



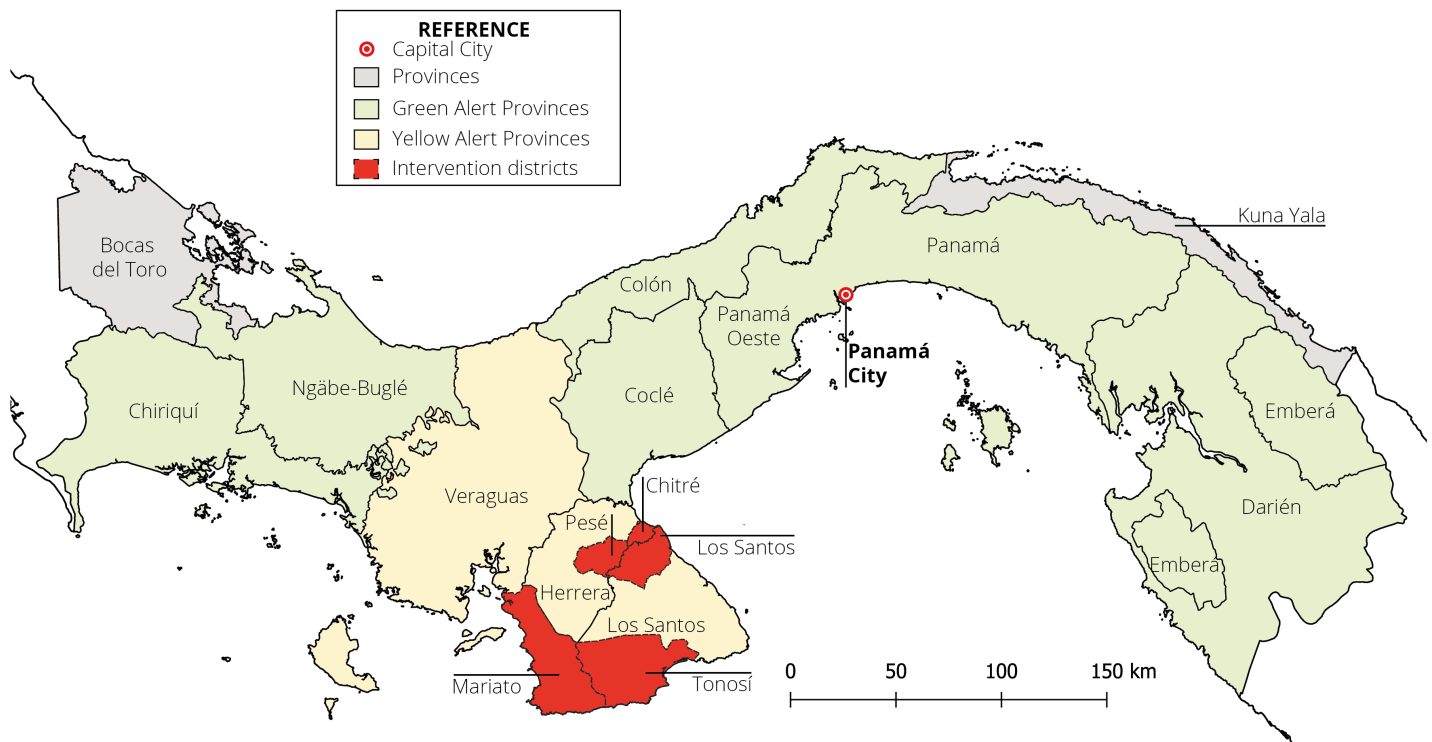
Red Cross Society of Panama volunteers distributing cleaning and hygiene kits. Tonisi, Los Santos, December 2022. Source: RCSP.

Appeal: MDRPA017	Total DREF Allocation CHF 155,985	Crisis Category: Yellow	Hazard: Flood
Glide Number: FL-2022-000365-PAN	People Affected: 3,875 people	People Targeted: 1,500 people	
Event Onset: Sudden	Operation Start Date: 2022-11-17	New Operational end date: 2023-03-31	Total operating timeframe: 4 months
Additional Allocation Re- quested -	Targeted Areas:	Los Santos, Veraguas, Herrera	

Description of the Event

PANAMA | Floods

DREF - November 11, 2022



The maps used do not imply the expression of any opinion on the part of the International Federation of Red Cross and Red Crescent Societies or National Societies concerning the legal status of a territory or of its authorities. Data source: government data sources, IFRC. Produced by IFRC Americas, Central America cluster IM team. November 2022.

Map of areas affected and areas targeted by Red Cross Society of Panama. November 2022. Source: IFRC.

What happened, where and when?

On 4 November the National Civil Protection System declared a Green Alert in 9 provinces (Chiriquí, Veraguas, Los Santos, Herrera, Coclé, Panamá Oeste, Panamá and Darién) due to a low-pressure system and the intertropical convergence zone, located to the north of the country, which could generate landslides and the overflowing of rivers and streams. On 9 November, the Yellow Alert was raised in six provinces (Chiriquí, Darién, Herrera, Los Santos, Panamá and Veraguas). Heavy rains in the provinces of Herrera, Veraguas and Los Santos caused the main rivers in these provinces to overflow. On 11 November, the National Civil Protection System downgraded the Yellow Alert for the provinces of Chiriquí, Darién and Panamá, but maintained the Yellow Alert in the provinces of Veraguas, Herrera and Los Santos, as these were the most affected. On 13 November, the Yellow Alert was lifted in the provinces of Herrera, Los Santos and Veraguas and a Green Alert was issued over the entire national territory with the exception of Bocas del Toro and the Guna Yala region.



DANAs in Chitre, Herrera.

Flood damage in La Villa de Los Santos. Source: IFRC.

Scope and Scale

SINAPROC (National System for Civil Protection) focused mainly on delivering humanitarian aid and has stopped the damage assessments and needs analyses (DANAs). As of 14 November, in a coordination meeting with different actors, SINAPROC reported a total of 776 families (3,875 people) affected in the provinces of Los Santos, Herrera and Veraguas. As the water levels dropped, damage assessments were carried out also in Soná, San Francisco, Furniales, Cocuyo and Higueronoso.

The selected communities are part of the most remote ones that were left uncommunicated and where other government support did not reach the people affected, as they prioritized families in Los Santos province.

Additionally, SINAPROC distributed a one-time aid as soon as they completed their evaluations, therefore, the Red Cross Society of Panama has been complementing these actions. According to a report shared internally with the RCSP by SINAPROC in late November, the number of affected families in the province of Los Santos alone reached 750. At the time of writing this operational update, no further official information has been shared.

Summary of changes

Are you changing the timeframe of the operation	Yes
Are you changing the operational strategy	No
Are you changing the target population of the operation	No
Are you changing the geographical location	No
Are you making changes to the budget	No
Is this a request for a second allocation	No
Has the forecasted event materialize?	No
Please explain the summary of changes and justification	

Through this Operations Update No. 1, the Red Cross Society of Panama (RCSP) aims to inform about a no-cost timeframe extension of 1 month, for a total of 4 months (new end date: 31 March 2023), to continue to provide humanitarian assistance to the people affected by floods in Herrera, Los Santos and Veraguas.

This timeframe extension responds to several situations, which are mentioned below:

- The RCSP has had a backlog of 18 days in the recruitment of field staff.
- The IFRC has maintained delays in the delivery of the food kits acquired through the Regional Logistic Unit (RLU), due to internal issues of quotations. The items were delivered to the field on 9 February and distribution will begin in the coming days.
- The RCSP has had difficulty in delivering the vouchers for Accommodation Support because the targeted provinces, as rural areas, have limitations in the number of suppliers available that meet the minimum stock of materials that need to be purchased. Due to this, a market study was carried out with the support of IFRC and is awaiting approval in order to continue the purchasing process.
- The implementation timeframe for this DREF has coincided with a series of national holidays and days off, which has made the implementation on the ground difficult because the local committees have been participating in these festivities.

After the Lessons Learned workshop to be held at the end of March, recommendations are expected to be consolidated in the final report in order to prevent similar situations in future operations.

Current National Society Actions



MHPSS activities with children in Loma de Quebro.



Distribution of cleaning and hygiene kits in El Chara, Tonosi.

National Society EOC	The Red Cross Society of Panama activated the Emergency Operations Centre (EOC), which continues to monitor the affected areas. At the beginning of the emergency, a rapid response team was mobilized, including volunteers specialized in psychological first aid, emergency health, use of technological tools (Kobo, ODK, etc.), water and sanitation, and distribution of humanitarian aid.
Activation Of Contingency Plans	Mobilization of 7 vehicles in the field to support actions. This continues as of the submission of this Operations Update in order to support current actions.
Resource Mobilization	Red Cross Society of Panama activated a bank account for online donations, through the development and launch of a fundraising campaign on the RCSP's social media accounts.

Coordination	Close coordination with authorities, including participation in provincial EOCs. Support the distribution of humanitarian aid carried out by the Government through SINAPROC (household cleaning kits, mattresses and food) for affected people. Currently, close coordination is being carried out with community leaders for the selection of beneficiaries, distribution points and MHPSS activities.
Assessment	The local committees in the affected areas (Santiago, Las Tablas, Chitré and Villa de Los Santos) activated their Damage and Needs Assessment Teams (DANA). As of the submission of this Operations Update, 800 families have been assessed in coordination with SINAPROC.
National Society Readiness	The Red Cross Society of Panama put the 23 local committees in the country's 10 provinces on alert. Specialized volunteers were activated in this response. As of the submission of this Operations Update, around 60 volunteers were active in the affected areas. The search and rescue unit in La Chorrera, made up of 20 volunteers, was mobilized, as well as two volunteers specialized in DANAs and one specialized in MHPSS.
Health	The Red Cross Society of Panama provided first aid assistance in affected areas in the early days of the emergency. Evacuations, and search and rescue teams were on alert in case a deployment was needed.

Movement Partners Actions Related To The Current Event

IFRC	The Red Cross Society of Panama has been coordinating its actions with the Health, Disaster, Climate and Crisis (HDCC) Unit of the IFRC Americas Regional Office (ARO), which provides technical support and coordination for this emergency response. Similarly, the Regional Logistics Units (RLU) of the IFRC provides logistical support to the National Society's collection centre with logistical equipment and trained human resources in warehouse management. The IFRC maintains contact with the Red Cross Society of Panama through its Country Cluster Delegation in Central America to continue to respond to the emergency. The Red Cross Society of Panama is part of ECHO's Pilot Programmatic Partnership (PPP) and although the geographical area of intervention is not the same, within the framework of the PPP, activities to strengthen the National Society have been carried out, including CVA activities (awareness raising during the last general assembly), where the different modalities of intervention were made known, one of which is CVA in emergencies. In addition, within the framework of the PPP, training has been given to volunteers in risk management.
ICRC	The ICRC provides technical advice on the Safer Access Framework and Restoring Family Links (RFL), as well as on advocacy and humanitarian diplomacy issues, as part of the National Society's interaction with the country's authorities.

Participating National Societies	The American Red Cross and Canadian Red Cross are present in Panama through their regional delegations, however they are not currently supporting any of the actions proposed in this DREF Plan of Action.
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Other Actors Actions Related To The Current Event

Government has requested international assistance	No
National authorities	The Government of Panama responded to this emergency through SINAPROC and the provincial technical boards. The actions that were carried out in the beginning of the emergency were: cleaning of roads, distribution of drinking water, distribution of food, mattresses and household cleaning kits, damage and needs assessments. On the part of the Presidency of the Republic, the provincial EOCs were activated, which were constantly monitoring the state of the weather and the affected areas, drafting and distributing situation reports, as well as managing alerts. As of the submission of this Operations Update, the Ministry of Public Works continues to repair the roads that were affected by the floods.
UN or other actors	
Are there major coordination mechanisms in place?	

Needs (Gaps) Identified



Health

State institutions led search and rescue operations in the affected areas. The Red Cross Society of Panama provided emergency health services, but the affected population also required psychological first aid services due to the adverse effects this emergency could have on their mental health.

The incidence of vector-borne diseases due to stagnant water will increase. The floods also caused latrines and wells to overflow, contaminating water sources, leading to diarrhea and other diseases.

The number of people affected in this sector as per the Red Cross Society of Panama's DANAs is 2,225. This DREF Plan of Action aims to assist 1,500 people that meet the selection criteria.



Water, Sanitation And Hygiene

Wastewater treatment and drinking water production was seriously affected in several areas. The IDAAN (Institute of National Aqueducts and Sewers) in the provinces of Veraguas, Herrera and Los Santos reported that the water production system had been severely affected by the heavy rains.

Several water treatment plants also stopped functioning due to the situation in Santiago, Chitré and Los Santos, the latter affecting the drinking water supply to Las Tablas, Guarere and La Villa de Los Santos.

In other communities, there are rural aqueducts, administered by MINSA, where the supply of chlorine tablets was required for the potabilization of well water and the cleaning of wells, as well as the delivery of water containers and distribution of bottled water during the first weeks of operation.

In these same rural communities where there is no sewage service, families use latrines, which were also flooded and contaminated. The planned intervention for this DREF Operation includes the cleaning of latrines through the distribution of lime.



Protection, Gender And Inclusion

While all people are affected by crises, women and vulnerable groups have differentiated impacts in Panama. For instance, several studies show the gender gap between men and women. The gender inequality index in the country is 0.58, and 0.87 in indigenous areas, qualifying Panama as a country with high gender inequality. Before the COVID-19 pandemic, approximately one in five people in Panama was in a situation of multidimensional poverty. This implies the need for adequate plans for the care of vulnerable groups in the context of the health crisis, emergencies and subsequent socio-economic recovery.

At the community level, other vulnerabilities arise related to access to support, decision-making and Sexual and gender-based Violence (SGBV). Children and adolescents are also key to being included as a population to be assisted. Safe spaces for children are needed in affected communities.

The target population was defined based on surveys and assessments conducted by volunteers in the field. This DREF also includes providing assistance to 900 children in safe spaces.



Risk Reduction, Climate Adaptation And Recovery

Prior to emergencies, communities do not have measures or actions in place to be prepared and respond effectively to disasters. On the other hand, the lack of community organization and coordination with the municipal authorities and SINAPROC increase the vulnerability of the community because they do not allow for key actions in mapping vulnerable areas and the degree of exposure to risks experienced by the community.

This DREF aims to assist 150 people in this sector (community leaders and local authorities).



Shelter Housing And Settlements

Initial assessments showed that 80 houses had been damaged by the floods. As of the writing of this Operations Update, consolidated official figures from local authorities are not available. While government authorities distributed mattresses in the early days of the emergency, the affected population are still in need of additional support to meet their basic needs, such as household items (cleaning kits, kitchen kits and repair materials).

Support for the clean-up and rapid repair of affected houses has also been identified as a priority. For this, a CVA program was considered under this DREF Plan of Action. The cash transfer value (CHF 150) has been calculated on the basis that the main products used for construction are wood, nails and zinc, as well as costly materials such as bags of cement, since many of the houses affected have dirt floors.

Based on initial needs assessments, out of the 80 houses damaged, the RCSP had prioritized 60 families with these funds. As of the writing of this Operations Update, the results of the feasibility study are being reviewed so the number of families prioritized may change. In addition, agreements with local hardware stores are expected to be developed to promote local economies.



Livelihoods And Basic Needs

Panama is still suffering from the economic effects of the COVID-19 outbreak. The main sources of livelihood in the provinces of Herrera, Veraguas and Los Santos are agriculture and livestock. Heavy rains and flooding affected much of the soil, affecting agriculture in the area. Losses were reported in livestock, both pigs and cattle, and crops such as rice, corn and vegetables.

The extent of damage to local small businesses and agriculture and livestock has been significant, given the current economic crisis in the region. Along with this, damage to small business infrastructure, agricultural production activities and the collapse of various roads will delay recovery.

In view of the fact that the most affected communities are in rural areas, where agriculture and livestock farming are subsistence activities, it was necessary to provide in-kind humanitarian assistance in the form of food kits.

The Red Cross Society of Panama has opted for the delivery of food kits instead of CVA, as the affected communities are in rural areas where there are no nearby markets to buy food and in some cases, they would have to travel up to 2 hours to get to the nearest town in addition to the limited availability of public transport in these areas.

Operational Strategy

Overall objective of the operation

Through this DREF Plan of Action, the Red Cross Society of Panama aims to contribute to the national response to the floods and landslides affecting the provinces of Herrera, Los Santos and Veraguas, providing support to the emergency needs of 300 affected families (1,500 people) in the areas of health; livelihoods and basic needs, water, sanitation and hygiene; shelter; protection, gender and inclusion and disaster risk reduction.

Operation strategy rationale

The proposed strategy is based on permanent coordination with the Emergency Operations Centre established by the National Civil Protection System (SINAPROC). To ensure that there is no duplication of efforts, communities and needs will be jointly identified in coordination with the national and provincial emergency operations centers and municipal authorities.

This operation is carried out in rural areas, in remote communities, so mobilization costs are high. In addition, humanitarian aid purchases will be made through the Regional Logistic Unit (RLU) in Panama City which means that all the materials need to be transported to the intervention area. For reference, previous DREF operations in remote areas such as MDRPA013 and MDRPA014 had logistics, transport and storage costs of around CHF 30,000 over a 3-month period.

Targeting Strategy

Who will be targeted through this operation?

The Red Cross Society of Panama is implementing this DREF Plan of Action in the most affected communities in the provinces of Herrera, Los Santos and Veraguas. Specifically, the National Society is working in:

- Los Santos Province, Districts of Tonosi and La Villa de Los Santos.
- Veraguas Province, District of Mariato.
- Herrera Province, District of Chitre cabecera, and Pese.

Explain the selection criteria for the targeted population

The Red Cross Society of Panama established the following criteria to select and prioritize the affected population:

- Families most affected by the floods, including people who have suffered the most damage to their homes.
- The most vulnerable population groups, including single-parent families, older adults, pregnant women, children under five and people with disabilities.
- Households that have not been reached by humanitarian assistance from the state and other actors.

Total Targeted Population

Women:	506	Rural %	Urban %
Girls (under 18):	169	100.00 %	0.00 %
Men:	619	People with disabilities (estimated %)	
Boys (under 18):	206	2.00 %	
Total targeted population:	1,500		

Risk and security considerations

Please indicate about potential operational risk for this operations and mitigation actions	
Risk	Mitigation action
Rainy season (May to December) which generates additional flooding and limits access to certain areas. In general, hydro meteorological and other extreme weather events.	- While field assessments are being completed, National Society staff will travel in the affected areas and will be required to mitigate security concerns by implementing a security plan and providing appropriate equipment. - Vehicles used by the National Society will comply with the RCSP policy for their use. - In the event of another event, actions to cover affected people will be reconsidered. - Close coordination with humanitarian actors present in the intervention zone. - Identification of distribution points outside communities. - Contingency and evacuation plans. - Information and communication with local actors. - Refrain from moving in non-recommended and unauthorized areas and coordinate with the different actors in the intervention zone. - Monitor the evolution of risks.
Road and highway blockages or transport problems	- Identification of distribution points outside communities - Identification of alternative routes - Contingency planning - Close communication with local partners to identify risk of road blockages in a timely manner
The aid provided is not sufficient for the number of people affected.	Establish appropriate selection criteria and implement a CEA approach in communities.
Please indicate any security and safety concerns for this operation	
No major security and safety concerns at the moment.	

Planned Intervention

	Shelter Housing And Settlements	Budget	CHF 23,947
		Targeted Persons	1500
Indicators	Target	Actual	
# of households supplied with conditional CVA for house repairs	60	0	
# households supplied with household items (at least one item)	300	300	

Progress Towards Outcome

- In December 2022, the distribution of the 600 blankets took place. From 14 February, the distribution of the kitchen kits will be carried out.
- The market and feasibility study for the implementation of CVA is already in the hands of IFRC and is awaiting approval to proceed with the distributions.
- Virtual CVA training has been planned, with the support of IFRC, but it has not yet been possible to coordinate a date, due to previous commitments of the CVA team of IFRC.

	Livelihoods And Basic Needs	Budget	CHF 43,708
		Targeted Persons	1500
Indicators	Target	Actual	
# of families receiving livelihoods orientation	300	0	
# of families receiving one-month food kits	300	0	

Progress Towards Outcome

These activities are planned to start on 14 February and have been modified to be carried out in a single delivery instead of bi-weekly delivery as originally planned.

	Health	Budget	CHF 27,232
		Targeted Persons	1500
Indicators	Target	Actual	
# of people receiving first-aid services	1500	12	

#of PSS kits procured and distributed to the target population	900	600
# of health promotion campaigns	4	0
# of people receiving PSS	1500	600

Progress Towards Outcome

- First aid: 12 first-aid consultations were carried out at the beginning of the emergency.
- First aid kits for 4 committees, a request was sent to IFRC to redirect the funds that had been planned for these purchases and more MHPSS kits were acquired.
- Vector campaigns / mosquito nets and repellents. Distribution of repellents was done in December 2022, mosquito nets will be distributed from the week of 20 February and will be accompanied by the vector control campaign.
- Training in vector control planned for the week of 26 February.
- MHPSS sessions have been held during the distributions and individual sessions have also been held with children.
- MHPSS kits have been purchased and 600 kits have been distributed to date.
- Training in MHPSS was completed in January and 30 volunteers from the 4 committees participated.

	Water, Sanitation And Hygiene	Budget	CHF 20,746
		Targeted Persons	1500
Indicators	Target	Actual	
# of families receiving a cleaning kit	300	300	
# of families receiving a hygiene kit	300	300	
# of people provided with safe drinking water (according to WHO standards)	300	300	

Progress Towards Outcome

- Training for volunteers and community leaders was carried out in January 2023. A total of 55 people participated.
 - The distribution of water bottles was done in December 2022.
 - The distribution of the 300 hygiene kits and the 300 household cleaning kits was carried out between December 2022 and January 2023.
 - Cleaning of latrines is ongoing, already 3 communities have been reached.
 - Cleanliness and hygiene promotion campaigns are planned to start on 14 February with the pending distributions.
- *Indicator for people reached with drinking water, was 60 families, therefore, the total number of people to be reached is 300.

	Protection, Gender And Inclusion	Budget	CHF 2,471
		Targeted Persons	900
Indicators	Target	Actual	

# of child-friendly spaces created	4	0
# of staff and volunteers informed of child protection standards	100	30

Progress Towards Outcome

Training day for volunteers was held in January 2023, including PGI, PEAS, code of conduct, sphere manual. A total of 5 volunteers from each committee participated and the aim is for them to replicate these within their committees.

For the friendly spaces, the evaluation of the places in each community has already been carried out and the needs of each community have been identified. Materials are in the process of being purchased and quoted for the fitting out of these spaces.

	Risk Reduction, Climate Adaptation And Recovery	Budget	CHF 2,428
		Targeted Persons	150
Indicators	Target	Actual	
# of people and local authorities informed on Response and Risk Management Issues	150	40	

Progress Towards Outcome

At the community level, constant communication is maintained with community leaders and local authorities. In the province of Los Santos, a meeting was held with local authorities for the management of the response. Through social networks, from the moment of the flooding, the National Society has been working on the dissemination of prevention messages and identification of safe places during an emergency.

In the area of Mariato, during the month of January, training on community risk mapping was developed, with the participation of 40 people from the health committee, water committee, leaders and members of the community boards.

	Secretariat Services	Budget	CHF 2,662
		Targeted Persons	0
Indicators	Target	Actual	
# of surge deployments	1	0	
# of monitoring visits	1	1	

Progress Towards Outcome

A monitoring visit was held on January 2023 with visits to the communities of the provinces of Herrera and Los Santos and participated in the distribution of cleaning and hygiene kits.

The surge deployment included in the original DREF Application was not materialized and a volunteer is supporting the finance area.

	National Society Strengthening	Budget	CHF 31,300
		Targeted Persons	0
Indicators	Target	Actual	
Lessons learned workshop	1	0	
# of staff recruited for the operation	2	2	
# of volunteers receiving visibility material	100	100	

Progress Towards Outcome

- Visibility materials for volunteers were acquired and distributed in November 2022 as well as protection equipment.
- The coordinator and the logistician were hired as planned, although 18 days late, which will allow the payment of an extra 15 days for the coordinator, until 15 March, which is the intended date for finalization of activities.
- The lessons learned workshop was originally planned for 26 February, but with the time extension it will be held at the end of March.

	Community Engagement And Accountability	Budget	CHF 1,491
		Targeted Persons	1500
Indicators	Target	Actual	
# of NS that has a CEA mechanism in place	1	1	

Progress Towards Outcome

- The selection criteria for the beneficiaries were elaborated with CEA. A feedback mechanism is being implemented that has been distributed with the deliveries (sticker with telephone number and email) and a barcode that allows knowing the opinion on the humanitarian aid delivered and receiving feedback on the relevance of the products delivered.
- From 24 to 26 February, a face-to-face survey of satisfaction with the humanitarian assistance provided will be carried out.

About Support Services

How many staff and volunteers will be involved in this operation. Briefly describe their role.

100 volunteers from the 4 branches in the 3 provinces affected, specialized in the different intervention areas.

If there is procurement, will it be done by National Society or IFRC?

Procurement is being done mostly through the Regional Logistics Unit (RLU) in Panama City.

How will this operation be monitored?

A coordinator has been hired to oversee the day to day operations and is being supervised by the Disaster Risk Management head in the National Society.

Please briefly explain the National Societies communication strategy for this operation.

The communications team will be responsible for the coverage and dissemination of the main ongoing activities, preparing digital content for dissemination in media such as: the web, social networks, internal newsletters and audio-visual material.

Objectives:

- Internal communication: Red Cross members are fully aware of Red Cross humanitarian action through communication tools that highlight its actions.
- External communications: A series of information products will be launched to maintain a line of transparency and objective information to reach the target population and share what the Red Cross does to help those affected by emergencies. This line of intervention includes everything related to communication to promote the mobilization of resources. For example: social media campaign, interviews, newsletters, press releases, key messages.
- Documentation: Document the Red Cross intervention to be made available to partners. For example: videos, photos, summary of the communication plan, including but not limited to the communication campaign, materials, etc.

Contact Information

For further information, specifically related to this operation please contact:

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[Click here for the reference](#)

DREF Operation

Selected Parameters			
Reporting Timeframe	2022/11-2022/12	Operation	MDRPA017
Budget Timeframe	2022/11-2023/02	Budget	APPROVED

OPERATION UPDATE FINANCIAL REPORT

Prepared on 18/Feb/2023

All figures are in Swiss Francs (CHF)

MDRPA017 - Panama - Floods

Operating Timeframe: 17 nov 2022 to 28 feb 2023

I. Summary

Opening Balance	0
<u>Funds & Other Income</u>	155.985
DREF Allocations	155.985
<u>Expenditure</u>	-138.450
Closing Balance	17.535

II. Expenditure by area of focus / strategies for implementation

Description	Budget	Expenditure	Variance
AOF1 - Disaster risk reduction	2.428		2.428
AOF2 - Shelter	23.947		23.947
AOF3 - Livelihoods and basic needs	43.708		43.708
AOF4 - Health	27.232		27.232
AOF5 - Water, sanitation and hygiene	20.746		20.746
AOF6 - Protection, Gender & Inclusion	1.278		1.278
AOF7 - Migration			0
Area of focus Total	119.339		119.339
SFI1 - Strengthen National Societies	32.791		32.791
SFI2 - Effective international disaster management	2.663		2.663
SFI3 - Influence others as leading strategic partners	1.193		1.193
SFI4 - Ensure a strong IFRC		138.450	-138.450
Strategy for implementation Total	36.647	138.450	-101.803
Grand Total	155.985	138.450	17.535

DREF Operation

Selected Parameters			
Reporting Timeframe	2022/11-2022/12	Operation	MDRPA017
Budget Timeframe	2022/11-2023/02	Budget	APPROVED

OPERATION UPDATE FINANCIAL REPORT

Prepared on 18/Feb/2023

All figures are in Swiss Francs (CHF)

MDRPA017 - Panama - Floods

Operating Timeframe: 17 nov 2022 to 28 feb 2023

III. Expenditure by budget category & group

Description	Budget	Expenditure	Variance
Relief items, Construction, Supplies	100.600		100.600
Shelter - Relief	7.050		7.050
Clothing & Textiles	7.830		7.830
Food	39.000		39.000
Water, Sanitation & Hygiene	17.700		17.700
Medical & First Aid	1.400		1.400
Teaching Materials	18.620		18.620
Cash Disbursement	9.000		9.000
Logistics, Transport & Storage	17.435		17.435
Transport & Vehicles Costs	17.435		17.435
Personnel	16.090		16.090
National Society Staff	7.650		7.650
Volunteers	8.440		8.440
Workshops & Training	4.340		4.340
Workshops & Training	4.340		4.340
General Expenditure	8.000		8.000
Travel	1.500		1.500
Information & Public Relations	2.500		2.500
Office Costs	2.400		2.400
Communications	1.100		1.100
Financial Charges	500		500
Operational Provisions		130.000	-130.000
Operational Provisions		130.000	-130.000
Indirect Costs	9.520	8.450	1.070
Programme & Services Support Recover	9.520	8.450	1.070
Grand Total	155.985	138.450	17.535