana remained committed to using her skills for a greater purpose. She actively participated in charity work, donating the proceeds from her handmade items to support children from families of missing people. Through IFRC and National Society-supported programme, Svetlana received 200,000 AMD in livelihood cash assistance, which allowed her to expand her work from home. Now, she continues to create beautiful handmade woollen products, not only as a means of self-expression but also to contribute to her family's well-being. With great enthusiasm, she embraces the opportunity to remain active and financially support her household while doing what she loves.

ANNEX 1. IFRC APPLICATION OF THE 8+3 REPORTING TEMPLATE

The IFRC network structures its result-based management along five Strategic priorities and four Enabling functions, developed based on the IFRC network's [Strategy 2030](#):

IFRC network Strategic Priorities	IFRC network Enabling Functions
SP 1 - Climate and environment	EF 1- Strategic and operational coordination
SP 2 - Disasters and crises	EF 2 - National Society development
SP 3 - Health and wellbeing	EF 3 - Humanitarian diplomacy
SP 4 - Migration and displacement	EF 4 - Accountability and agility
SP 5 - Values, power and inclusion	

The Federation-wide results matrix provides a standard way for the IFRC network to measure its progress towards Strategy 2030 implementation and supports consistent quality of the IFRC network planning, monitoring and reporting. To further advance coherence in monitoring across the IFRC network, a [Federation-wide Indicator Bank](#) has been developed and integrated into the Federation-wide monitoring systems for emergencies and longer-term work, structured along the Federation-wide results matrix as well. Signatory of the Grand Bargain Agreement, the IFRC has committed to its monitoring and reporting standards through integration of the [8+3 reporting template](#) contents into its results-based management approach. The following mapping demonstrate the way in which this report aligns with 8+3 reporting:

8+3 template	IFRC network Mid-Year Report (with variance in structure in red)
Core Questions	
1. Overall Performance	Overall Performance
2. Changes and Amendments	Changes and amendments
3. Measuring Results	Measuring Results
4. Affected Persons	Cover pages with indicators values
5. Participation & AAP	Under Q3 Strategic Priority 5: Values, power and inclusion – Community Engagement and Accountability
6. Risk management	Risk management
7. Exit Strategy and Sustainability	Under Q3 sub-sections by Strategic Priority/Enabling Function where relevant
8. Lessons Learned	Lessons learned
Additional Questions	
1. Value for Money/ Cost Effectiveness	Not included in mid-year reports
2. Visibility	Not included in mid-year reports
3. Coordination	Under Q3 Enabling Function 1: Strategic and operational coordination
4. Implementing Partners	Cross-cutting, with a focus on support to localization through the Q3 Enabling Functions 1 to 4
5. Activities or Steps Towards implementation	Cross-cutting in Q3 Strategic Priorities and Enabling Functions
6. Environment	Under Q3 Strategic Priority 1: Climate and environment



The International Federation of Red Cross and Red Crescent Societies (IFRC) is the world's largest humanitarian network, with 191 National Red Cross and Red Crescent Societies and around 15 million volunteers. Our volunteers are present in communities before, during and after a crisis or disaster. We work in the most hard to reach and complex settings in the world, saving lives and promoting human dignity. We support communities to become stronger and more resilient places where people can live safe and healthy lives, and have opportunities to thrive.

DATA SCOPE AND LIMITATIONS

- **Timeframe and alignment:** The reporting timeframe for this overview is covering the period from 1 January to 30 June 2025. However, due to the diversity of the IFRC and differences in fiscal years, this coverage may not fully align for some National Societies.
- **Financial overview:** This overview consolidates data reported by the National Society and its IFRC network partners, as well as data extracted from IFRC's financial systems. All reported figures should include the administrative and operational costs of the different entities. The financial data with a grey background is solely reported by the National Society, including the funding sources. Financial reporting is often times estimated depending on availability of financial figures, closing of financial periods and may be incomplete. 'Not reported' could sometimes mean 'not applicable'. Also note that funding requirements are already reflected in the published 2025 IFRC network country plan. The total funding requirements show what the IFRC network has sought to raise for the given year through different channels: funding through the IFRC, through participating National Societies as bilateral support and through the host National Society from non-IFRC network sources. All figures should include the administrative and operational costs of the different entities.
 - » Host National Society funding requirements not coming from IFRC network sources can comprise a variety of sources, as demonstrated when reporting on income in the IFRC Federation-wide Databank and Reporting System
 - » Participating National Society funding requirements for bilateral support are those validated by respective headquarters, and often represent mainly secured funding
 - » IFRC funding requirements comprise both what is sourced from the IFRC core budget and what is sought through emergency and thematic funding. This includes participating National Societies' multilateral support through IFRC, and all other IFRC sources of funding
- **Missing data and breakdowns:** National Societies have diverse data collection systems and processes that may not align with the standardized indicators. Data may not be available for some indicators, for some National Societies. This may lead to inconsistencies across different reporting tools as well as potential under or over-estimation of the efforts led by all.
- **Reporting bias:** The data informing this Federation-wide overview is self-reported by each National Society (or its designated support entity) which is the owner and gatekeeper, and responsible for accuracy and updating. IFRC tries to triangulate the data provided by the National Societies with previous data and other data in the public domain.
- **Definitions:**
 - » **Local units:** ALL subdivisions of a National Society that coordinate and deliver services to people. These include ALL levels (provincial, state, city, district branches, sections or chapters, headquarters, and regional and intermediate offices, as well as community-based units)
 - » **Branches:** A Branch has its roles, responsibilities and relationship with the National Headquarters defined through the National Society's Statutes, including the level of autonomy given, especially in the area of its legal status, mobilising local resources and building local partnerships, and the decisions it makes. It has a local-level decision-making mechanism through its Branch members, board and volunteers, equally defined through the National Society's Statutes

ADDITIONAL INFORMATION

- [AM_Armenia MYR Financials.pdf](#)
- [IFRC network country plans](#)
- [Subscribe for updates](#)
- [Live Disaster Response Emergency Fund \(DREF\) data](#)
- Operational information: [IFRC GO platform](#)
- National Society data: [IFRC Federation-wide Databank and Reporting System](#)
- [Evaluations database](#)

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